

A low-angle, upward-looking photograph of several modern skyscrapers against a clear blue sky. The buildings are constructed from dark, reflective materials, likely glass and steel, with prominent horizontal bands and vertical lines. The perspective creates a sense of height and scale. The sky is a uniform, light blue. Some bare tree branches are visible in the upper right corner.

# North Acton District Energy Network


Final Report

Issue | 22 March 2018

ARUP OPDC

# Document Verification

|               |                                     |                |           |
|---------------|-------------------------------------|----------------|-----------|
| Project Title | North Acton District Energy Scheme  | Job Number     | 258282-00 |
| Report Title  | North Acton District Energy Network | File Reference | 04-07     |

| Revision | Date     |           | Prepared By    | Checked By    | Approved By   |
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## Glossary of Terms

### Abbreviation Reference

|       |   |
|-------|---|
| AHU   | Air Handling Unit                                     |
| ASHP  | Air Source Heat Pump                                  |
| BEIS  | Department for Business, Energy & Industrial Strategy |
| CAPEX | Capital Expenditure                                   |
| CHP   | Combined Heat and Power                               |
| CIBSE | Chartered Institute of Building Services Engineers    |
| COP   | Coefficient of Performance                            |
| DEPDU | Decentralised Energy Programme Delivery Unit          |
| DHW   | Domestic Hot Water                                    |
| DNO   | Distribution Network Operator                         |
| DUKES | Digest of UK Energy Statistics                        |
| EC    | Energy Centre   |
| EfW   | Energy from Waste                                     |
| ESCo  | Energy Services Company                               |
| GIS   | Geographic Information Systems                        |
| GLA   | Greater London Authority                              |
| GSHP  | Ground Source Heat Pump                               |
| HHW   | Heating Hot Water                                     |
| HNDU  | Heat Networks Delivery Unit                           |
| IRR   | Internal Rate of Return                               |

### Abbreviation Reference

|                    |  |
|--------------------|--|
| KPI                | Key Performance Indicator  |
| kg                 | kilograms  |
| kJ                 | kilojoules (units of energy)   |
| kPa                | kilopascals (units of pressure)                                      |
| kVA                | kilovolt-ampere (units of power)                                     |
| LTHW               | Low Temperature Hot Water  |
| MW, kW             | Megawatt, kilowatt (units of electrical or thermal power )           |
| MWh, kWh           | Megawatt-hour, kilowatt-hour (units of electrical or thermal energy) |
| NO <sub>x</sub>    | Nitrogen oxide   |
| NPV                | Net Present Value  |
| OPEX               | Operational Expenditure  |
| PV                 | Photovoltaic   |
| REPEX              | Replacement Expenditure  |
| RHI                | Renewable Heat Incentive   |
| SPV                | Special Purpose Vehicle  |
| STOR               | Short Term Operating Reserve   |
| tCO <sub>2</sub> e | Tonnes of equivalent carbon dioxide                                  |
| VRF                | Variable Refrigerant Flow  |
| TUoS / DUoS        | Transmission and Distribution Use of System Charges                  |

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Findings are time-sensitive and relevant only to current conditions at the time of writing. We will not be under any obligation to update the report to address changes in facts or circumstances that occur after the date of our report that might materially affect the contents of the report or any of the conclusions set forth within.

## Executive summary

Arup was commissioned by the Old Oak and Park Royal Development Corporation (OPDC) to undertake a feasibility study for the development of a decentralised energy (DE) network in the North Acton area.

### Our Approach

Existing and future developments to be assessed for the network were identified and data on energy demand collected for these developments.

A commercial assessment was made of the practical potential for connection and supply agreements to be secured with each of these developments.

A demand assessment was completed to derive the energy loads associated with all buildings/sites considered for connection to a new DE scheme.

An assessment of potential supply options was made, considering the suitability of various heat (and power) generating technologies to act as primary plant serving the DE scheme.

A preliminary route for heat network distribution pipework was determined, taking into account information gathered on existing buried services (and other potential constraints), plus the options for energy centre location.

Economic and carbon analysis was conducted for selected network scenarios to determine

the potential financial and environmental performance of the scheme scenarios compared with the base case of each development having its own energy supply solution.

### Demand summary

Seventeen loads were identified for assessment for connection. The loads were a combination of new development sites and existing buildings. The heating, cooling and electrical demands of these loads were assessed through a combination of data provided by developers, energy statements and the use of relevant energy benchmarks.

The total heat demand of all loads was estimated to be 24,800 MWh/year, excluding the thermal losses on the network. This load is built over a time period of 10 years. The phasing of this build up is shown in Figure ES2. The peak load is around 12MW.

The majority of developments are domestic with a significant portion being student accommodation. The breakdown by typology is shown in Figure ES3.

Developments are clustered in a relatively small area, with many of these being multi-storey residential units. Therefore the overall demand density of the site is c. 54 kWh/m<sup>2</sup>/year, which is above the typical threshold of density for a viable heat network (26 kWh/m<sup>2</sup>/year).

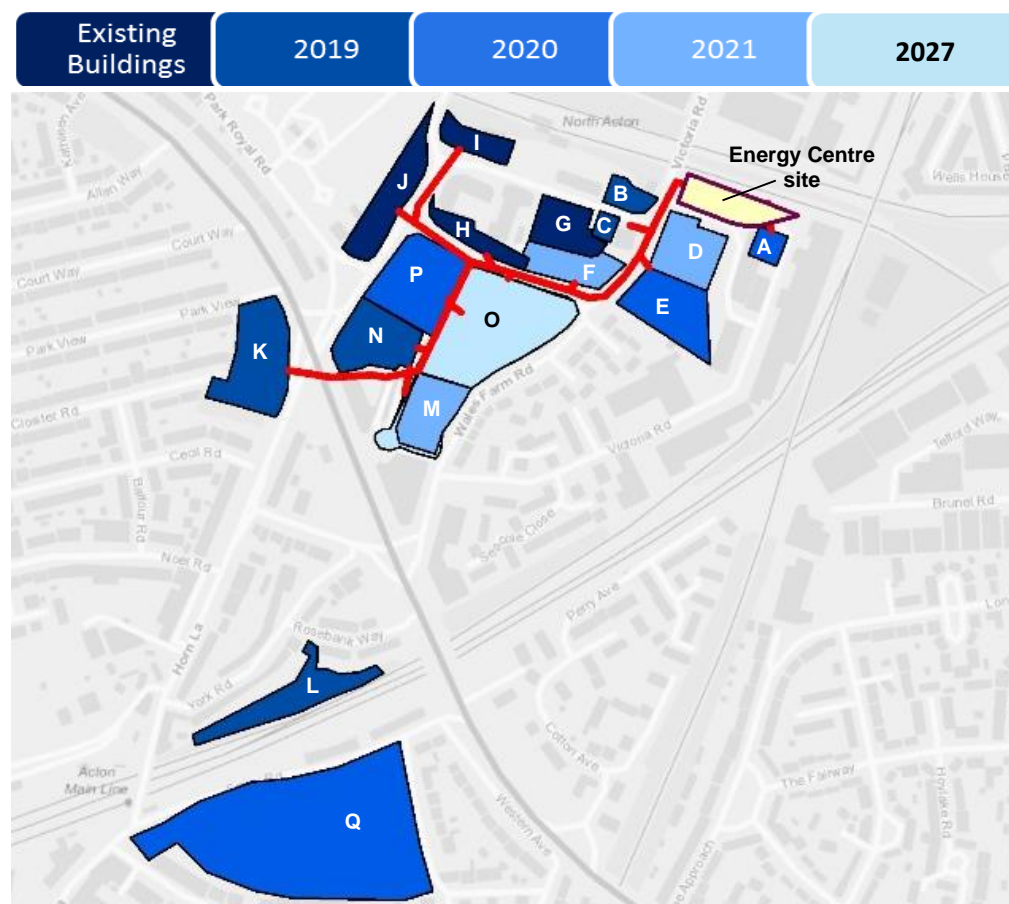


Figure ES.1 Proposed network route map and energy centre location



## Executive summary

Therefore this area appears on first inspection to have sufficient demand density and technical potential for a heat network if all of the developments agree to connect.

### Supply summary

The supply options for North Acton can be split into “tried and tested” solutions which provide at best limited carbon savings, and “low carbon” options which are more complex, risky or novel:

- **Tried and tested:** gas CHP, gas boilers, air source heat pumps, direct electric heating
- **Low carbon:** heat pumps from aquifer source, ground source, sewer source, canal water source and data centre heat recovery.

Based on the supply assessment, the supply mixes taken forward were as follows:

- **Option 1 Gas CHP scheme:** 3.5MWth CHP with boilers.
- **Option 2 CHP with small AQHP scheme:** 2.6MWth CHP and 600kW aquifer heat pump with boilers as peaking and back up supply.
- **Option 3 CHP with large AQHP scheme:** 1.8MWth CHP and 1.2MW aquifer heat pump with boilers as peaking and back up supply.

- **Option 4 Heat pump only scheme:** 1.2MW aquifer heat pump with 4.5MW air source heat pump plus electric boilers for peaking and back up supply.
- **Business as Usual (BAU):** A business as usual case representing each of the developer’s own proposed energy strategies was assembled to compare against the heat network scenarios.

### Network summary

The proposed heat network connects fifteen of the seventeen modelling developments. All existing and early developments are assumed to be connected in 2020 with later developments connected upon completion.

### Energy Centre

The most suitable option for an energy centre site was identified on land to the north of the study area. This site is understood to be owned by Network Rail. The option of co-location on a development site has also been considered for the larger development sites. This was found to be unlikely to be deliverable, due to:

- Many of the development sites are already built or under construction
- The main remaining site, the Carphone Warehouse site, has no current plans for redevelopment.

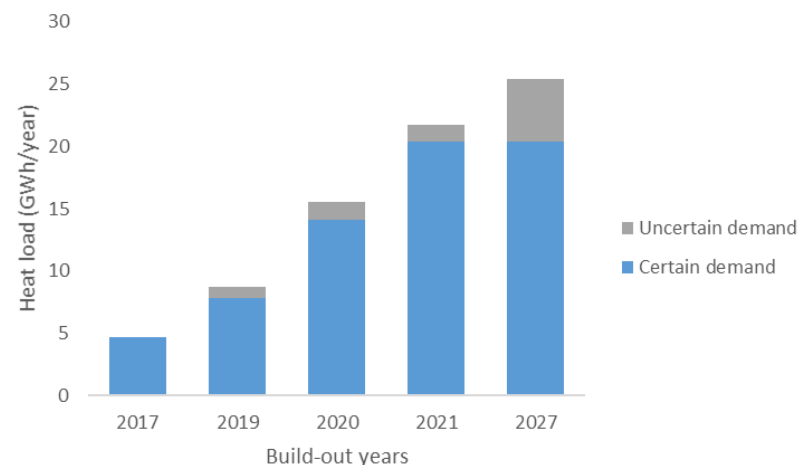


Figure ES2 Heat load build-up by year and space-type

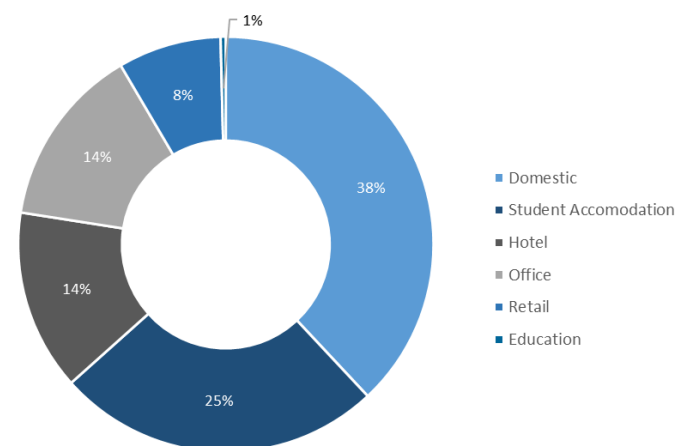


Figure ES3 Heat demand breakdown by typology

## Executive summary

In the event of a wider network implementation in OPDC, the network developed in North Acton lends itself well for connection to the wider network. This is mainly due to the proposed energy centre location and the network routing chosen.

### Commercial delivery assessment

There are several factors which will influence developers' appetite for procuring or negotiating a heat network connection, or which will affect a heat network promoter's ability to coerce or convince a developer to agree a connection:

- Planning obligations create the conditions for a commercial negotiation
- Heat networks are unregulated utilities
- Connection charge equals avoided cost of connection
- Aligning the timing with the developer's sales drivers
- Contracts can come before networks
- Centralised versus decentralised low carbon heat sources

We considered the potential for public or private-led schemes, and the potential for a single network promoter or a pooled approach involving some or all the developers procuring a heat network.

A public-led approach appears to be the only credible option for delivery of a heat network. The public sector could deliver a network through:

- a public ownership model
- a private sector partnership or concession model

Either option could allow for a future exit scenario for the public sector body. Retention of public ownership would give the public sector body greater flexibility to make long-term strategic decisions about growth and investment in the network (subject to available capital).

In both options, the fundamental development risk remains with the public sector, but the public sector ownership model offers lower complexity than the partnership or concession model.

Our experience of many such similar situations is that sustained project development effort will be needed from the project promoter to deliver a heat network.

The alternative scenario is that a network is not pursued and that the energy future for North Acton is based on a decentralised heat model.

In this scenario, the OPDC, GLA and London Borough of Ealing would need to consider ways to ensure the delivery of a low carbon heat transition in the area.

### Techno-economic and carbon conclusions

The results for the four scenarios are shown in Table ES.1 overleaf. These highlight the overall economic and carbon results.

Option 1 provides a relatively low modelled rate of return and provides no carbon savings at all; therefore the option should not be considered.

Options 2 and 3 perform the best economically, and would appear to fall within the range of economic performance which would be eligible for grant or low-cost loan support from HNIP. These two options also provide significant carbon savings over their lifetimes.

Option 4 saves the most carbon but the modelling results in a project investment return below zero, which would make it ineligible for funding support from HNIP.

Overall, the results indicate that an economically viable scheme could be developed on the basis of a hybrid system using heat pumps and CHP engines. With appropriate future proofing in the design, the CHP engines and boilers could be replaced by air source heat pumps and direct electric peaking heat supply when they are life expired, to provide a clear pathway to a nearly zero carbon heat network in the future.

### Conclusions

The context for the study was the rapid pace of development across the study area, which was found to present considerable practical obstacles to the commercial delivery of a new heat network scheme. Notwithstanding, the planning system has played its role in establishing obligations on developers to negotiate in good faith for a future heat connection, if a heat network is promoted in the area.

Technically, a low carbon network could be delivered through the use of aquifer heat pumps with air source heat pumps, although the more economically viable option would involve a hybrid solution of CHP with heat pumps. A conventional CHP-led scheme with no heat pumps would not lead to any carbon savings compared with a business as usual case.

The aquifer heat pump option would require further investigation through borehole testing to confirm the available heat.

None of the scenarios presented appeared to offer an investable scheme without some gap funding, with project IRRs ranging from below zero to around 5.5%.

At the upper end of the range, the hybrid solutions (Options 2 and 3) appear to fall within the range of eligibility for HNIP funding.



All of these factors make this a location where a public sector ownership model approach appears necessary for a network to happen.

The alternative to a network approach would be to abandon the commitment to a network in North Acton and instead to focus on maximising the opportunity for energy efficient, low carbon building-scale solutions.

### Recommendations

Our main recommendation from this study is that:

- OPDC, Ealing and GLA decide, based on evidence available, whether to continue to commit to a heat network in the North Acton area,

If there is no such commitment, the local plan and development management decision making should be reviewed to determine the

alternative decentralised low carbon pathway for the area.

If there is such a continued commitment, the following additional steps are recommended:

- OPDC, Ealing or GLA commit staff and/or advisory resources to take on an effective and sustained heat network promoter role
- Commission a technical borehole study to confirm temperature and flow rates in the aquifer.

- Engage with the landowner (Network Rail) of the proposed energy centre site to determine the potential for acquisition or use of the site.
- Continue engagement with developers in the area – ideally through a regular developer forum – to keep up to date with developments on the ground and to refine planning timelines for heat network agreements.

Table ES1 Comparison of scenarios

| Scenario   | CHP (kWth) | CAPEX (£m)  | IRR (%) |       | Gap funding (40yr)           |                               | 2016 SAP Average Carbon Intensity (CO2g/kWth) | 2016 SAP Lifetime Emission Savings (tCO2) | BEIS Average Carbon Intensity (CO2g/kWth) | BEIS Lifetime Emission Savings (tCO2) |
|--|------------|-------------|---------|-------|------------------------------|-------------------------------|---|---|---|---------------------------------------|
|  |            |             | 25yr    | 40yr  | To achieve project IRR of 6% | To achieve project IRR of 12% |   |   |   |                                       |
| Option 1 CHP   | 3,500      | £12,213,000 | -0.20%  | 3.30% | £2,506,380                   | £4,854,520                    | 173   | 26,420                                    | 238                                       | -2,360                                |
| What is the effect of adding an aquifer heat pump?         |            |             |         |       |                              |                               |   |   |   |                                       |
| Option 2 CHP + 600kW AQHP                                  | 2,590      | £12,220,000 | 2.00%   | 4.50% | £1,354,450                   | £4,153,900                    | 174   | 25,670                                    | 199                                       | 34,210                                |
| Option 3 CHP + 1200kW AQHP                                 | 1,840      | £12,131,000 | 3.80%   | 5.60% | £354,650                     | £3,567,940                    | 175   | 25,450                                    | 169                                       | 63,150                                |
| What is the effect of a heat pump only scheme with no gas? |            |             |         |       |                              |                               |   |   |   |                                       |
| Option 4 Heat pump only                                    | -          | £14,059,000 | <-3%    | <-3%  | n/a                          | n/a                           | 235   | -22,370                                   | 54  | 165,540                               |

## 1. Introduction

### 1.1 Purpose and context

This report presents the outputs, findings and recommendations of a study into the potential for a low carbon decentralised energy network (DEN) in the North Acton area in the London Borough of Ealing.

North Acton falls within the combined 650ha Old Oak and Park Royal opportunity areas (OAs), an area which has been identified to have the potential for at least 25,000 new homes and 65,000 new jobs.

At the time this study commenced (September 2017), previous energy studies had identified the North Acton area as the first opportunity for commercial delivery of a heat network to serve new developments, owing to the timing of planned new developments in the area (see Figure 1.1).

The key objective of this study was to test this opportunity through a more detailed investigation of potential loads in North Acton. The second key objective was to establish whether the development of a heat network would be consistent with a zero carbon pathway for the area. This report sets out findings and recommendations on DEN options and the key actions needed to take forward the preferred option.

### 1.3 Scope and methodology

#### Scope

The study scope was focused on new development opportunities in North Acton. The key opportunity sites were identified by OPDC and London Borough of Ealing based

on evidence of sites which had been recently developed or which were known to have development proposals.

Other existing loads in the area – much of which is either relatively low density housing or warehouse and office space – were not considered due to the low probability that a heat network connection could be achieved within the next few years.

#### Data collection

Data for the study was obtained from planning application energy statements and/or from the developers and building owners themselves. In cases where no information was provided (or where no details of future development plans could be confirmed), benchmark values were applied to derive the expected total heat demand and hourly profile. Benchmarks were obtained from published industry standards (e.g. CIBSE and the Heat Networks Code of Practice) or Arup design experience.

No existing metered data was obtained because all of the sites in the study were either future developments or too recently completed to have metered data.

It is important to note that there are inherent uncertainties in modelling future demand, particularly when, as in this study, the modelled loads relied on planning stage and benchmark values. Actual demand could vary significantly from the modelled values, as a result of:

- Changes to the scale and type of development and completion date

- Changes to the energy system installed

Data and assumptions for energy supply opportunities were obtained from prior studies, borehole records, enquiries with owners of potential supply sources and published and Arup data on supply plant such as gas CHP, boilers and heat pumps.

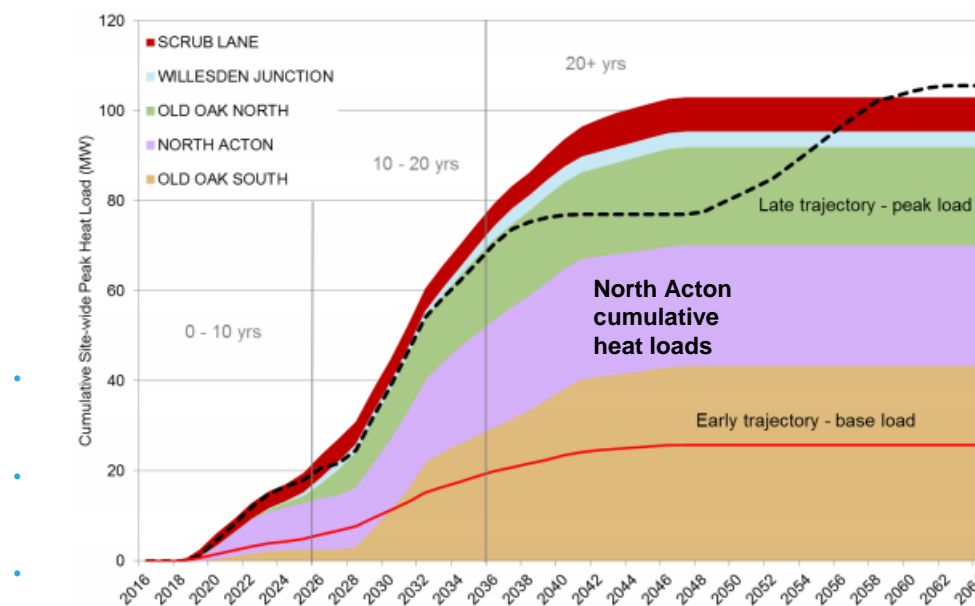


Figure 1.1 Projected cumulative heat loads from new development in Old Oak and Park Royal combined opportunity areas (reproduced from OPDC Energy study, 2017)

## Modelling

Technical modelling using EnergyPro and Arup's proprietary energy modelling tool was carried out to test a variety of load configurations and supply options, including heat storage.

Following a demand assessment and identification of potential supply locations, a pipe network route was drawn, and pipe sizing undertaken.

Different scenarios were considered to test schemes with differing load mixes and supply solutions.

The preferred technical scenarios were costed and applied to a project economic model which generated a discounted cash flow projection for each scenario.

## Feasibility assessment

Through desktop and site-based investigation by qualified engineers, we assessed the feasibility of the preferred scheme scenarios. This included consideration of:

- Energy centre site locations
- Feasibility of supply options (notably aquifer and sewer sources of heat)
- Network pipe routing

Site visits were non-intrusive and took place from public highway or other publicly accessible land.

The feasibility of connections to future developments was not assessed directly. In

most cases developments are subject to planning conditions that they be designed to be capable of connection to a heat network.

## Commercial assessment

The recent and prospective developments which were the focus of this study are or will be obliged through planning permissions to deliver developments which are able to connect to a future heat network. In addition, they are or will be obliged to negotiate in good faith for a connection agreement with a heat network operator proposing to develop a network in the area.

This planning context provides the commercial starting point for a heat network in an area characterised by multiple private developers.

The potential for a commercially deliverable scheme was tested through engagement with developers and landowners and with the ESCo market.

Developers (or their representatives) were contacted through correspondence and by phone, with a face to face discussion held with those who were available to meet. Repeated contact was made to developers who did not respond initially.

The ESCo market was engaged through separate face to face meetings with three prominent companies.

Following a review with OPDC and the steering group, a selection of delivery options were drawn up and assessed in light of:

- the information obtained on developer obligations, willingness and ability to contract to obtain a heat connection and to purchase heat from a heat supply company;
- feedback from the ESCo market on the conditions under which private ESCos would be willing to bid for and deliver a scheme at North Acton; and
- The availability of a public sector body with the willingness, capability and access to resources needed to promote and deliver a heat network.

## 1.4 Low carbon context

A key objective of the study was to identify a set of supply solutions which can enable a network to deliver low carbon heat to connected developments. In recent years, carbon savings could be achieved by supplying heat networks from an energy mix led by gas combined heat and power (CHP) engines, which displace grid electricity and gas boiler heat with lower emissions.

Gas CHP has also been attractive because the scale efficiencies and electricity sales have helped to deliver financially viable network investments. Future carbon savings could then be delivered by other supply technologies when the CHP systems used at the start of the network reached the end of their lives.

As the carbon intensity of the electricity grid

has steadily fallen, the savings from gas CHP have narrowed. BEIS projections that grid carbon intensity will continue to fall mean that new gas CHP systems will no longer deliver carbon savings over the lifetime of the engines.

If gas CHP is no longer a low carbon option, the challenge of identifying the low carbon supply mix for new heat networks becomes more complicated. Where a large scale heat source, such as an energy from waste facility or a large generating station, is not available (as is the case in North Acton), a range of heat pump applications are normally investigated. Heat pumps use electric power to capture natural or built environment sources of heat.

Our study has considered both gas CHP and a range of heat pump options to assess the range of options for supplying a heat network with low carbon heat.

## 1.5 Structure of the report

Recognising the overriding importance of commercial deliverability in this study, we have structured the report as follows:

- Chapter 2: Description of the Opportunity
- Chapter 3: Commercial Assessment
- Chapter 4: Technical Assessment
- Chapter 5: Project Economic Assessment
- Chapter 6: Conclusions

### 1.6 Acknowledgements

The study was commissioned by the Old Oak and Park Royal Development Corporation (OPDC). The study was part funded by the Greater London Authority and the work itself supported by a steering group attended by OPDC, London Borough of Ealing and the GLA.

In the course of the study we spoke with and corresponded with many of the developers and landowners as well as with a number of energy service companies (ESCOs).

We are grateful for the input of all these parties to enable this study to be completed.

2. Description of the Opportunity

2.1 Introduction

Seventeen sites were identified by OPDC and London Borough of Ealing at the beginning of this study. Each of these sites was assessed for its technical and commercial potential to connect to a heat network.

In this chapter we introduce the seventeen sites and focus on the factors which inform the likelihood of securing contracts with each developer or landowner (and their tenants or buyers) for connection to a heat network and for purchase of heat.

The sites considered are shown in the map, right, and their key development features are set out in the tables overleaf.

2.2 Business as Usual

Each development site’s current or planned energy strategy was used to compare the business as usual (BAU) case of no heat network with the proposed district heating solutions. Where available, details of the developments proposed energy strategies are presented in Table 2.2.

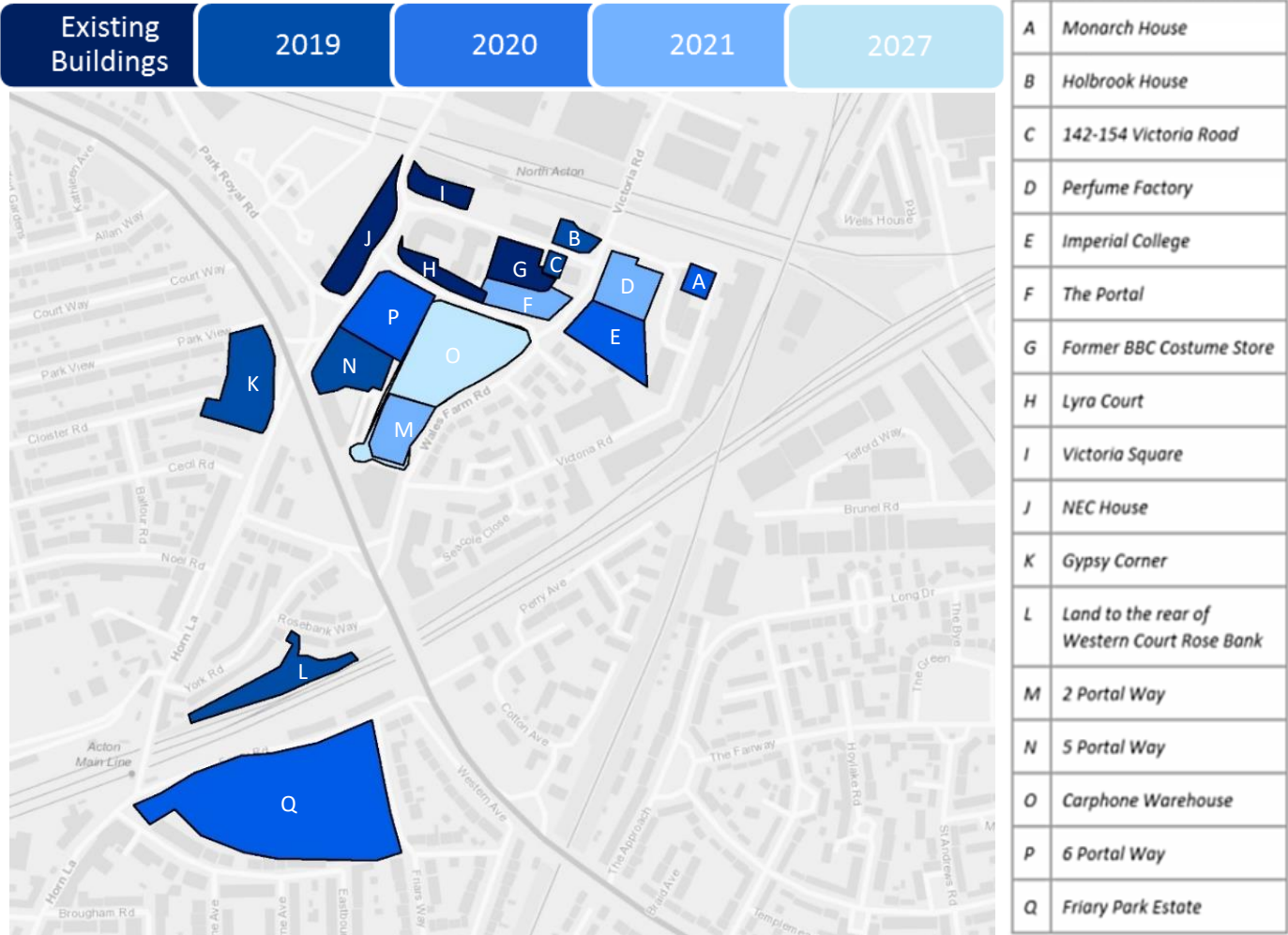


Figure 2.1 Buildings of interest

Table 2.1 Summary of heat network opportunities

| Ref | Development Site         | Status                         | Start on site | Completion | Size  | Annual heat load (MWh) | Comments   | Source               |
|-----|--------------------------|--------------------------------|---------------|------------|---|------------------------|--|----------------------|
| A   | Monarch House            | Under construction             | Q1 2018       | Q1 2020    | Hotel with 133 bedrooms   | 1,506                  | This site is already under construction  | Energy strategy      |
| B   | Holbrook House           | Under construction             | Q1 2018       | Q 3 2019   | 424 flats and 74 m <sup>2</sup> retail space                          | 2,200                  | This site is already under construction  | Energy strategy      |
| C   | 142-154 Victoria Road    | Planning                       | Q1 2018       | Q1 2019    | 64 flats and 158 m <sup>2</sup> of retail space                       | 250                    | The plan for this site is liable to change and completion date is uncertain.   | Developer            |
| D   | Perfume Factory          | Planning application submitted | Q3 2019       | Q1 2021    | 534 flats and 10,800m <sup>2</sup> non-residential                    | 3,600                  | Planning permission expected soon, detailed design commences Q3 2018. Time is running out to incorporate a heat connection into development. | Energy Strategy      |
| E   | Imperial College         | Starting on site               | Q2 2018       | Q1 2020    | 600 student flats, 83 resi flats, 6,200m <sup>2</sup> non-residential | 2,400                  | Detailed design is complete and construction is about to commence.   | Energy strategy      |
| F   | The Portal               | GLA stage 2 referral           | Q4 2018       | Q 2021     | 355 flats and 5134m <sup>2</sup> of retail space                      | 1,321                  | Aiming to complete GLA stage 2 referral process in February 2018. Energy centre design has been finalised.                                   | Energy strategy      |
| G   | Former BBC Costume Store | Existing                       | N/A           | N/A        | 722 student accommodation flats and 286m <sup>2</sup> of retail space | 1,553                  | This site is recently built.   | Planning application |
| H   | Lyra Court               | Existing                       | N/A           | N/A        | 184 student accommodation flats and 382m <sup>2</sup> of retail space | 459                    | This site is recently built.   | Energy strategy      |



Table 2.1 Summary of heat network opportunities (continued)

| Ref | Development Site                            | Status                | Start on site  | Completion     | Size  | Annual heat load (MWh) | Comments  | Source                               |
|-----|---|-----------------------|----------------|----------------|---|------------------------|---|--------------------------------------|
| I   | Victoria Square                             | Existing              | N/A            | N/A            | 173 flats with 673 m <sup>2</sup> of retail space   | 727                    | This site is recently built.  | Energy strategy                      |
| J   | NEC House                                   | Existing              | N/A            | N/A            | 659 flats 1,675m <sup>2</sup> of office space 930m <sup>2</sup> for retail and 130m <sup>2</sup> for educational purposes | 1,996                  | This site is recently built.  | Energy strategy                      |
| K   | Gypsy Corner                                | Under Construction    | Q1 2018        | Q1 2019        | 1 block of 72 domestic residential flats and 1 block of a hotel with 100 bedrooms.  | 2,237                  | This site is already under construction   | Planning application                 |
| L   | Land to the rear of Western Court Rose Bank | Under construction    | Q1 2018        | Q1 2019        | 37 domestic flats and 77m <sup>2</sup> of office space.   | 138                    | The connection of this site would require crossing a major road.  | Planning application                 |
| M   | 2 Portal Way                                | Final planning stages | Q2 2020        | Q3 2021        | 368 flats   | 1,251                  | There is no key constraint however there has been a low level of interest from the developer.   | Ealing Planning                      |
| N   | 5 Portal Way                                | In planning           | Q1 2018        | Q1 2012        | 3,943m <sup>2</sup> of office space   | 631                    | This data is according to planning, there was no evidence of the site being in construction on the site visit and the building is currently being leased by the Algerian embassy.   | Developer response                   |
| O   | Carphone Warehouse                          | Existing dev't        | Not applicable | Not applicable | Not applicable  | Not applicable         | The existing commercial development is leased through at least 2027. There are no current plans for redevelopment of the site. A previous planning application has been used as a notional representation of potential future demand. | Energy strategy / Developer response |
| P   | 6 Portal Way                                | In planning           | Q2 2019        | Q3 2020        | 3,000m <sup>2</sup> office development  | 493                    | There are no key constraint however there has been a low level of interest in the study.  | Developer response                   |
| Q   | Friary Park Estate                          | In planning           | Q4 2018        | Q1 2020        | 709 domestic flats / houses   | 2,412                  | The connection of this site would require a major railway crossing.   | Ealing planning                      |

Table 2.2 Summary of developments' current energy strategies

| Ref. | Building                 | BAU Energy Strategy  | Source               |
|------|--------------------------|--|----------------------|
| A    | Monarch House            | The planned energy strategy is a 15kWe & 30kWth CHP system to preheat the domestic hot water service. Future proofed to connect to off site heat network   | Energy strategy      |
| B    | Holbrook House           | The planned energy strategy is an onsite CHP unit with 201kWe capacity. Future proofed to connect to off site heat network   | Energy strategy      |
| C    | 142-154 Victoria Road    | Discussion with the developer has said that plans for this site are liable to change and no energy strategy can be provided.   | Developer            |
| D    | Perfume Factory          | Proposed energy centre in the basement to serve Perfume Factory and Imperial College   | Energy Strategy      |
| E    | Imperial College         | Proposed energy centre in the basement of the Perfume Factory to serve Imperial College  | Energy strategy      |
| F    | The Portal               | The current energy strategy is communal gas boiler and solar PV.   | Energy strategy      |
| G    | Former BBC Costume Store | The current energy strategy is a 150kWe gas fired CHP and 70m2 solar PV  | Planning application |
| H    | Lyra Court               | 50kWe/ 76kWth CHP unit to provide heat and hot water at the student accommodation (60% of the annual DHW and 30% of the annual heating demand) 45m <sup>2</sup> and 35m <sup>2</sup> installed on Blocks F and G with total capacity 10.7kWp, respectively, and ASHP for space heating & cooling to the commercial areas | Energy strategy      |

Table 2.2 Summary of buildings current energy strategies (continued)

| Ref. | Building                                    | BAU Energy Strategy   | Source                               |
|------|---|---|--------------------------------------|
| I    | Victoria Square                             | The current energy strategy is a 60kWth/ 40kWe gas fired CHP and 35kWe/61kWth capacity, 10m <sup>3</sup> thermal store. 139 m <sup>2</sup> and 90 m <sup>2</sup> solar PV panels on two blocks  | Energy strategy                      |
| J    | NEC House                                   | The current energy strategy is a 140kWe/203kWth CHP for the heating and hot water commercial and ancillary areas heated and cooled via VRF systems served by external ASHP  | Energy strategy                      |
| K    | Gypsy Corner                                | CHP system to preheat the domestic hot water service. Solar PV panels of 200m <sup>2</sup> , 120m <sup>2</sup> and 110m <sup>2</sup> to be installed on the roof of the hotel, Block A and Block B, respectively.   | Planning application                 |
| L    | Land to the rear of Western Court Rose Bank | Block of flats has been future proofed incorporating:<br>1. the installation of an isolation valve or blanked off flange at each domestic standalone gas boiler to enable future bivalent operation<br>2. the provision of a storage cupboard for the future location of a heat interface unit along a with sufficient space provision<br>3. an identified route for district pipe work to enter the premises | Planning application                 |
| M    | 2 Portal Way                                | The current energy strategy is an in house CHP, details of which have not been confirmed.   | Ealing Planning                      |
| N    | 5 Portal Way                                | There is no energy strategy currently available.  | Developer response                   |
| O    | Carphone Warehouse                          | There is planning permission for the possibility of expanding the energy centre to serve adjacent developments. However, upon discussion with the owner of this site there are no plans to act upon this.   | Energy strategy / Developer response |
| P    | 6 Portal Way                                | onsite CHP unit with 200kWth/124kWe capacity and 30m <sup>3</sup> thermal store to cover approximately 72% of the development's annual heat load.   | Developer response                   |
| Q    | Friary Park Estate                          | The energy strategy for the is based on a local CHP system, with individual boilers for some properties, supported by solar PV panels.  | Ealing planning                      |

### 3. Technical Assessment

#### 3.1 Introduction

The chapter presents the technical demand and supply assessment for the study area. The assessment included evaluating the energy demand density, the demand duration, and annual heat demand profile of the all of the developments.

#### 3.2 Demand assessment

Seventeen loads were identified for assessment for connection. The loads were a combination of new development sites and existing buildings. The heating, cooling and electrical demands of these loads were

assessed through a combination of data provided by developers, energy statements and the use of relevant energy benchmarks.

The total heat demand of all loads was estimated to be 24,800 MWh/year, excluding the thermal losses on the network. This load is built over a time period of 10 years, as shown on Figure 3.1. This figure also highlights that some of the demands are based on assumptions that developments will proceed which are not confirmed by landowners to be within their current plans. This is explained further in later chapters of the report.

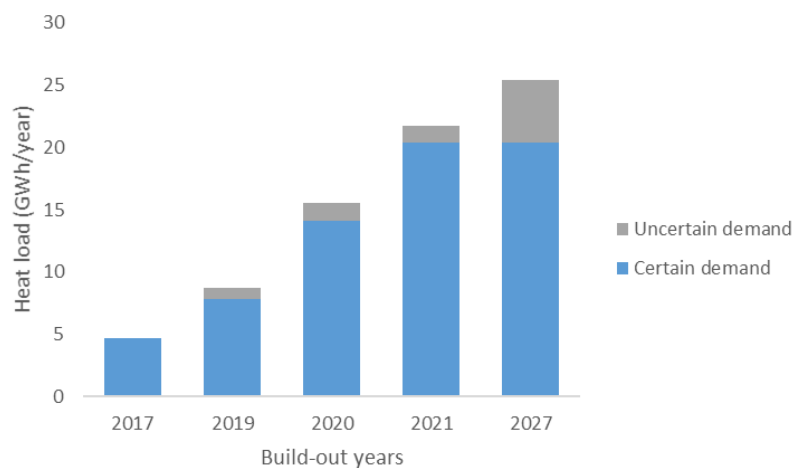


Figure 3.1 Cumulative heat demand build-up excluding thermal losses

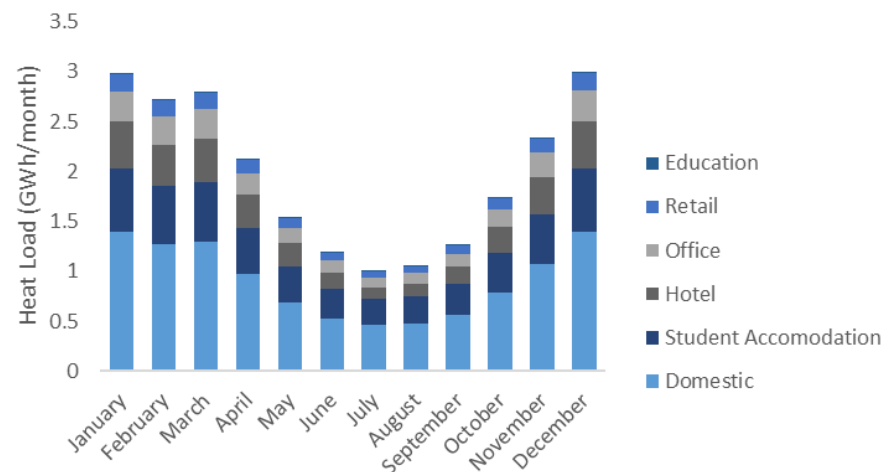


Figure 3.2 Monthly heat demand profile

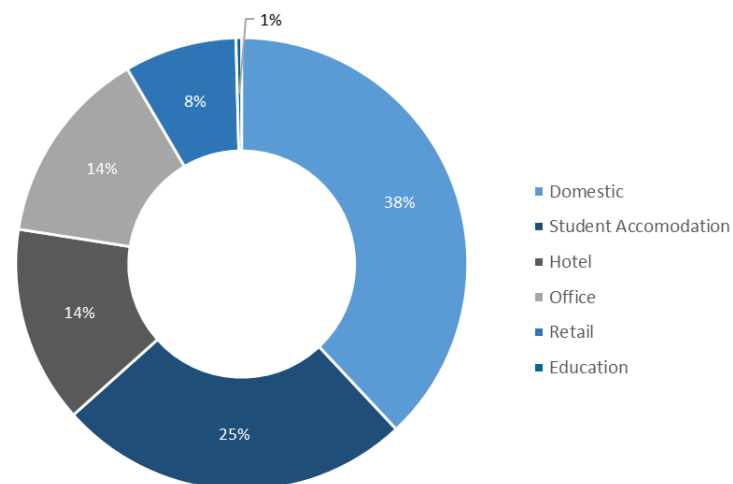


Figure 3.3 Annual heat demand profile

The monthly load profile in Figure 3.2 illustrates the variations across a calendar year. As shown in Figure 3.3, the majority of the maximum demand comes from domestic buildings and student accommodation. This means that there is a high level of diversification applied in the model.

Figure 3.4 shows the results of heat mapping of the identified loads. The heating loads are represented on the map using red circles. The larger circles represent larger heat

consumption.

As it can be seen from the figure, there is a wide range of scale of heat demand between the developments. The majority of the heat load is clustered in the north of the study.

The demand density of the estimated loads area is around 54 kWh/m<sup>2</sup>/year. This compares favourably with a benchmark value of 26 kWh/m<sup>2</sup>/year as the typical threshold of density for viable heat networks. Although only indicative, the demand density value

shows that the basic technical features of the opportunity are consistent with a heat network solution.

Figure 3.5 shows the demand duration curve for all buildings in the study. From this we can derive that the peak load is 12MW. The configuration of heat supply selected must be able to provide for peak load. However, to avoid low utilisation of capital equipment, it is common practice to have the main heat source supplying approximately one third of

the peak load with heat storage and other heating technologies being used when demand is high. This gives rise to a target main plant peak output capacity of 3-4MW, with peaking plant and storage providing the remaining 8-9MW. Redundancy, or back up plant, would be in addition to these figures and would typically be sized on an N+1 basis for major plant items.



Figure 3.4 Scaled site heat demands for all study buildings

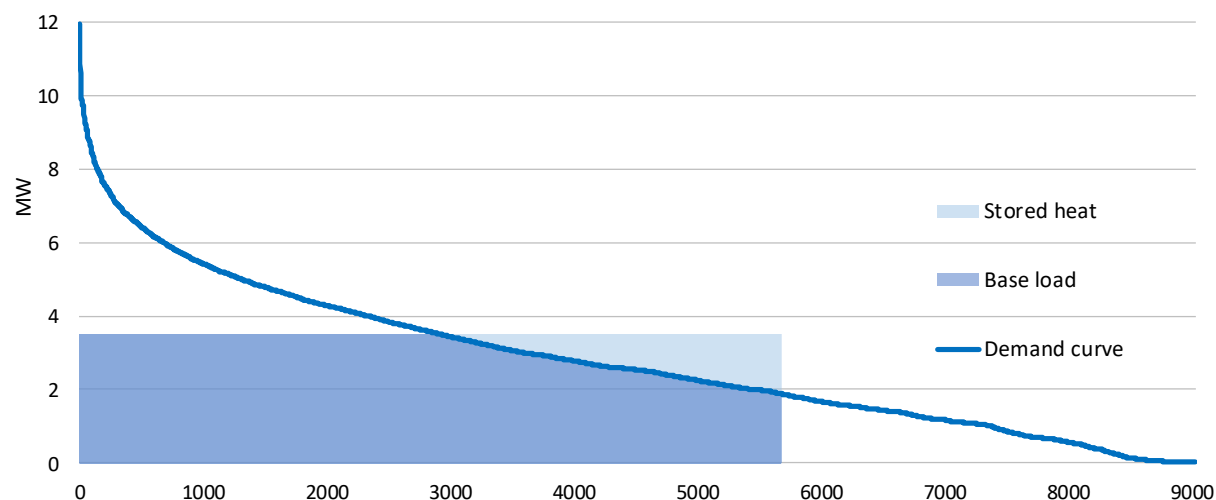


Figure 3.5 Demand duration curve for all buildings included in the study. The box represents a typical sizing of the primary heat source.

### 3.3 Supply assessment

The North Acton area, within the red circle in Figure 3.6, is part of a wider area of interest for district heating networks, with a number of heat potential sources available. In order to inform a high level technical assessment of heat network supply options, the following criteria were defined against the following:

- Capital costs (considered on a per kW installed basis)
- O&M costs (incorporating the expected lifespan of each technology)
- Maturity/Reliability (qualitatively)
- Resource availability (both for plant procurement and its O&M)

These criteria are set against the following technologies, identified as potential centralised primary sources of low carbon heat (and power):

- Gas-fired CHP
- Gas boilers
- Heat Pumps drawing heat from a wide range of sources of heat including aquifer, ground, canal water, air and cooling (heat rejection) systems elsewhere in the built environment

The options are summarised in Table 3.1 overleaf. Full descriptions of these technology options can be found in Appendix C.

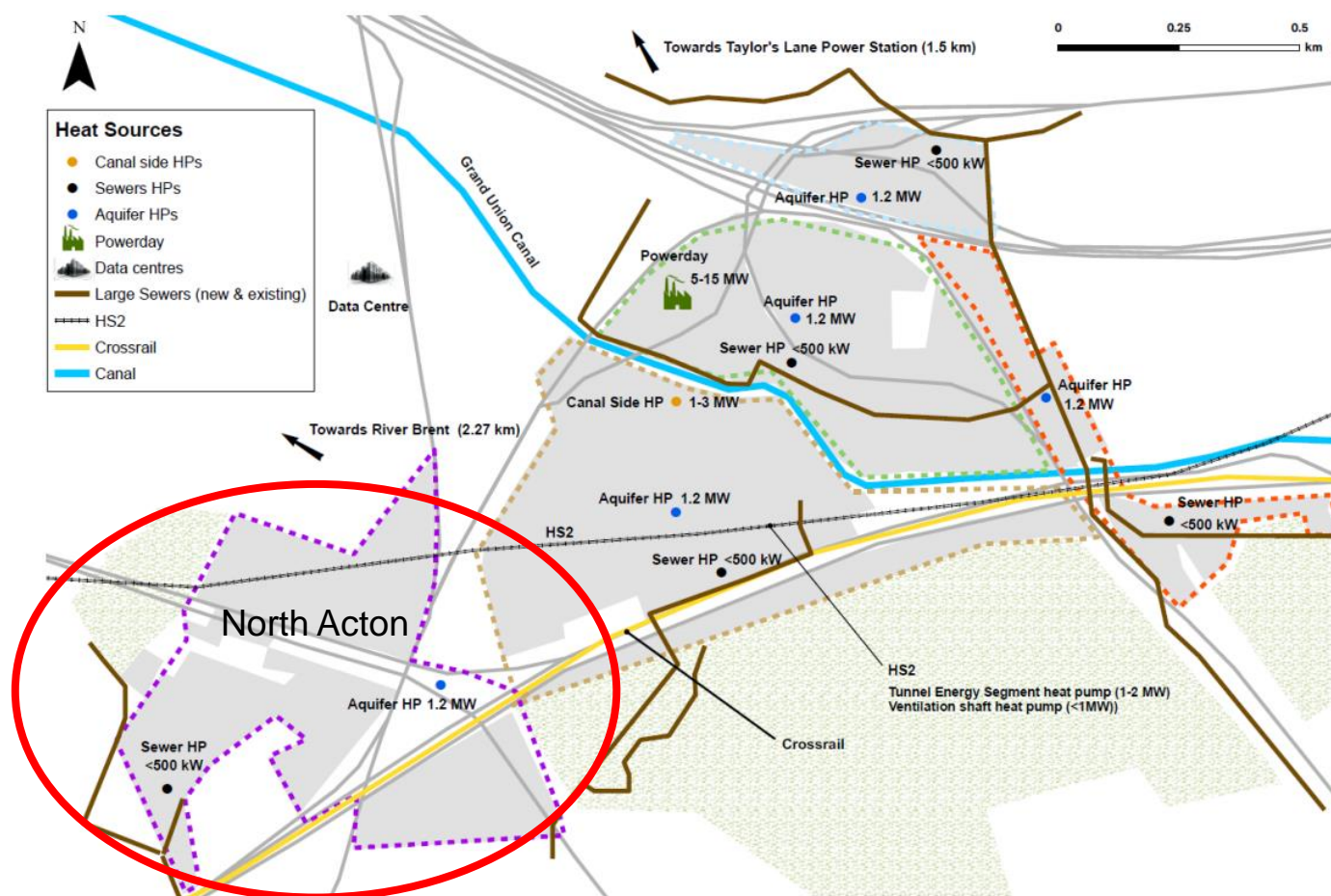


Figure 3.6 Potential heat sources in the wider OPDC area



Table 3.1 Supply technology assessment summary

| Technology option                                  | Output / Application | Cost    |        | Practicality  | Carbon emissions (in comparison to BAU)   | Environmental Considerations   |
|--|----------------------|---------|--------|---|---|--|
|  |                      | Capital | O&M    |   |   |  |
| <b>Gas Combined Heat and Power Engine (CHP)</b>    | Heat and Electricity | Medium  | Medium | Gas fired CHP is well suited to district heating systems  | Lower – A larger scale CHP is more efficient than developers' small CHPs, but CHP carbon savings decline as grid decarbonises | Would need to meet new London Plan standard of ultra-low NOx boiler emissions. This will have an impact on space requirements and energy efficiency. |
| <b>Boilers</b>                                     | Heat only            | Low     | Low    | Gas boilers are a well-developed and resilient technology which have been applied in district heating schemes. Typically used for peaking and back up.  | Higher  | Would need to be ultra-low NOx boilers   |
| <b>Aquifer Heat Pump (AQHP)</b>                    | Heat only            | High    | Medium | Drill tests will be required to confirm availability of this resource   | Much lower – based on typical COP   | Zero local emissions. Risks to water quality to be assessed but can be mitigated.  |
| <b>Large Scale Air Source Heat pumps (ASHP)</b>    | Heat only            | High    | High   | ASHP are typically most suitable for individual building solutions rather than for a centralised energy centre  | Lower   | Zero local emissions. Can create cold zones in vicinity of heat pumps.   |
| <b>Large Scale Ground Source Heat pumps (GSHP)</b> | Heat only            | High    | High   | The ground can act as both a store and supply of heat. Heat can be extracted from open or closed loop systems, the former using aquifers, the latter boreholes. They are best suited to low temperature networks. | Much lower – based on typical COP   | Zero local emissions. Requires multiple boreholes to achieve production at scale.  |
| <b>Sewage Heat Pump</b>                            | Heat only            | High    | High   | The local major trunk sewer runs under a major road. This technology is not very mature at present  | Much lower – based on typical COP   | Zero local emissions. Heat extraction must be limited to avoid adverse operational impact on sewage undertaker.                                      |

Table 3.1 Supply technology assessment summary (continued)

| Technology option         | Output / Application | Cost    |      | Practicality   | Carbon emissions (in comparison to BAU)                       | Environmental Considerations   |
|---------------------------|----------------------|---------|------|--|---|--|
|                           |                      | Capital | O&M  |  |   |  |
| Canal Heat Pump           | Heat only            | High    | High | Heat pump units typically require water at temperatures above 5 to 8°C in order to operate efficiently and so will often fail during particularly cold winter conditions. For this reason, provision of a supplementary heat source is essential.                              | Much lower – based on typical COP                             | Zero local emissions. Heat extraction must be limited to avoid adverse impact on canal ecology and navigation  |
| Data Centre Heat Recovery | Heat only            | Medium  | Low  | The high electrical loadings of data centres mean they often experience significant cooling loads, therefore rejecting significant amounts of heat. There are no data centres in close enough proximity to consider connecting.  | Much lower – based on typical COP                             | Zero local emissions. Heat rejection to a network provides a benefit compared with local heat reject to air.   |
| Direct electric heating   | Heat only            | Low     | Low  | Direct electric heating is cheap, low maintenance and reliable. However, it is inefficient and costly for end users. Also, large scale adoption of direct electric could lead to significant pressure on the electricity grid to cope with much higher and steeper peak loads. | Much higher, although they will fall as the grid decarbonises | Zero local emissions. Large scale adoption would be likely to slow down the rate of grid decarbonisation due to the inefficiency of this technology. |

### Supply conclusions

As illustrated in Table 3.1, the supply options for North Acton can be split into “tried and tested” solutions which provide at best limited carbon savings, and “low carbon” options which are more complex, risky or novel:

- Tried and tested: gas CHP, gas boilers, air source heat pumps, direct electric heating
- Low carbon: heat pumps from aquifer source, ground source, sewer source, canal water source and data centre heat recovery.

Based on the supply assessment, the supply mixes taken forward were as follows:

- **Option 1 Gas CHP scheme:** 3.5MWth CHP with boilers. This was selected to demonstrate what the most “bankable” option would look like, in terms of maximising revenue for a heat network operation and minimising feasibility risk.
- **Option 2 CHP with small AQHP scheme:** 2.6MWth CHP and 600kW aquifer heat pump with boilers as peaking and back up supply. This was selected as a lower carbon variant to the Core Scheme. The small AQP reflects a risk

assessment which models 50% of the estimated yield available from a single AQHP circuit.

- **Option 3 CHP with large AQHP scheme:** 1.8MWth CHP and 1.2MW aquifer heat pump with boilers as peaking and back up supply. This was selected as a lower carbon variant to the Core Scheme which assumes maximum yield from the aquifer opportunity. The largest size of a single AQHP possible in the scheme is not enough to provide all the baseload heat. Therefore a smaller CHP was retained provide sufficient baseload

heat.

- **Option 4 Heat pump only scheme:** 1.2MW aquifer heat pump with 4.5MW air source heat pump plus electric boilers for peaking and back up supply. This scheme is based on an elimination of CHP as an option, leading to an all heat pump heat supply solution. Electric boilers are included for redundancy and for winter peaking when the output of the ASHPs will be least effective.

- **Business as Usual (BAU):** A business as usual case representing each of the developer's own proposed energy strategies was assembled to compare against the heat network scenarios.

All the supply configurations take account of feasibility constraints within North Acton, including in particular the location of heat sources

In addition, all supply configurations have been sized to enable them to meet the eligibility criteria for a grant and/or loan from

Government's Heat Network Investment Project (HNIP) funding. This includes specifying that:

- where gas CHP is the sole low carbon heat source, the CHP system provides at least 75% of the total heat supplied to the network; and
- where a network includes a mix of low carbon and renewable sources of heat (which may include CHP), these technologies must collectively provide at least 50% of the total heat supplied to the

network.

### 3.4 Network assessment

#### Constraints review

There are significant site constraints that need to be considered in developing a potential DH network. These, alongside the key heat sources are identified in Figure 4.7. North Acton is an area undergoing much development at this time and is surrounded by major transport routes. The North Acton

area is bordered to the southwest by the A40, a major 6-lane road connecting West London and linking to Central London and the M40 motorway. There are also numerous railway lines, marked in brown in the figure, including the main intercity lines out from Paddington, the Central Line, the Bakerloo line and the Overground network. Further constraints have been assessed and are as follows:

#### 1. Area of conservation

There are no conservation areas within the area of this study.

Table 3.2 Supply scenarios

| Scenario Option               | Technology mix                                 | Primary Energy Source | Relative Capex | Relative Feasibility   | Carbon Emissions  | Environmental Considerations   |
|-------------------------------|--|-----------------------|----------------|--|---|--|
| 1. Gas CHP                    | 3.5 MW gas CHP<br>Gas Boilers                  | Gas                   | Medium         | High – common scenario in DHN  | Lower in short term compared to BAU scenario, higher over life cycle of network | Would need to meet new London Plan standard of ultra-low NOx boiler emissions  |
| 2. CHP with small AQHP scheme | 2.6 MW gas CHP<br>600 kW AQHP<br>Gas Boilers   | Gas + electricity     | Medium         | Medium high – dependent on aquifer availability and power                                    | Lower in long term according with grid decarbonisation projections.             | Would need to meet new London Plan standard of ultra-low NOx boiler emissions. Risks to water quality to be assessed.          |
| 3. CHP with large AQHP scheme | 1.8 MW gas CHP<br>1.2 MW AQHP<br>Gas Boilers   | Gas + electricity     | Medium         | Medium – dependent on aquifer availability and power   | Lower in long term, according with grid decarbonisation projections.            | Would need to meet new London Plan standard of ultra-low NOx boiler emissions. Risks to water quality to be assessed.          |
| 4. Heat pump only scheme      | 1.2 MW AQHP<br>3.5 MW ASHP<br>Electric Boilers | Electricity           | High           | Medium-Low - dependent on aquifer availability and power and air source heat pump efficiency | Much lower in long term, according with grid decarbonisation projections.       | Low local emissions. Risks to water quality to be assessed. ASHPs can create cold microclimate zones in vicinity of the plant. |

## 2. Third party land

The recommended energy centre site is located on land owned by a third party (i.e. not OPDC or London Borough of Ealing). It is understood that the land is owned by Network Rail. Acquisition or lease of such land would need to be negotiated with the land owner. Network Rail is a statutory undertaker and therefore all land disposals would be subject to a demonstration that the land was wholly surplus to current and future railway operational needs.

The land over the sewer is also private land, making a sewer heat pump in this area unlikely to be viable, even if feasible.

No other third party land crossings were identified.

## 3. Potential pinch points

Potential infrastructure pinch points were identified at the bridge crossing over to the Friary Park Estate. No other pinch points were identified.

## 4. Linear infrastructure that would block routes

The major road and rail corridors represent significant obstacles to the development of a DH heating network. The proposed network has focused mainly on the zone within the major corridors.

## 5. Energy centre location possibilities

Two energy centre locations have been

identified as well as co-location in some of the larger developments. As noted above, all site options are on private land. The site with the best potential is the railway land site to the north of the Perfume Factory (Site D).

## 6. Growth opportunities

The key growth opportunities are to the North and East of North Acton via Old Oak Common Lane and Victoria Road. These roads are expected to go through significant upgrades due to HS2 requirements. This may present an opportunity to coordinate and DH pipework installation into the proposed roadwork programme which could offer cost saving and sharing, subject to HS2 plans.

## Phasing considerations

This analysis splits the buildings into 5 phases to analyse the time path of the scheme and made a more complete technical evaluation. The phase splits can be seen in Figure 3.8.

The most plausible buildings to be connected to a network will be those in Phases 3, 4 and 5 given that they can still be updated with minimal cost. Changing a buildings design to incorporate a heat network connection rather than a building local solution, despite being advantageous for the ease of building operation and space can be expensive if the building is in the later stages of design.

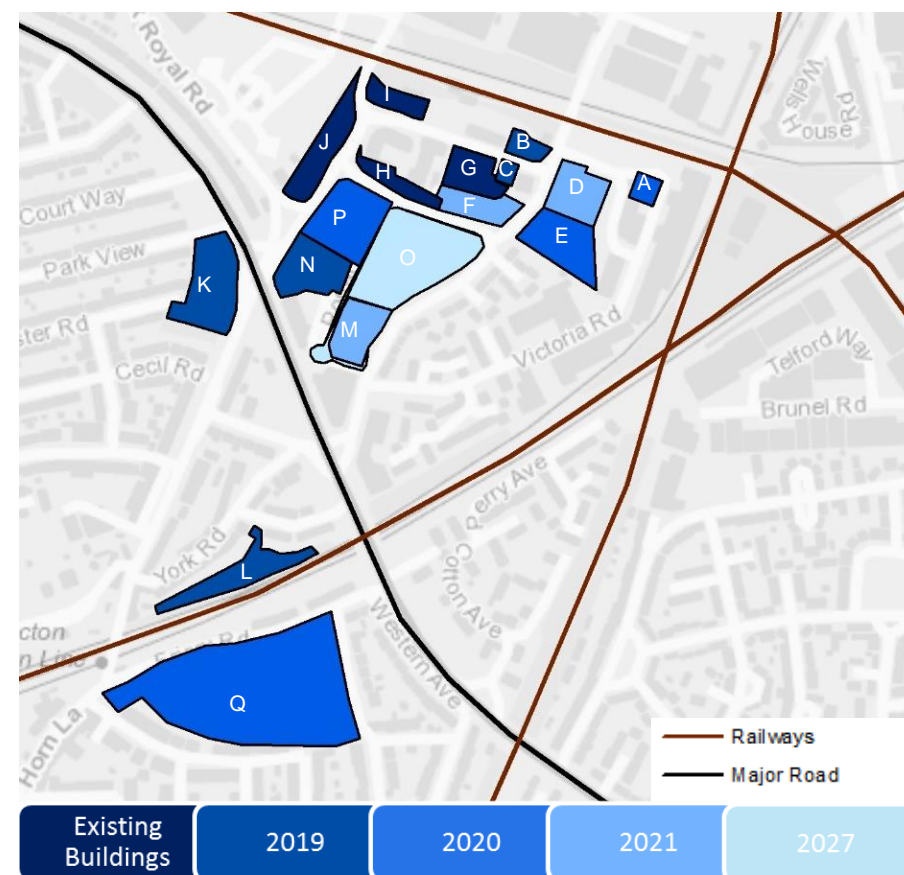


Figure 3.7 Location of development sites showing major barriers from linear infrastructure

Consequently, the buildings that are least plausible to connect to a heat network are those already existing as they already have capital tied up in their plant and will gain no space from connection.

### Connection scenarios

The Core scheme connection scenario was modelled with all Phase 1, 2 and 3 buildings connected from 2020 and phase 4 and 5 buildings connected after their completion. Scenarios not including the connection of the existing buildings have also been modelled to evaluate sensitivities.

### Network routing

Included in Figure 3.8 is the proposed network layout for the full build-out scenario. This would be installed in increments for the phasing of fewer buildings initially connecting to the main energy centre, with initial network elements suitably future-proofed to facilitate later expansion.

The developments Q and L have not been connected at this time due to routing difficulties for comparably low loads. The connection of the Friary Park Estate (Q) would require a major rail and road crossing, while Site L (Western Court Rose Bank) is a relatively small and distant load which is not justified as a connection on its own.

### Network losses

The network has been designed according to

the best practice approach outlined in the Heat Network Code of Practice for the UK to avoid heat losses.

The guide states that *the calculated total annual heat loss from the network up to the point of connection to each building when fully built out is typically expected to be less than 10%*, a conservative figure of 10% has been used in modelling.

### Energy centre location

The most suitable option for an energy centre site was identified on land to the north of the study area. This site is understood to be owned by Network Rail. The option of co-location on a development site has also been considered for the larger development sites. This was found to be unlikely to be deliverable, due to:

- Many of the development sites are already built or under construction
- The main remaining site, the Carphone Warehouse site, has no current plans for redevelopment..

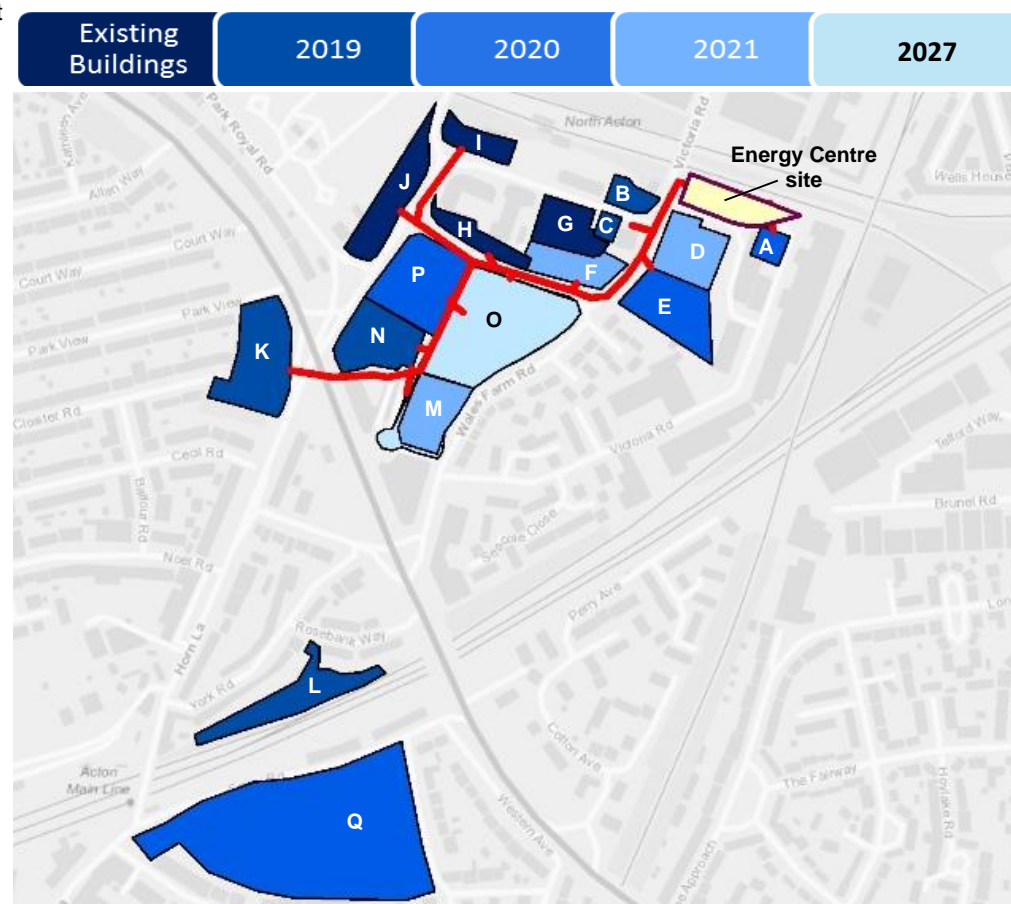


Figure 3.8 Proposed network route map and energy centre location



### Connection to a wider energy network

In the event of a wider network implementation in OPDC, the network developed in North Acton lends itself well for connection to the wider network. This is mainly due to the proposed energy centre location and the network routing chosen.

The preferable connection between the two networks would be expected to be via the Victoria Road bridge over the railway. Detailed feasibility of this crossing has not been assessed; however a recent feasibility study by Arup for a similar crossing to the east at Southall identified a range of options for routing the pipe over the bridge, including securing the pipes to the side or underside of the bridge deck or within the roadway itself.

Each of these options would incur significant additional capex, which would need to be justified through operational or commercial savings arising from interconnection of the two networks.

Since the interconnection point would be located at or close to the North Acton energy centre, sizing for the North Acton pipework would be unaffected. The selection of energy centre was made with this opportunity in mind (among other factors).

If the North Acton energy centre were located at the southern end of the study area (e.g. near Gypsy Corner, site K), the network

design would specify decreasing pipe sizes as the network extended from the energy centre to the farthest point of the network. In this scenario there would be an additional cost of pipe oversizing to future proof an interconnection, or else a significant constraint on the peak supply which can be provided from one side of the network to the other.

In a future interconnection scenario, the energy centre in North Acton can act as a secondary energy centre of the wider network, adding resilience to the system.

A further future proofing factor is to ensure as far as possible that the design temperatures and pressures of each network are the same (or technically compatible) so that the interconnection can be achieved without hydraulic separation (which introduces additional losses and prevents operation of the combined network from a single energy centre).

If the two networks are developed by different operators, heat meters can be installed at the connection point to enable sales of heat in both directions (in the same way that grid interconnections operate between the UK and continental Europe electricity grids). These meter points can be installed whether the two networks are hydraulically connected or separated.

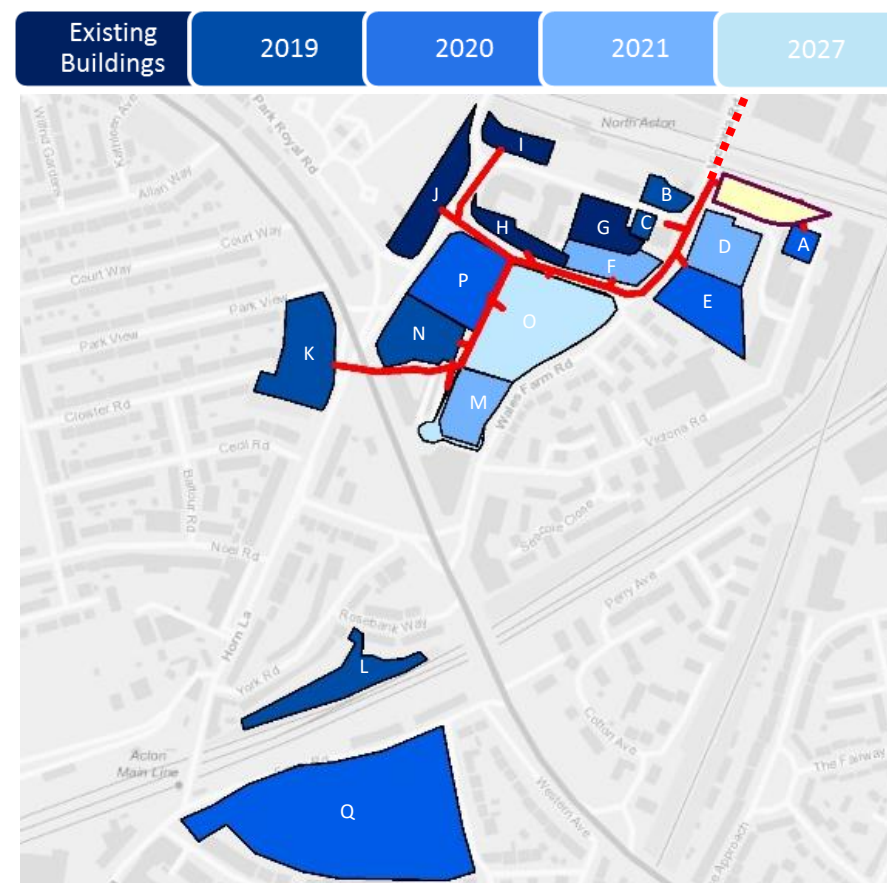


Figure 3.9 Proposed connection to a wide energy network



## 4. Commercial Delivery Assessment

### 4.1 Introduction

This chapter presents the assessment of the potential for a commercially deliverable heat network (irrespective of the economic viability of the network). It is focused in particular on the ability and willingness of developers to connect to a network, and takes account of how the timing of each development may affect this potential.

### 4.2 Factors affecting commercial delivery

There are several factors which will influence developers' appetite for procuring or negotiating a heat network connection, or which will affect a heat network promoter's ability to coerce or convince a developer to agree a connection. These are described below.

#### Planning obligations create the conditions for a commercial negotiation

As noted previously, all of the major developments in North Acton recently granted planning permission are subject to planning conditions and planning obligations compelling the developer both to provide a heat system which is compatible with a future connection to a heat network and to negotiate with a future heat network operator for a connection, even after the development is complete.

The obligation to seek to agree a heat network connection agreement is subject to such an agreement being financially viable

for the development.

These planning obligations are therefore no guarantees of heat loads for a future heat network operator but they are able to bring the developers to the negotiating table. The onus will then be on the heat network operator to achieve a financial structure which allows the network to deliver a viable return on investment while offering each developer a fair price for connection and supply (as discussed below).

#### Heat networks are unregulated utilities

Heat networks are not a regulated utility. Therefore there is no binding contractual or statutory obligation for developments to connect. Although, as noted above, the planning system can be used to oblige developers to connect to a heat network, but such obligations are normally subject to a test of viability and are limited in time.

#### Connection charge equals avoided cost of connection

Therefore from a commercial delivery point of view, the key question is whether a connection offer can be made which will be financially advantageous for the developer. This, in turn, is greatly a question of timing: developments which connect to a heat network can avoid a variety of capital expenditures, which may include:

- Heat generation equipment (e.g. gas engines, gas boilers or heat pumps)
- Pollution control equipment and flues

- Gas utility connection
- Plant room space

These avoided costs can be exchanged for a capital contribution, or connection charge, paid to a heat network operator. Such costs are only "avoided" when the heat network connection is agreed prior to commencement of the development in question.

Once a development is built, there are no avoided costs for a developer associated with a heat connection, and so a developer will be unwilling to pay a connection charge. The lack of capital contribution affects the viability of the network, if the net revenues from heat sales are insufficient on their own to recover the initial cost of the infrastructure within an acceptable period of time.

#### Aligning the timing with the developer's sales drivers

Commercially, it is often necessary for developers to provide information to prospective tenants and buyers of the type of utility supplies they will receive and the terms and conditions of such supply. While end users can change their gas and electric suppliers at a future date, a heat network supply, once agreed, is a monopoly supplier which cannot be switched by the end user customer.

Therefore the agreement with the developer must normally be in place well ahead of the start on site so that the chosen supplier can provide model supply agreements and other

information to its future customers before sales or tenancy agreements are signed.

This driver is critical for housing developments and important for tenanted commercial developments. It is less critical for student housing or other development where there would be a bulk supply to the building owner or operator, not a series of direct supply agreements with the end users.

#### Contracts can come before networks

An important mitigation of the timing driver is that a contract for a heat supply can be secured and delivered without a heat network. For example, an EScO may opt to supply heat under a 25-year supply agreement using on-site temporary gas boilers for that development for the period before the network reaches the site.

This approach can create technical, aesthetic and local environmental issues and so is not normally desirable. But it can be considered an option if the parties are willing to contract but the technical or cost-effective delivery of the network is not possible in time for the occupation of the development.

#### Centralised versus decentralised low carbon heat sources

Heat networks have generally been developed in situations where there are demonstrable scale efficiencies from a centralised heat source compared with decentralised, in-building heat sources.

Thus most heat networks in the UK are supplied from large energy from waste plants or gas CHP engines and gas boilers, all of which operate more efficiently and are more cost effective as they get bigger.

These scale efficiencies and economies are sufficiently large to overcome the additional losses which would be incurred through distribution of heat through a primary heat network.

By contrast, low carbon heat pumps offer relatively little scale efficiencies to offset the network losses. In addition, their sources of heat – such as aquifer, ground, water or air – are themselves often dispersed and equally accessible from individual development sites.

Therefore, where a single large source of heat is not available within a given opportunity area, making the case to developers to centralise their heat demands through a heat network becomes more challenging.

#### 4.4 Market engagement from ESCos

As part of the study, market engagement meetings were held with a sample of three private energy service companies (ESCos). The purpose of the engagement was to get feedback on the attractiveness of the North Acton opportunity to ESCos.

All three companies highlighted the uncertainty of demand in an area

characterised by separate private development sites. None expressed a willingness to pursue a heat network unilaterally, but instead they indicated that a single promoter would be needed to secure and guarantee or underwrite the heat loads before the market would be willing to come forward with heat network development proposals.

#### 4.5 Commercial delivery assessment

Table 4.1 overleaf presents a summary of our assessment of the commercial potential for connection of each development site, along with an explanatory commentary. These individual assessments have informed the discussion below.

The information collected on the opportunity sites revealed that timing is a major factor which makes a network commercially challenging. Whilst planning permissions will oblige developers to be willing to connect to a heat network, most have installed or committed to stand-alone building heating solutions. This leads to a weak appetite for negotiating a complex heat connection and supply agreement with a network promoter or developer.

Even assuming the heat network promoter can offer a discount on the heat price paid by building owners or occupiers for the stand-alone systems, a post-completion connection to a heat network represents for most

developers a perceived significant complexity and risk with limited benefits.

For those developments which are further into the future and can incorporate a heat network connection into their designs and development plans, the commercial potential for a heat network connection is judged to be much stronger.

The case for connection would be further strengthened where it can be demonstrated that the network can be supplied by the largest single low carbon heat opportunity in the study area, being the aquifer source heat pump of up to 1.2MW supply. Although also accessible to individual sites, the size of the aquifer heat opportunity and the potential complexity of installing such a system lends itself to an infrastructure scale operation by a qualified energy services company (ESCO).

The timing of heat network delivery is a further factor to consider. Given that many developments are already completed or on site, an alternative to proceeding now would be to postpone connection until each development's energy systems (e.g. CHP engines and boilers) needed replacement. This might occur around fifteen years from now. At such a time the willingness to negotiate a connection would be higher, since the development would face a choice between replacing their plant themselves or securing a heat network connection and transferring supply responsibility to an ESCo.

However, the uncertainty of the timing of each site's plant replacement date is high. If OPDC committed to a heat network for the area but postponed its delivery for fifteen years, this could result in a worse overall outcome of developers selecting sub-optimal on-site solutions which are "connection ready" but where the low carbon heat network connection never comes.

#### 4.6 Delivery options for a heat network

Taking the foregoing assessment into account, we considered the potential for public or private-led schemes, and the potential for a single network promoter or a pooled approach involving some or all the developers procuring a heat network.

In view of the facts and issues identified above, a public-led approach appears to be the only credible option for delivery of a heat network. The public sector could deliver a network through:

- **a public ownership model:** all heat connection and supply agreements with developers and end users are contracted with the public entity. The network itself would typically be procured under a conventional design-build-operate-maintain (DBOM) contract.

Table 4.1 Summary potential commercial assessment for each development site

|     |   |                      |  | Very low | Low | Medium | High | Very high |
|-----|---|----------------------|--|----------|-----|--------|------|-----------|
| Ref | Development Site                            | Commercial Potential | Comments   |          |     |        |      |           |
| A   | Monarch House                               | Low                  | This site is currently under construction. Planning obligation to engage with a future ESCo but connection at this stage would deliver no avoided costs  |          |     |        |      |           |
| B   | Holbrook House                              | Low                  | This site is currently under construction. Planning obligation to engage with a future ESCo but connection at this stage would deliver no avoided costs  |          |     |        |      |           |
| C   | 142-154 Victoria Road                       | Medium               | The plan for this site is liable to change and completion date is uncertain.   |          |     |        |      |           |
| D   | Perfume Factory                             | Medium               | Planning permission expected soon, detailed design commences Q3 2018. Time is running out to incorporate a heat connection into development.   |          |     |        |      |           |
| E   | Imperial College                            | Low                  | Detailed design is complete and construction is about to commence. Planning obligation to engage with a future ESCo but connection at this stage would deliver no avoided costs.   |          |     |        |      |           |
| F   | The Portal                                  | Low                  | Aiming to complete GLA stage 2 referral process in February 2018. Energy centre design has been finalised.. Planning obligation to engage with a future ESCo but connection at this stage would deliver no avoided costs |          |     |        |      |           |
| G   | Former BBC Costume Store                    | Low                  | These sites are all recently built. They have planning obligations to engage with a future ESCo but connection at this stage would deliver no avoided costs.   |          |     |        |      |           |
| H   | Lyra Court                                  |                      |  |          |     |        |      |           |
| I   | Victoria Square                             |                      |  |          |     |        |      |           |
| J   | NEC House                                   |                      |  |          |     |        |      |           |
| K   | Gypsy Corner                                |                      |  |          |     |        |      |           |
| L   | Land to the rear of Western Court Rose Bank | Very low             | The connection of this site would require a major road crossing. Connection would be unviable.   |          |     |        |      |           |
| M   | 2 Portal Way                                | Medium               | There is no key constraints; however, there has been low responsiveness from the developer   |          |     |        |      |           |
| N   | 5 Portal Way                                | Medium               | This data is according to planning, there was no evidence of the site being in construction on the site visit and the building is currently being leased by the Algerian embassy.  |          |     |        |      |           |
| O   | Carphone Warehouse                          | Low                  | The existing commercial development is leased through at least 2027. There are no current plans for redevelopment of the site.   |          |     |        |      |           |
| P   | 6 Portal Way                                | Medium               | There are no key constraints; however, there has been low responsiveness from the developer  |          |     |        |      |           |
| Q   | Friary Park Estate                          | Very low             | The connection of this site would require a major road and railway crossing. Connection would be unviable.   |          |     |        |      |           |

- **a private sector partnership or concession model:** a private sector partner or EScO would be procured by the authority and would jointly or wholly own and operate the network. In this latter scenario, demand risk would be retained by the public sector.

Either option could allow for a future exit scenario for the public sector body, once the network had been delivered and the key development-stage risks had been reduced or eliminated.

Retention of public ownership would give the public sector body greater flexibility to make long-term strategic decisions about growth and investment in the network (subject to available capital).

In both options, the fundamental development risk remains with the public sector, but the public sector ownership model offers lower complexity than the partnership or concession model.

#### Resourcing requirement

Our experience of many such similar situations is that sustained project development effort will be needed from the project promoter, on the order of a 50-100% role for 12-24 months (FTE) plus deeper technical, commercial and legal advisory services. These might be in the order of £250,000 - £500,000 by project financial close, depending on the particular

commercial route selected.

#### 4.7 No network scenario

The alternative scenario is that a network is not pursued and that the energy future for North Acton is based on a decentralised heat model.

In this scenario, the OPDC, GLA and London Borough of Ealing would need to consider ways to ensure the delivery of a low carbon heat transition in the area. This becomes not a commercial delivery question but rather a policy question. Although beyond the scope of this study, potential policy options could include:

- For developments which have not yet been granted planning permission, working with developers to maximise thermal efficiency, minimise system flow and return temperatures and incorporate heat pump solutions within their development sites. These might not involve building-wide “wet” heating systems, although direct electric heating should be avoided as far as possible due to the lower efficiency and impact on the national electricity grid.
- For existing developments, options for non-low carbon systems will need to be removed so that building owners much choose among low carbon options. This could include planned decommissioning of the gas network in the area, unless

evidence could demonstrated that there was a strong prospect for the gas network to be supplied with low or zero carbon sources of gas (e.g. biogas and/or hydrogen from zero carbon sources). This would need to be coupled with Building Regulations changes to prevent switching to direct electric for the majority of heating needs.

## 5. Project Economic and Carbon Assessment

### 5.1 Introduction

This chapter presents the results of modelling of the potential district heating scheme. It provides analysis of the technical, economic and carbon results of different potential schemes.

The completed scheme in all cases is as shown in Figure 3.8 (page 24). The scheme includes all the modelled buildings except for Friary Park Estate and the Land to the rear of Western Court and Rosebank. The phasing is as described in Chapter 3.

Table 5.1 provides a breakdown of the configuration of each scenario, indicating the overall heat load, plant and CAPEX after all the buildings have been connected.

Key cost and revenue assumptions are set out in the appendices.

### 5.2 Economic results

#### Option 1 Gas CHP scheme

The results indicate that the modelled scheme achieves a negative project IRR of (0.2%) in the first 25 years. Over a 40 year timeframe this improves to a positive IRR of 3.6%. This model takes into account plant replacement every 15 years.

#### Option 2 and 3 CHP with AQHP

The results indicate that incorporation of the heat pump into the scheme results in a higher

IRR but this is due to the increased revenues of renewable heat incentive (RHI) and the marginally cheaper heat, with the smaller CHP feeding wholesale electricity into the heat pump.

It is noted that the future of RHI is not certain and therefore these revenues would be at risk until the scheme was registered. As a public support scheme and therefore potentially State Aid, RHI would also need to be considered in the light of a total support package if HNIP funding was secured for the scheme.

#### Option 4 Heat pump only scheme

The results for Option 4 indicate that the elimination of CHP results in a far lower IRR compared with the other options scheme. This is due mainly to the higher cost of grid electricity (compared with CHP electricity)

The capex is also higher because a large number of air source heat pumps are required.

Table 5.1 Scenario summary

| Items                                     | 1. Gas CHP | 2. CHP with small AQHP scheme | 3. CHP with large AQHP scheme | 4. Heat pump only scheme |
|---|------------|-------------------------------|-------------------------------|--------------------------|
| Total Heat Supplied* (GWh <sub>th</sub> ) | 27.2       | 27.2                          | 27.2                          | 27.2                     |
| CHP (MW <sub>th</sub> )                   | 3.5        | 2.6                           | 1.8                           | 0                        |
| Boiler (MW <sub>th</sub> )                | 13.2       | 13.2                          | 13.2                          | 13.2                     |
| Aquifer Heat Pump (MW <sub>th</sub> )     | 0          | 0.6                           | 1.2                           | 1.2                      |
| Air Source Heat Pumps (MW <sub>th</sub> ) | 0          | 0                             | 0                             | 4.5                      |
| Network Losses                            | 10%        | 10%                           | 10%                           | 10%                      |
| CAPEX (£m)                                | £12.2      | £12.2                         | £12.1                         | £14                      |
| IRR (25 year)                             | -0.2%      | 2.0%                          | 3.8%                          | <-3%                     |
| IRR (40 year)                             | 3.3%       | 4.5%                          | 5.6%                          | <-3%                     |

\*Total heat supplied takes account of network losses. Total demand is approximately 24.8 GWh.

### 5.3 Carbon results

The carbon performance of the different options needs to be understood in the context of today's policy environment. There is an inherent lag between the carbon factors used for Building Regulations Part L assessments and those actually observed and forecast for the UK's energy system. Part L assessments today apply the 3-year average carbon factors published in SAP 2012, which places grid electricity at 519gCO<sub>2</sub>e/kWh. SAP 2016 values, which have been published but not adopted into regulations, place the factor at 398gCO<sub>2</sub>e/kWh. The most recently published actual and projected factors from BEIS put the 2020 grid factor at 194gCO<sub>2</sub>e/kWh.

It will be evident from these three numbers that the relative carbon performance between gas CHP and heat pumps will vary radically depending on which figures are used. Our recommendation is to use the most accurate figures (i.e. BEIS), but for comparison we have provided SAP 2012 and SAP 2016 figures as these will be the basis for a developer to compare the carbon performance of an on-site solution versus a heat network-connected solution. See Figure 5.1 for a comparison of carbon factors for each scenario, in relation to each carbon factor basis.

Under the Option 1 and using SAP 2012 carbon values, the carbon benefits are

substantial. This is due to the CHP running more frequently and efficiently compared to building local CHPs, which are far more reliant on top up gas boilers.

If Option 1 was adopted, those buildings granted planning permission from 2016, might in theory be able to have their carbon offset payments reduced, providing substantial financial savings (£60 per tonne x 30 years). This includes the sites operated by Imperial and those that are still yet to apply.

However, under actual figures from BEIS, Option 1 provides no carbon savings at all and therefore the option should not be considered.

The other scenarios, which progressively reduce and then eliminate gas supplied heat in favour of electric, achieve increasingly actual emissions reductions. The hybrid options (2 and 3) are similar to Option 1 under SAP 2016, while Option 4 is radically better under actual numbers but the worst under SAP 2012 and SAP 2016 scenarios.

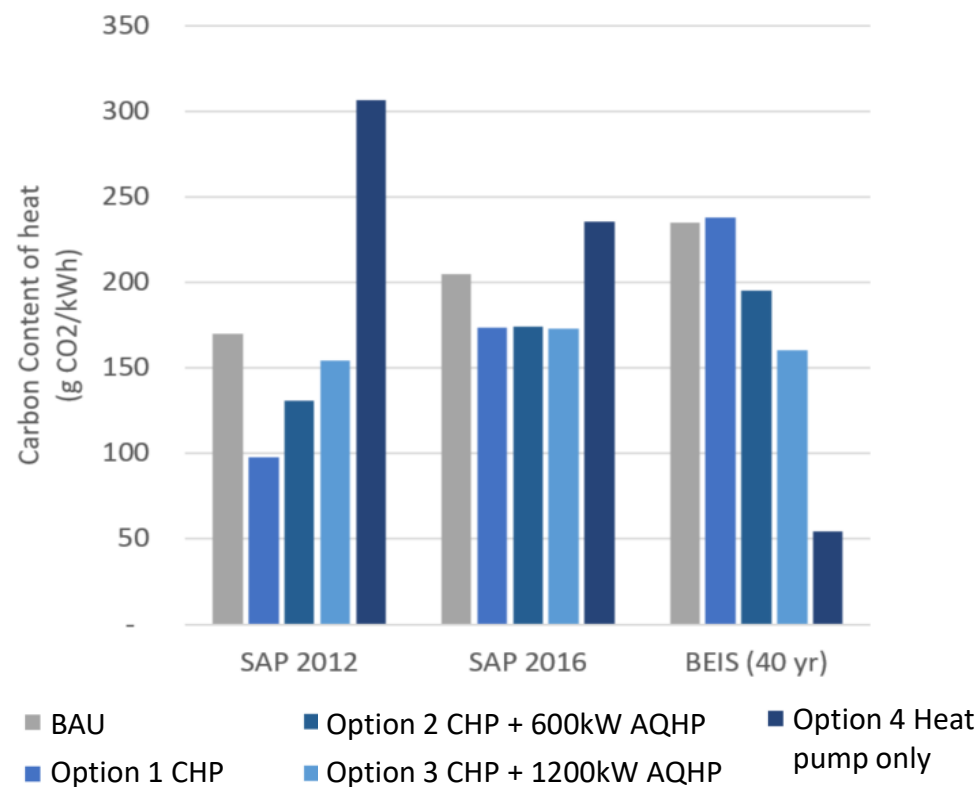


Figure 5.1 Carbon content of heat, referencing different indicators



#### 5.4 Techno-economic and carbon conclusions

The results for the four scenarios are shown in Table 5.2 below. These highlight the overall economic and carbon results. In summary, none of the schemes modelled achieves a project internal rate of return (IRR) sufficient to meet typical thresholds for investment (6% for public, 12% for private). The gap funding requirement shown in the table represents the additional funding which

would be needed to bring each scenario to the project IRR of 6% or 12% respectively.

Options 2 and 3 perform the best economically, and would appear to fall within the range of economic performance which would be eligible for grant or low-cost loan support from HNIP. These two options also provide significant carbon savings over their lifetimes.

Option 4 saves the most carbon but the

modelling results in a project investment return below zero, which would make it ineligible for funding support from HNIP.

Overall, the results indicate that an economically viable scheme could be developed on the basis of a hybrid system using heat pumps and CHP engines. With appropriate future proofing in the design, the CHP engines and boilers could be replaced by air source heat pumps and direct electric peaking heat supply when they are life

expired, to provide a clear pathway to a nearly zero carbon heat network in the future.

Table 5.2 Comparison of scenarios

| Scenario  | CHP (kWth) | CAPEX (£m)  | IRR (%) |       | Gap funding (40yr)           |                               | 2016 SAP Average Carbon Intensity (CO2g/kWth) | 2016 SAP Lifetime Emission Savings (tCO2) | BEIS Average Carbon Intensity (CO2g/kWth) | BEIS Lifetime Emission Savings (tCO2) |
|---|------------|-------------|---------|-------|------------------------------|-------------------------------|---|---|---|---------------------------------------|
|   |            |             | 25yr    | 40yr  | To achieve project IRR of 6% | To achieve project IRR of 12% |   |   |   |                                       |
| Option 1 CHP  | 3,500      | £12,213,000 | -0.20%  | 3.30% | £2,506,380                   | £4,854,520                    | 173   | 26,420                                    | 238                                       | -2,360                                |
| <i>What is the effect of adding an aquifer heat pump?</i>         |            |             |         |       |                              |                               |   |   |   |                                       |
| Option 2 CHP + 600kW AQHP   | 2,590      | £12,220,000 | 2.00%   | 4.50% | £1,354,450                   | £4,153,900                    | 174   | 25,670                                    | 199                                       | 34,210                                |
| Option 3 CHP + 1200kW AQHP  | 1,840      | £12,131,000 | 3.80%   | 5.60% | £354,650                     | £3,567,940                    | 175   | 25,450                                    | 169                                       | 63,150                                |
| <i>What is the effect of a heat pump only scheme with no gas?</i> |            |             |         |       |                              |                               |   |   |   |                                       |
| Option 4 Heat pump only   | -          | £14,059,000 | <-3%    | <-3%  | n/a                          | n/a                           | 235   | -22,370                                   | 54  | 165,540                               |

## 6. Conclusions

### 6.1 Conclusions

This study set out to identify a feasible and viable low carbon heat network solution for North Acton. The context for the study was the rapid pace of development across the study area, which was found to present considerable practical obstacles to the commercial delivery of a new heat network scheme. Notwithstanding, the planning system has played its role in establishing obligations on developers to negotiate in good faith for a future heat connection, if a heat network is promoted in the area.

Technically, a low carbon network could be delivered through the use of aquifer heat pumps with air source heat pumps, although the more economically viable option would involve a hybrid solution of CHP with heat pumps. A conventional CHP-led scheme with no heat pumps would not lead to any carbon savings compared with a business as usual case.

The aquifer heat pump option would require further investigation through borehole testing to confirm the available heat.

None of the scenarios presented appeared to offer an investable scheme without some gap funding, with project IRRs ranging from below zero to around 5.5%. At the upper end of the range, the hybrid solutions (Options 2 and 3) appear to fall within the range of eligibility for HNIP funding.

All of these factors – rapid development, marginal economic case and low carbon option reliant on more innovative technologies – make this a location where a public sector ownership model approach appears necessary for a network to happen.

The alternative to a network approach would be to abandon the commitment to a network in North Acton and instead to focus on maximising the opportunity for energy efficient, low carbon building-scale solutions. In such a scenario, the role of OPDC, Ealing and the GLA would revert to their statutory planning and regulatory functions.

### 6.2 Recommendations

Our main recommendation from this study is that:

- OPDC, Ealing and GLA decide, based on evidence available, whether to continue to commit to a heat network in the North Acton area, noting that the study concludes that a public-sector led approach appears to be necessary to make a network happen in this location.

If there is no such commitment, the local plan and development management decision making should be reviewed to determine the alternative decentralised low carbon pathway for the area.

If there is such a continued commitment, the

following additional steps are recommended:

- OPDC, Ealing or GLA commit staff and/or advisory resources to take on an effective and sustained heat network promoter role
- Commission a technical borehole study to confirm temperature and flow rates in the aquifer.
- Engage with the landowner (Network Rail) of the proposed energy centre site to determine the potential for acquisition or use of the site.
- Continue engagement with developers in the area – ideally through a regular developer forum – to keep up to date with developments on the ground and to refine planning timelines for heat network agreements.

# Appendix A – Development Profiles

## Site A. Monarch House

Potential for connection

Low

### Planned Development

The development at Holbrook House is due to be completed in January 2019. Its primary use will be a hotel with a small area of retail space. The current energy strategy is house an in house CHP, the building design is future proofed to allow for connection to a heat network

### Heat Load

The total heat demand is 1,500,000 kWh/year, 6% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme Monarch House could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A1 Design and construction timeline

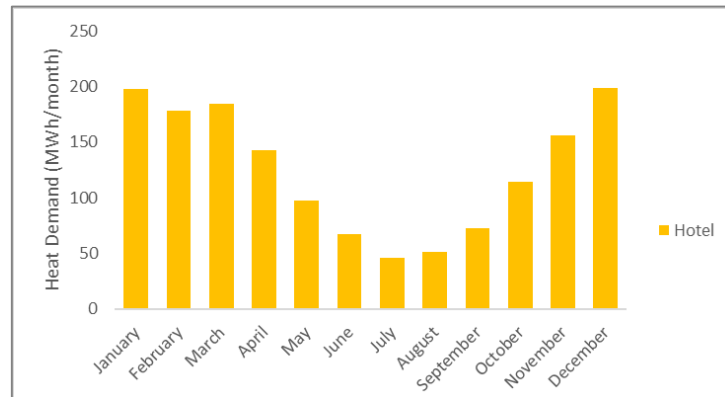


Figure A1 Monarch House annual heat demand profile

|                     |      |           |
|---------------------|------|-----------|
| Developer           |      | WPP Group |
| Level of Engagement |      | Low       |
| Contract            |      | Bulk sale |
| Avoided Costs       | 2020 | £186,732  |
|                     | 2032 |           |
| Avoided Emissions   |      | 39%       |

Table A2 Key development details

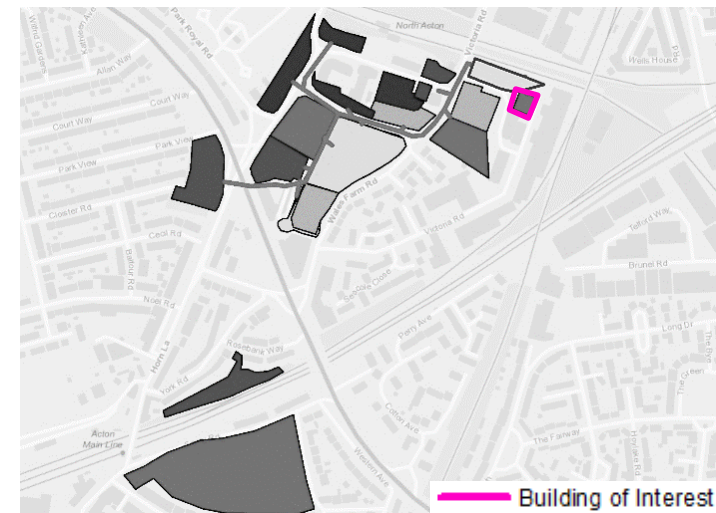


Figure A2 Monarch House location

## Site B. Holbrook House

Potential for connection

Low

### Planned Development

The development at Holbrook House is due to be completed in June 2019. Its primary use will be a domestic with a small are of retail space. The current energy strategy is house an in house CHP, the building design is future proofed to allow for connection to a heat network

### Heat Load

The total heat demand is 2,200 MWh/year, 3% of the total heat load of the developments identified in the area

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a high level of engagement in the process.

### Advantages

By connecting to a district heating scheme Holbrook House could significantly reduce it carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A3 Design and construction timeline

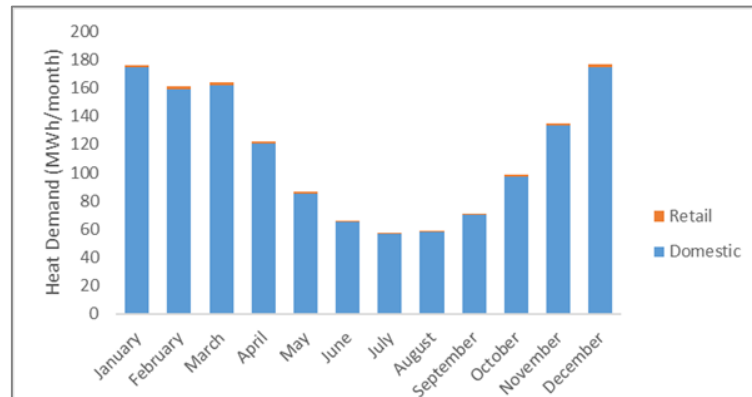


Figure A3 Holbrook House annual heat demand profile

|                     |      |                        |
|---------------------|------|------------------------|
| Developer           |      | Rolfe-Judd             |
| Level of Engagement |      | High                   |
| Contract            |      | Bulk sale with on sale |
| Avoided Costs       | 2020 | £0                     |
|                     | 2032 | £419,874               |
| Avoided Emissions   |      | 36%                    |

Table A4 Key development details

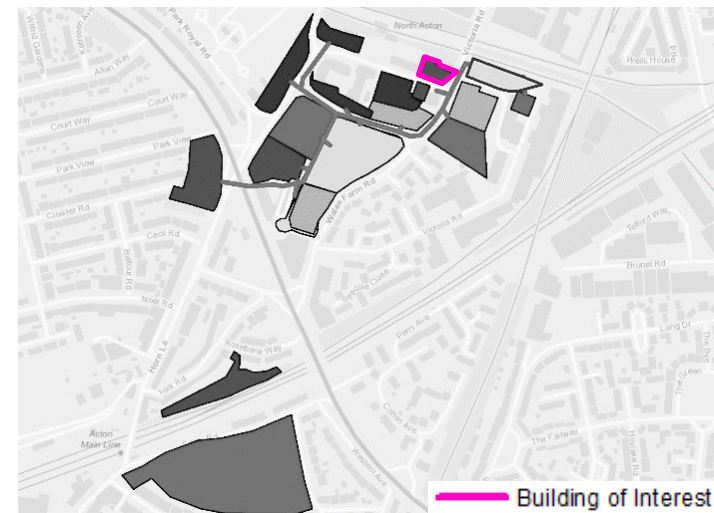


Figure A4 Holbrook House location

## Site C. 142-154 Victoria Road

Potential for connection

**Medium**

### Planned Development

The development at 142-154 Victoria Road is due to be completed in January 2019. Its primary use is domestic with a small space for retail. There is currently no energy strategy available and upon discussion with the developer the plans for the building a liable to change and the construction date of 2019 is unlikely

### Heat Load

The total heat demand is 250,400 kWh/year, 1% of the total heat load of the developments identified in the area

### Potential Constraints

.It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme 142-154 Victoria Road could significantly reduce it carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A5 Design and construction timeline

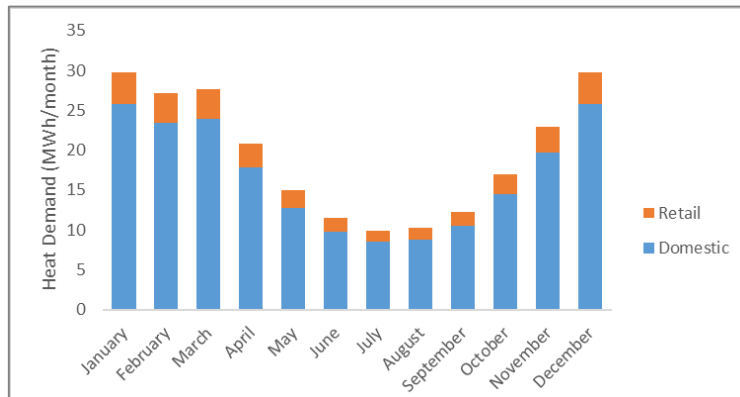


Figure A5 142-154 Victoria Road annual heat demand profile

|                            |      |                        |
|----------------------------|------|------------------------|
| <b>Developer</b>           |      | Savills                |
| <b>Level of Engagement</b> |      | Low                    |
| <b>Contract</b>            |      | Bulk sale with on sale |
| <b>Avoided Costs</b>       | 2020 | £0                     |
|                            | 2032 | £237,920               |
| <b>Avoided Emissions</b>   |      | 39%                    |

Table A6 Key development details

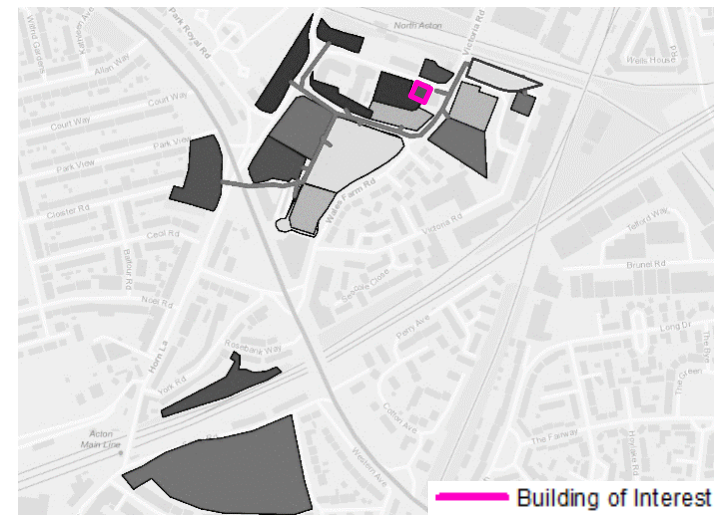


Figure A6 142-154 Victoria Road location



## Site D. Perfume Factory

Potential for connection

Medium

### Planned Development

The Perfume Factory development is due to be completed in January 2021. Its primary use will be domestic, with some space for retail, office and educational use. The current energy strategy is to house a CHP in the basement to serve both the Perfume Factory and Imperial College

### Heat Load

The total heat demand is 3,630,000 kWh/year, 6% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a high level of engagement in the process and are interested in connecting to a district heating scheme

### Advantages

By connecting to a district heating scheme the Perfume factory could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A7 Design and construction timeline

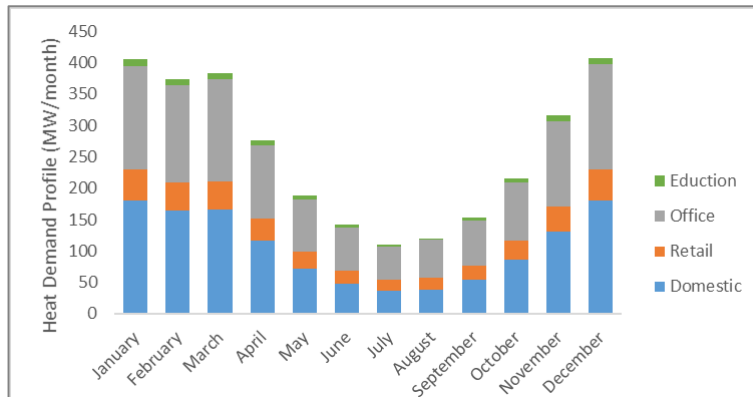


Figure A7 Perfume factory annual heat demand profile

|                     |      |                        |
|---------------------|------|------------------------|
| Developer           |      | Essential Living       |
| Level of Engagement |      | High                   |
| Contract            |      | Bulk heat with on sale |
| Avoided Costs       | 2020 | £536,363               |
|                     | 2032 |                        |
| Avoided Emissions   |      | 37%                    |

Table A8 Key development details

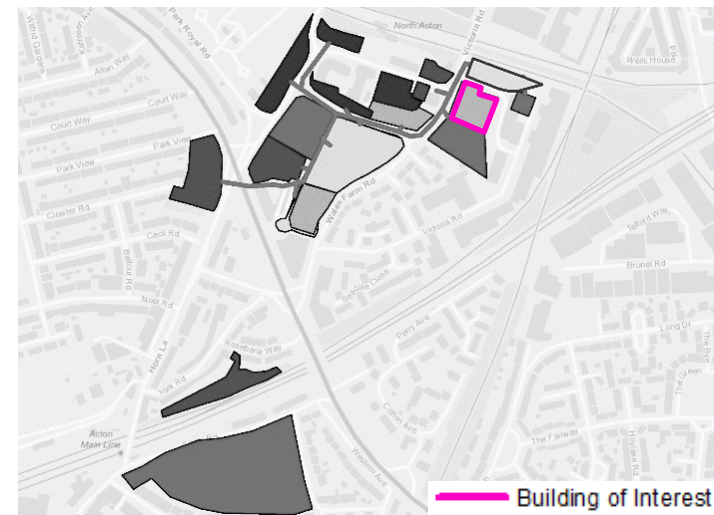


Figure A8 Perfume factory location

## Site E. Imperial College

Potential for connection

Low

### Planned Development

The Imperial College development is due to be completed in January 2020. Its primary use will be Domestic, with some space for offices on the ground floor. The current energy strategy is to house a CHP in the basement to serve both the Perfume Factory and Imperial College.

### Heat Load

The total heat demand is 2,420,000 kWh/year, 10% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a high level of engagement in the process and are interested in connecting to a district heating scheme.

### Advantages

The avoided costs from connecting to a district heating network are significant and the projected emission reduction is 36%. As this development is for student accommodation the heat will be sold in bulk with no on sale as this is typically how a student accommodation facility operates.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A9 Design and construction timeline

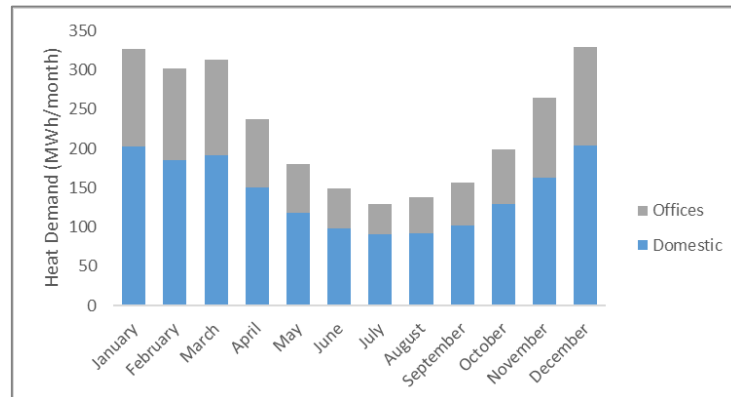


Figure A9 Imperial College annual heat demand profile

|                            |      |                  |
|----------------------------|------|------------------|
| <b>Developer</b>           |      | Imperial College |
| <b>Level of Engagement</b> |      | High             |
| <b>Contract</b>            |      | Bulk sale        |
| <b>Avoided Costs</b>       | 2020 | £470,106         |
|                            | 2032 |                  |
| <b>Avoided Emissions</b>   |      | 36%              |

Table A10 Key development details

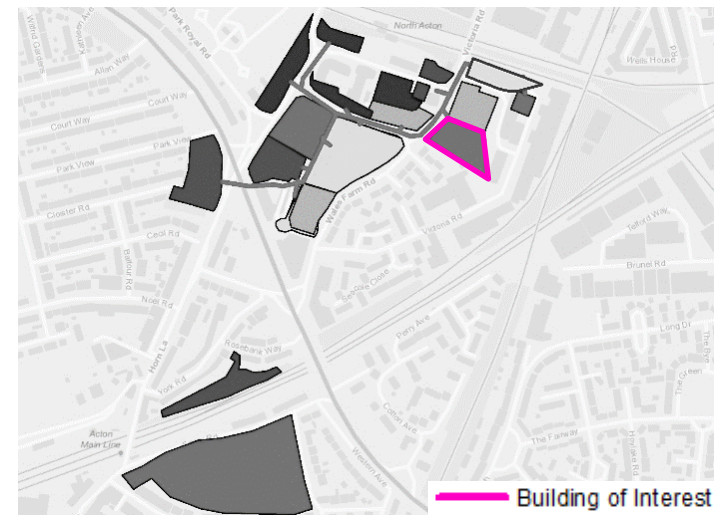


Figure A10 Imperial College location

## Site F. The Portal

Potential for connection

Low

### Planned Development

The Portal development is due to be completed in January 2021. Its primary use will be Domestic providing 355 new homes, with 5,134m<sup>2</sup> of retail space. The current energy strategy is house a communal gas boiler and solar PV to serve the buildings energy needs.

### Heat Load

The total heat demand is 1,320,000 kWh/year, 2% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a high level of engagement in the process and are interested in connecting to a district heating scheme.

### Advantages

By connecting to a district heating scheme The Portal could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A11 Design and construction timeline

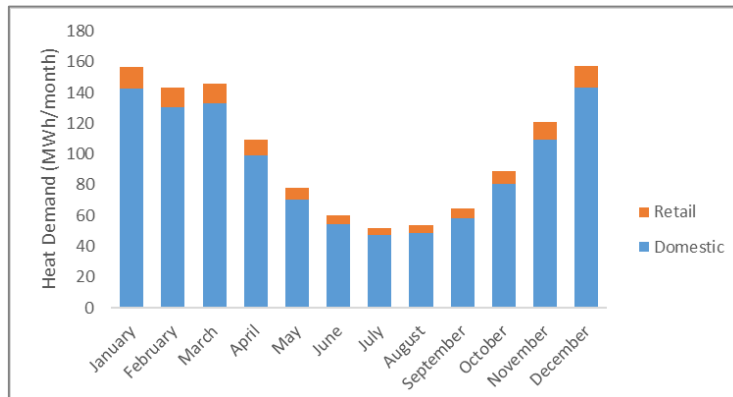


Figure A11 The Portal annual heat demand profile

|                     |      |                        |
|---------------------|------|------------------------|
| Developer           |      | Lichfield's            |
| Level of Engagement |      | High                   |
| Contract            |      | Bulk sale with on sale |
| Avoided Costs       | 2020 | £426,590               |
|                     | 2032 |                        |
| Avoided Emissions   |      | 37%                    |

Table A12 Key development details

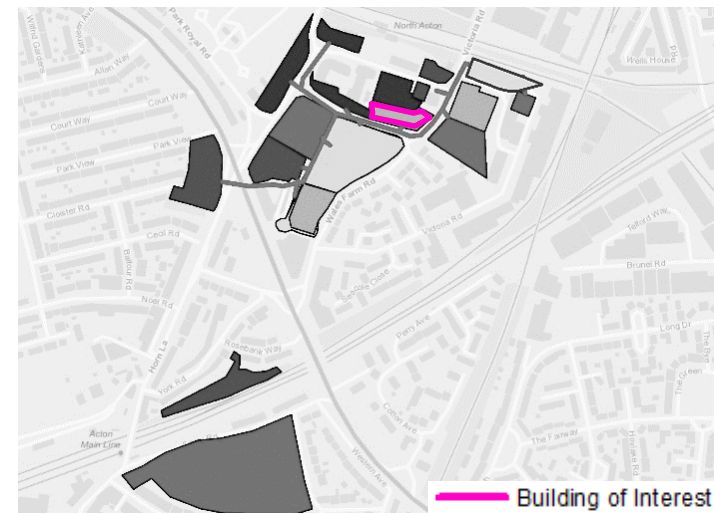


Figure A12 The Portal location

## Site G. Former BBC Costume Store

Potential for connection

Low

### Planned Development

The Former BBC studio development is one of the existing buildings. Its primary use will be domestic student accommodation, with 286 m<sup>2</sup> of retail space. The current energy strategy is a CHP with a 150 kW<sub>e</sub> CHP unit and 70m<sup>2</sup> of solar PV.

### Heat Load

The total heat demand is 1,550,000 kWh/year, 6% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme the Former BBC Studio could significantly reduce its carbon emissions as well as avoiding costs associated with building a self-serving energy centre in house.

| RIBA Stage                | 2018              |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|-------------------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1                 | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             | Existing Building |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A13 Design and construction timeline

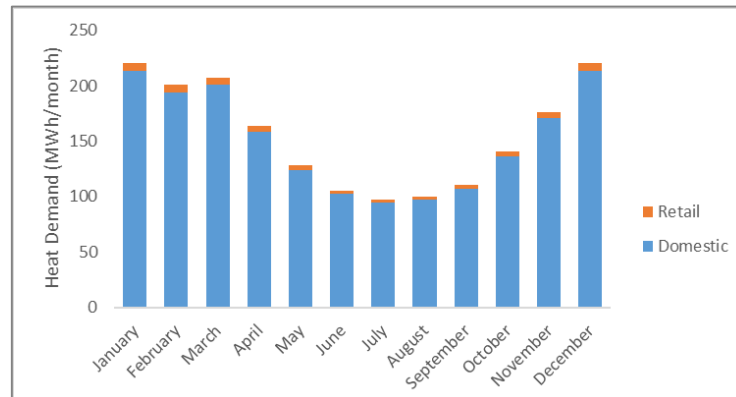


Figure A13 Former BBC Studio annual heat demand profile

|                     |                 |          |
|---------------------|-----------------|----------|
| Developer           | Indigo Planning |          |
| Level of Engagement | Low             |          |
| Contract            | Bulk sale       |          |
| Avoided Costs       | 2020            | £0       |
|                     | 2032            | £481,094 |
| Avoided Emissions   | 37%             |          |

Table A14 Key development details

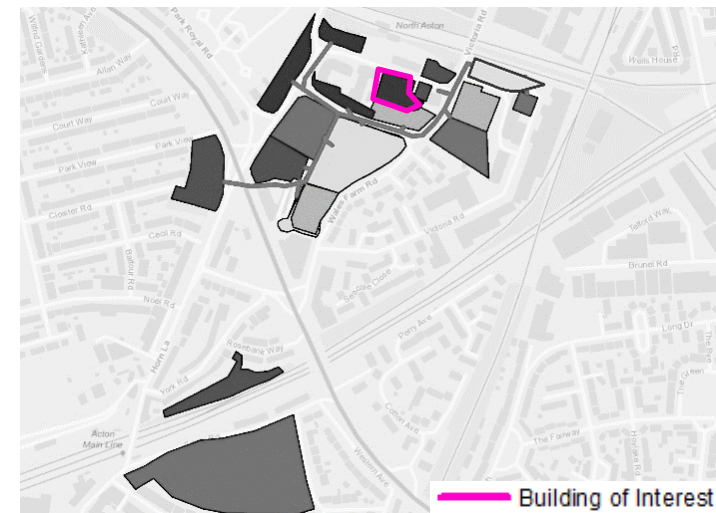


Figure A14 Former BBC Studio location

## Site H. Lyra Court

Potential for connection

Low

### Planned Development

Lyra Court development is one of the existing buildings. Its primary use will be domestic student accommodation, with 382 m<sup>2</sup> of retail space. The current energy strategy is a CHP with a 150 kW<sub>e</sub> CHP unit and 70m<sup>2</sup> of solar PV.

### Heat Load

The total heat demand is 459,800 kWh/year, 5% of the total heat load of the developments Identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme Lyra Court could significantly reduce its carbon emissions as well as avoiding costs associated with building a self-serving energy centre in house.

| RIBA Stage                | 2018              |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|-------------------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1                 | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             | Existing Building |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A15 Design and construction timeline

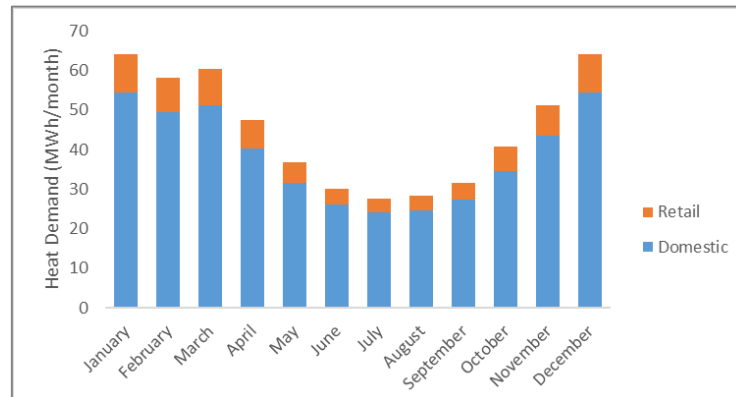


Figure A15 Lyra Court annual heat demand profile

|                     |                        |          |
|---------------------|------------------------|----------|
| Developer           | N/A                    |          |
| Level of Engagement | None                   |          |
| Contract            | Bulk sale with on sale |          |
| Avoided Costs       | 2020                   | £0       |
|                     | 2032                   | £251,979 |
| Avoided Emissions   | 39%                    |          |

Table A16 Key development details

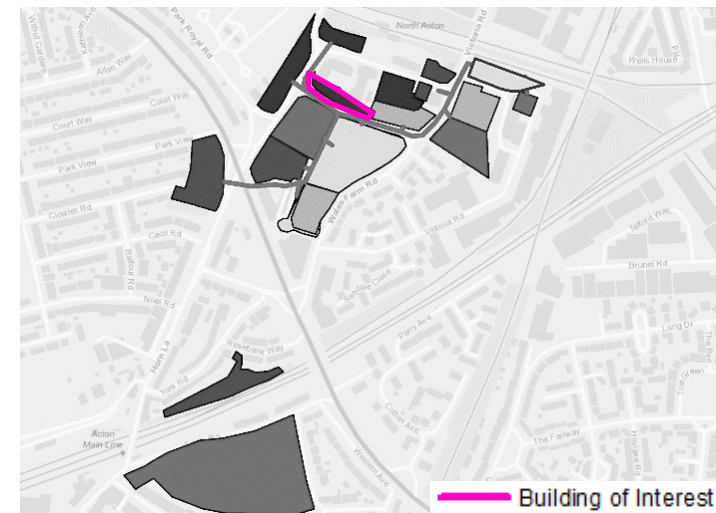


Figure A16 Lyra Court location



## Site I. Victoria Square

Potential for connection

Low

### Planned Development

The Victoria Square development is one of the existing buildings. Its primary use will be domestic, with 673 m<sup>2</sup> of retail space. The current energy strategy is a CHP with a 60kWth / 40 kWe CHP unit, a 10m<sup>3</sup> thermal store and 129m<sup>2</sup> of solar PV.

### Heat Load

The total heat demand is 727,800 kWh/year, 3% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme Victoria Square could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018              |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|-------------------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1                 | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             | Existing Building |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A17 Design and construction timeline

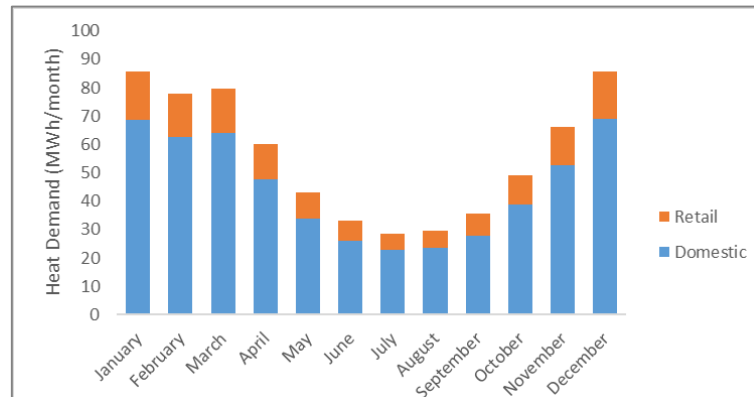


Figure A17 Victoria Square annual heat demand profile

|                     |      |                        |
|---------------------|------|------------------------|
| Developer           |      | Savills                |
| Level of Engagement |      | High                   |
| Contract            |      | Bulk sale with on sale |
| Avoided Costs       | 2020 | £0                     |
|                     | 2032 | £271,226               |
| Avoided Emissions   |      | 39%                    |

Table A18 Key development details

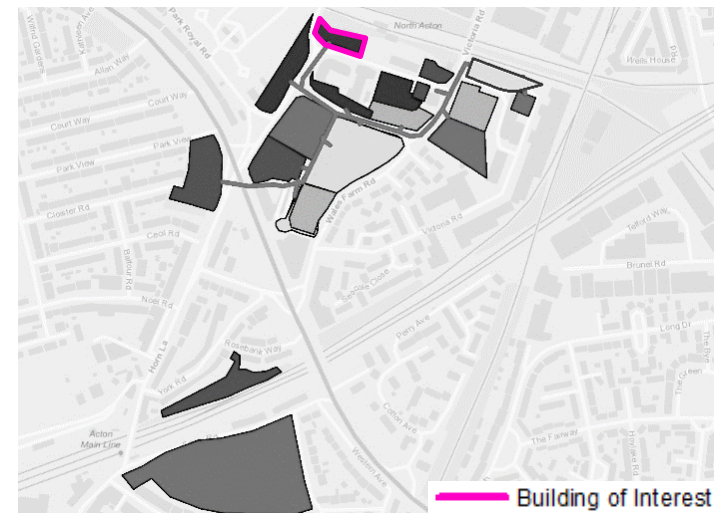


Figure A18 Victoria Square location



## Site J. NEC House

Potential for connection

Low

### Planned Development

The NEC House development is one of the existing buildings. Its primary use will be domestic student accommodation, with 930 m<sup>2</sup> of retail space and 1,675 m<sup>2</sup> of office space. The current energy strategy is a CHP with a 203kWth / 140 kWe CHP unit for heating and hot water.

### Heat Load

The total heat demand is 1,990,000 kWh/year, 8% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme NEC House could significantly reduce its carbon emissions as well as avoiding costs associated with building a self-serving energy centre in house.

| RIBA Stage                | 2018              |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|-------------------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1                 | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |                   |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             | Existing Building |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A19 Design and construction timeline

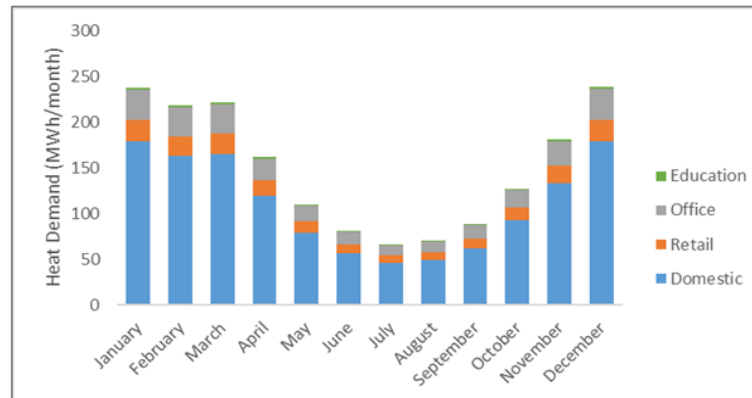


Figure A19 JNEC House annual heat demand profile

|                     |      |                |
|---------------------|------|----------------|
| Developer           |      | DC Consultancy |
| Level of Engagement |      | Low            |
| Contract            |      | Bulk sale      |
| Avoided Costs       | 2020 | £0             |
|                     | 2032 | £451,569       |
| Avoided Emissions   |      | 37%            |

Table A20 Key development details

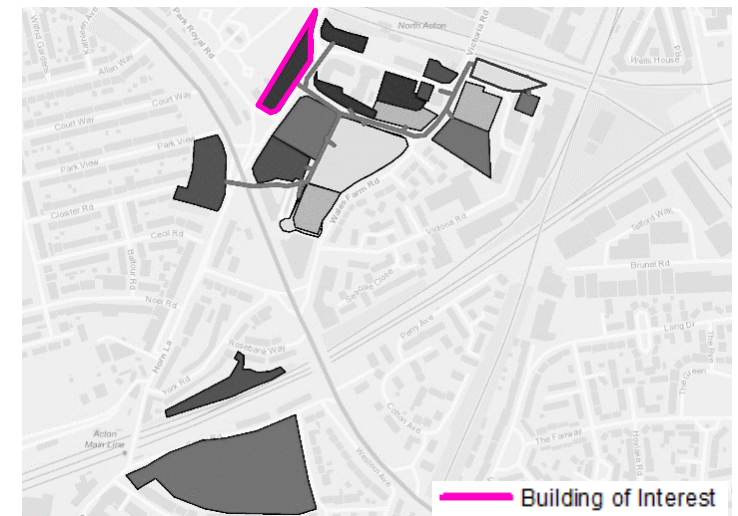


Figure A20 NEC House location

## Site K. Gypsy Corner

Potential for connection

Low

### Planned Development

The development at Gypsy Corner is due to be completed in January 2020. The development is comprised of two blocks, one of domestic residential, the other is a 100 bedroom hotel. The current energy strategy is a CHP system to preheat the domestic hot water service, with Solar PV panels to be installed on the roof of the hotel.

### Heat Load

The total heat demand is 2,237,000 kWh/year, 9% of the total heat load of the developments identified in the area. It is located c.600m from the proposed energy centre and there is 1 major road crossing that could complicate connection.

### Potential Constraints

The developers have had a high level of engagement in the process and have expressed interest in joining a heat network.

### Advantages

By connecting to a district heating scheme Gypsy Corner could significantly reduce its carbon emissions as well as avoiding costs associated with building a self-serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A21 Design and construction timeline

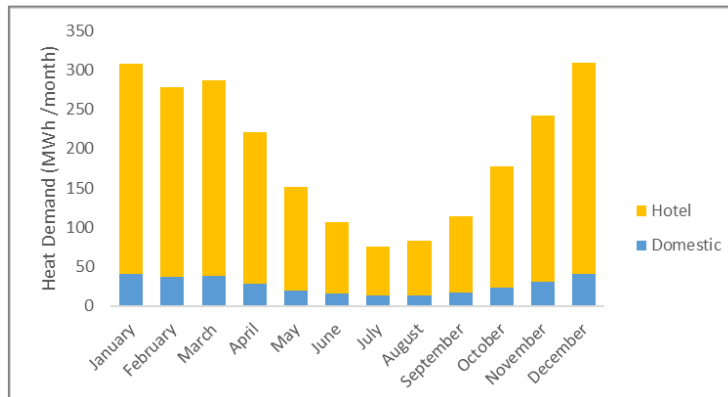


Figure A21 Gypsy Corner annual heat demand profile

|                            |      |                 |
|----------------------------|------|-----------------|
| <b>Developer</b>           |      | Simply Planning |
| <b>Level of Engagement</b> |      | High            |
| <b>Contract</b>            |      | Bulk sale       |
| <b>Avoided Costs</b>       | 2020 | £0              |
|                            | 2032 | £515,165        |
| <b>Avoided Emissions</b>   |      | 37%             |

Table A22 Key development details

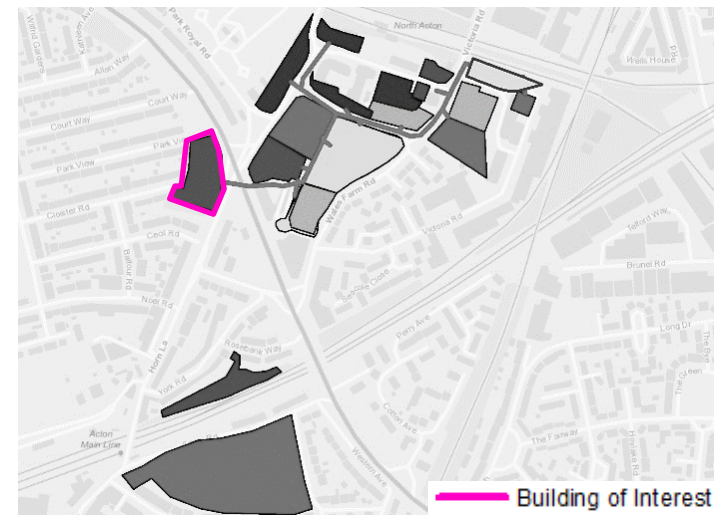


Figure A22 Gypsy Corner location

## Site L. Land to the Rear of Western Court and Rosebank

Potential for connection

Very Low

### Planned Development

The development on the land to the rear of Western Court and Rosebank is due to be completed in January 2019. The currently no energy strategy available however the buildings have been future proofed to allow for connection to a district heat network.

### Heat Load

The development is primarily domestic with 77m<sup>2</sup> of office space available. The total heat demand is 138,000 kWh/year, 1% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located c.800m from the proposed energy centre and there are major road crossing that could complicate connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme the land to the rear of Western Court and Rosebank could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A23 Design and construction timeline

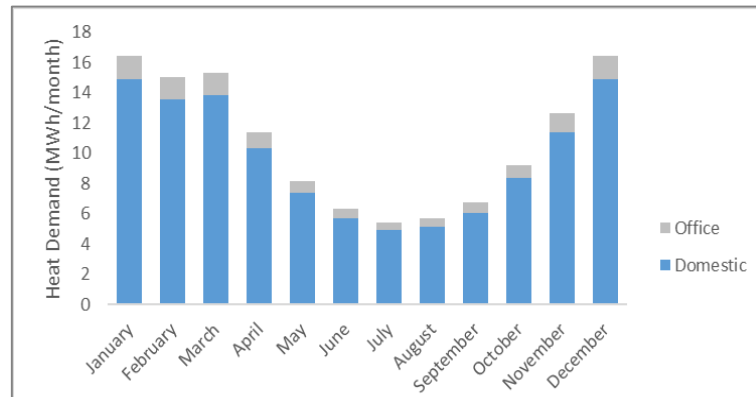


Figure A23 Land to the rear of Western Court and Rosebank annual heat demand profile

|                            |      |                        |
|----------------------------|------|------------------------|
| <b>Developer</b>           |      | Maddox Associates      |
| <b>Level of Engagement</b> |      | Low                    |
| <b>Contract</b>            |      | Bulk sale with on sale |
| <b>Avoided Costs</b>       | 2020 | £0                     |
|                            | 2032 | £185,913               |
| <b>Avoided Emissions</b>   |      | 39%                    |

Table A24 Key development details

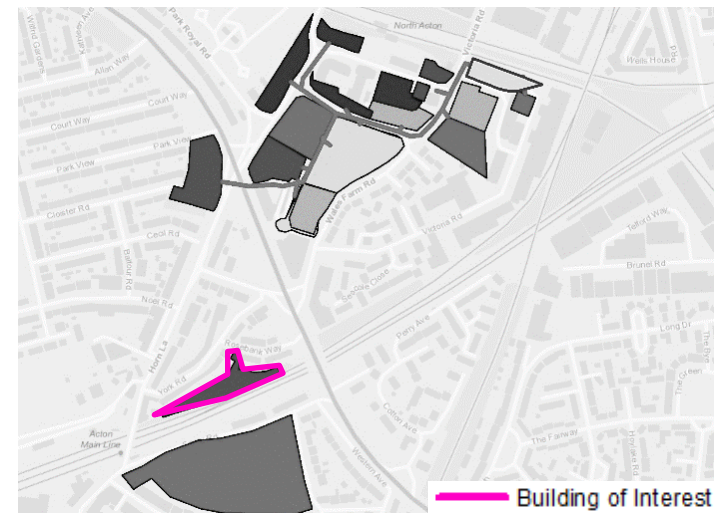


Figure A24 Land to the Rear of Western Court and Rosebank location

## Site M. 2 Portal Way

Potential for connection

**Medium**

### Planned Development

The development at 2 Portal Way is due to be completed in January 2019. Its primary use will be domestic. The current energy strategy is an in house CHP, details of which to be confirmed.

### Heat Load

The total heat demand is 1,252,000 kWh/year, 5% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme 2 Portal Way could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A25 Design and construction timeline

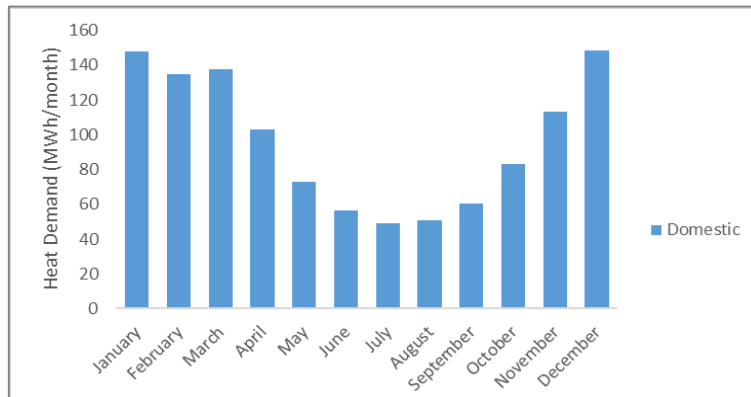


Figure A25 2 Portal Way annual heat demand profile

|                            |      |                   |
|----------------------------|------|-------------------|
| <b>Developer</b>           |      | Maddox Associates |
| <b>Level of Engagement</b> |      | Low               |
| <b>Contract</b>            |      | Bulk sale         |
| <b>Avoided Costs</b>       | 2020 | £426,590          |
|                            | 2032 |                   |
| <b>Avoided Emissions</b>   |      | 37%               |

Table A26 Key development details

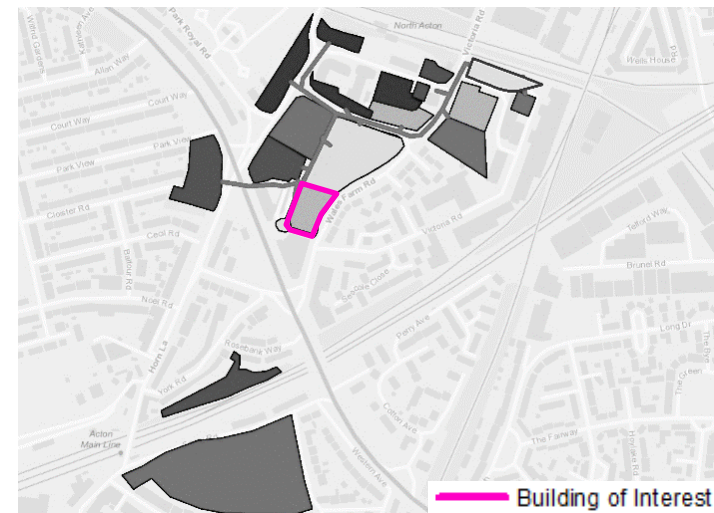


Figure A26 2 Portal Way location

## Site N. 5 Portal Way

Potential for connection

Medium

### Planned Development

The development at 5 Portal Way is due to be completed in January 2019. Its primary use will be for offices. There is no energy strategy currently available.

### Heat Load

The total heat demand is 631,600 kWh/year, 2% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection. The developers have had a low level of engagement in the process.

### Advantages

By connecting to a district heating scheme 5 Portal Way could significantly reduce its carbon emissions as well as avoiding costs associated with building a self-serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A27 Design and construction timeline

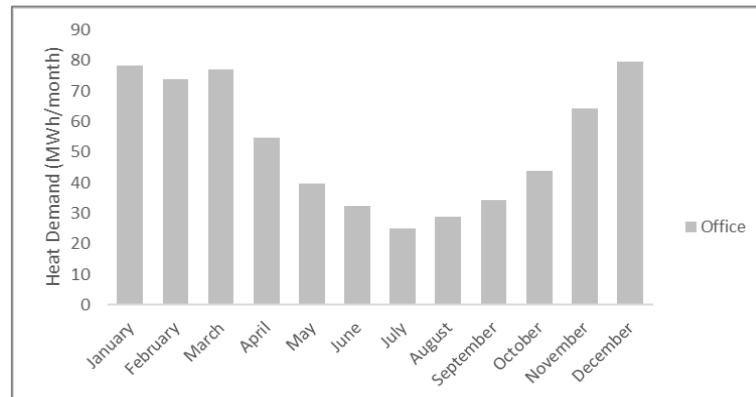


Figure A27 5 Portal Way annual heat demand profile

|                            |      |                        |
|----------------------------|------|------------------------|
| <b>Developer</b>           |      | Child Grandon Lewis    |
| <b>Level of Engagement</b> |      | Low                    |
| <b>Contract</b>            |      | Bulk sale with on sale |
| <b>Avoided Costs</b>       | 2020 | £0                     |
|                            | 2032 | £286,241               |
| <b>Avoided Emissions</b>   |      | 39%                    |

Table A28 Key development details

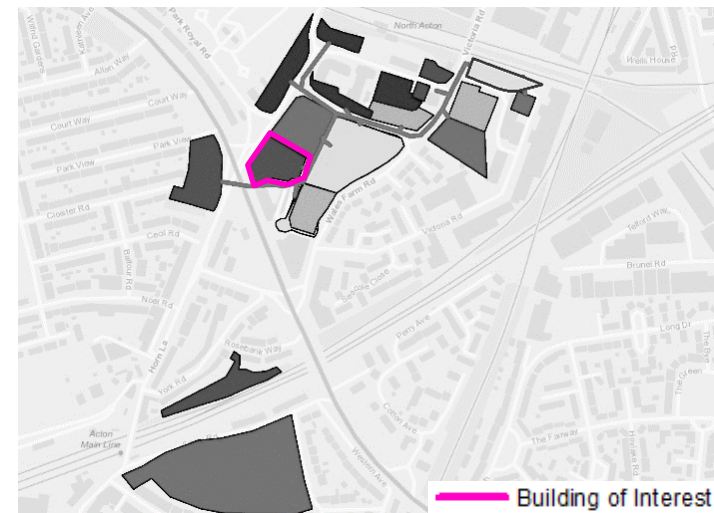


Figure A28 5 Portal Way location



## Site O. Carphone Warehouse

Potential for connection

Low

### Planned Development

The Carphone Warehouse site has a planning application associated with it and this has formed the basis of the assessment. However the landowner has confirmed there are no plans at the time of reporting to redevelop the site. The current tenant, Carphone Warehouse, has a lease for the next ten years.

### Heat Load

The total heat demand is 3,665,000 kWh/year, 14% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection.

### Advantages

The avoided costs of not building their own energy centre are significant and the projected reduction in carbon emissions is 36%.

| RIBA Stage                | 2018   |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|--|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1  | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |  |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |  |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |  |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |  |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |  |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |  |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             | Existing Building – plans for redevelopment not known. |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A29 Design and construction timeline

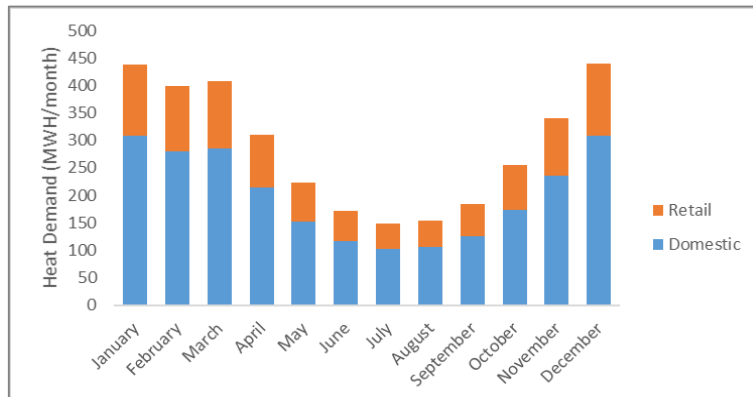


Figure A29 Carphone Warehouse annual heat demand profile

|                     |      |                        |
|---------------------|------|------------------------|
| Developer           |      | Imperial College       |
| Level of Engagement |      | High                   |
| Contract            |      | Bulk sale with on sale |
| Avoided Costs       | 2020 | £649,358               |
|                     | 2032 |                        |
| Avoided Emissions   |      | 36%                    |

Table A30 Key development details

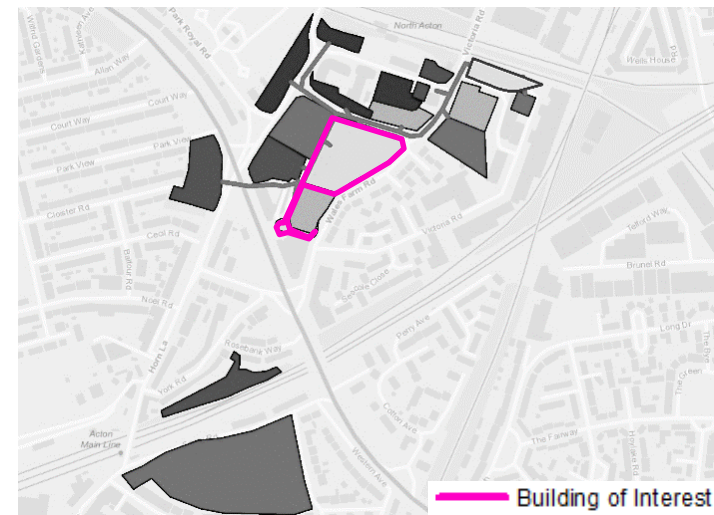


Figure A30 Carphone Warehouse location



## Site P. 6 Portal Way

Potential for connection

**Medium**

### Planned Development

The development at 6 Portal Way is due to be completed in September 2020. Its primary use will for offices. The current energy strategy is to house a CHP unit with 200kWth /124kW<sub>e</sub> capacity and a 30m<sup>3</sup> thermal store to cover approximately 72% of the developments annual heat load.

### Heat Load

The total heat demand is 493,000 kWh/year, 2% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located near the proposed energy centre and there are no major rail or road crossing that would prevent connection.

### Advantages

By connecting to a district heating scheme the 6 Portal Way could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A31 Design and construction timeline

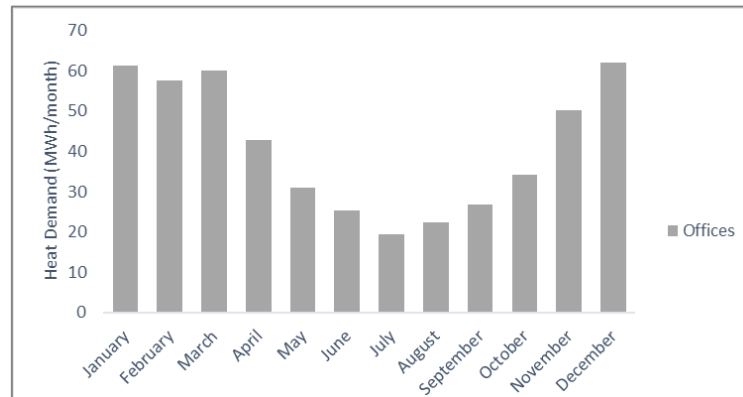


Figure A31 6 Portal Way annual heat demand profile

|                            |      |                        |
|----------------------------|------|------------------------|
| <b>Developer</b>           |      | Child Graddon Lewis    |
| <b>Level of Engagement</b> |      | Low                    |
| <b>Contract</b>            |      | Bulk sale with on sale |
| <b>Avoided Costs</b>       | 2020 | £350,767               |
|                            | 2032 |                        |
| <b>Avoided Emissions</b>   |      | 37%                    |

Table A32 Key development details

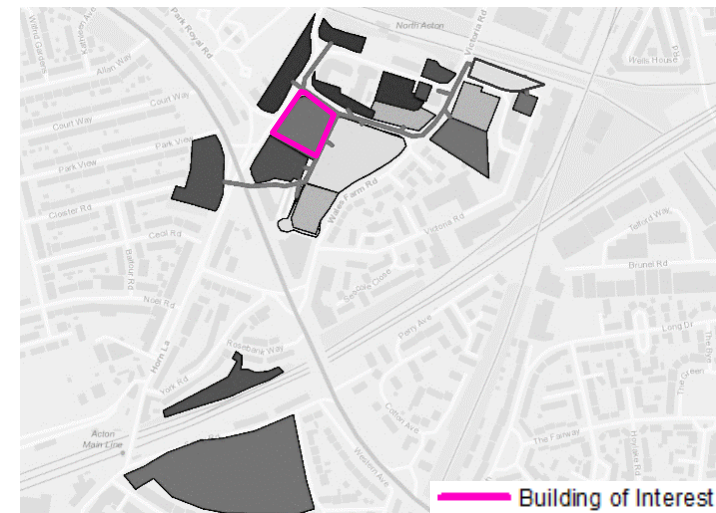


Figure A32 6 Portal Way location

## Site Q. Friary Park Estate

Potential for connection

Very Low

### Planned Development

The Friary Park Estate development is due to be completed in January 2020. The development is 6000m<sup>2</sup> of residential domestic. The current energy strategy is a CHP with domestic boilers for some properties supported by Solar PV panels.

### Heat Load

The total heat demand is 2,412,000 kWh/year, 9% of the total heat load of the developments identified in the area.

### Potential Constraints

It is located c.1km from the proposed energy centre and there are major road and rail crossing that could complicate connection. The developers have had a low level of engagement in the process and have previously conducted a feasibility study on join a network with results showing that the location of the site will make the connection unfeasible.

### Advantages

By connecting to a district heating scheme Friary Park Estate could significantly reduce its carbon emissions as well as avoiding costs associated with building a self serving energy centre in house.

| RIBA Stage                | 2018 |   |   |   | 2019 |   |   |   | 2020 |   |   |   | 2021 |   |   |   |
|---------------------------|------|---|---|---|------|---|---|---|------|---|---|---|------|---|---|---|
|                           | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 | 1    | 2 | 3 | 4 |
| 1. Preparation and Brief  |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 2. Concept Design         |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 3. Developed Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 4. Technical Design       |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 5. Construction           |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 6. Handover and Close out |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |
| 7. Occupation             |      |   |   |   |      |   |   |   |      |   |   |   |      |   |   |   |

Table A33 Design and construction timeline

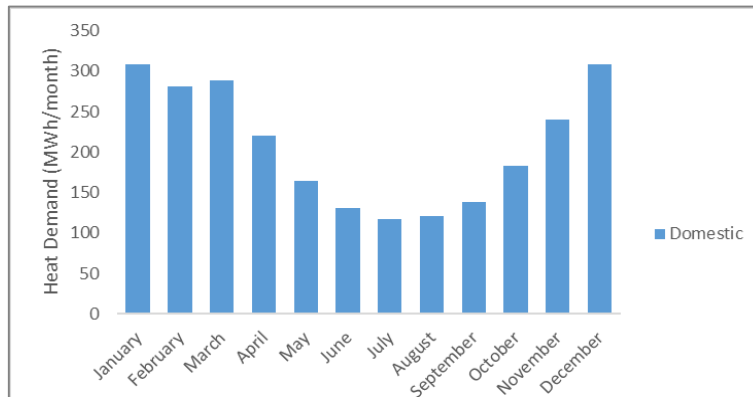


Figure A33 Friary Park Estate annual heat demand profile

|                     |      |                        |
|---------------------|------|------------------------|
| Developer           |      | Barton Willmore        |
| Level of Engagement |      | Low                    |
| Contract            |      | Bulk sale with on sale |
| Avoided Costs       | 2020 | £536,445               |
|                     | 2032 |                        |
| Avoided Emissions   |      | 39%                    |

Table A34 Key development details

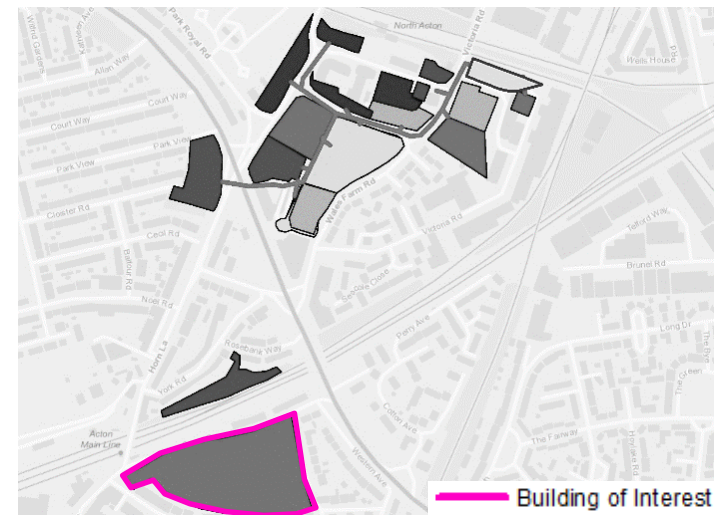


Figure A34 Friary Park Estate location

# Appendix B – Risk Register

## Demand Risk Register

Table B1 Demand risk register

| Title  | Risk  | Mitigation   | Level |
|--|---|--|-------|
| Accuracy of data                                   | Not having accurate data will mean that benchmarks and assumptions have to be made which have a higher risk of being inaccurate and could lead to incorrect recommendations. Could lead to reducing the viability and business case for the Heat Network.       | Arup have contacted the responsible parties for developments (as provided by OPDC) in the study area and requested data and chased this in all cases. Where we have not received sufficient data (or it is not available due to the status of the development) we have used industry benchmarks to estimate. A sensitivity analysis has been undertaken for the level of demand. |       |
| Connections to scheme not materialising            | The promoter for the heat network may not be able to negotiate the connection of loads that are not under their direct control.   | The study will undertake sensitivity to understand the effect on the network of not connecting loads<br>A meeting with developers has been held, to confirm and maintain interest levels and to increase awareness of the scheme.  |       |
| Phasing/timing of connections                      | Network takes a long time to develop and opportunity window for connecting key developments is missed e.g. new developments finishing prior to the heat network completion date put in their own solution that is not immediately compatible with heat network. | Study is developing a timeline to plan, secure funding and procure network, based on different commercial solutions. The timing of network delivery will determine whether the earliest developments can connect to the network before they are built. Economic modelling will reflect these options.  |       |
| Stakeholder engagement not forthcoming             | Engagement with stakeholders, particularly developers and ESCOs does not illicit meaningful response and could lead to reducing the viability and business case for the Heat Network due to their lack of interaction.  | Meetings with ESCOs and a meeting with Developers have been held. Project steering group includes Ealing and GLA. Presentation to Senior Management Team is planned for January the 22nd.  |       |
| ESCO procurement timeframe                         | ESCO procurement timeframes taking too long too allow it to be a feasible model for North Acton   | Arup is modelling different scenarios depending on the first year of DH operation. This analysis will give figures about changes in costs, revenues and feasibility due to the delayed start of DH   |       |
| Increased cost of connection to existing buildings | Complications with interfacing heating systems in developments with established design for plant room increases the capital cost of connection, reducing the viability and business case for the Heat Network.  | Record information from developers on particular constraints of existing buildings. Record if available the location of proposed building plant rooms / energy centres to confirm position on site relative to proposed DH route. Visual inspections from public highway will also provide some indication of connection complexity.   |       |

## Supply Risk Register

### Option 1. CHP-Led

Table B2 Supply risk register

| Title                              | Risk  | Mitigation   | Level |
|------------------------------------|---|--|-------|
| Securing energy centre location    | The capital cost of purchasing land and building own energy centre is high.   | Different options of colocation in the larger developments have been considered.   |       |
| Lifetime saving of CO <sub>2</sub> | Successful decarbonising of the UK electricity grid may compromise the carbon emissions savings achievable via gas fired CHP. | The future potential for switching gas CHP technology for an alternative option should be considered, including the viability of a heat supply connection to the wider OPDC network with alternative low carbon resources. |       |
|                                    |   |  |       |
|                                    |   |  |       |

## Supply Risk Register

### Options 2 and 3 CHP plus AQHP

Table B2 Supply risk register

| Title                              | Risk  | Mitigation   | Level |
|------------------------------------|---|--|-------|
| Securing energy centre location    | The capital cost of purchasing land and building own energy centre is high.   | Different options of colocation in the larger developments have been considered.   |       |
| Lifetime saving of CO <sub>2</sub> | Successful decarbonising of the UK electricity grid may compromise the carbon emissions savings achievable via gas fired CHP. | An aquifer heat pump has been included as base load to reduce the carbon emission in long term.  |       |
| Aquifer availability               | The aquifer depth and availability is uncertain   | Desk studies have been undertaken analysing data from boreholes in the vicinity, costs for drilling test have been included in the capex |       |
| Aquifer power                      | The power extracted from the aquifer can be less than what expected   | A scenario with half power of the max expected from the aquifer has been included in the study   |       |



## Supply Risk Register

### Option 4 Heat pump only (no gas)

Table B2 Supply risk register

| Title                           | Risk  | Mitigation  | Level |
|---------------------------------|---|---|-------|
| Securing energy centre location | The capital cost of purchasing land and building own energy centre is high.                                 | Different options of colocation in the larger developments have been considered.  |       |
| Supply Technology               | Capital cost for the equipment can be really high   | Different technology options have been tested. Electric boilers have been added for peak load to mitigate capital costs of heat pump. |       |
| Size of thermal store           | The thermal store for the zero carbon scenario can be bigger than what used in the CHP driven scenarios     | Due to land availability the size has been limited to a size comparable with traditional storage size                                 |       |
| Savings of CO <sub>2</sub>      | Different carbon factors used for planning permission can show this scenario as worse than others using gas | A comparison of carbon emission using different carbon factors has been done and included in the report                               |       |

## Routing Risk Register

Table B3 Routing risk register

| Title  | Risk   | Mitigation   | Level |
|--|--|--|-------|
| Developer design                                 | The cut of date for decision about a DH solution will depends on developers plans and can affect the phasing of the scheme   | Details of design cut-off dates were not provided by developers in the information provided to date.   |       |
| Developer system design temperature              | High temperature system will affect the district heating temperature, reducing the COP of heat pumps and increasing thermal losses                                     | Early developers will be contacted to confirm if system temperatures are available. If necessary, different configurations will be analysed considering the connection of those buildings happening in 10-15 years. Additionally, different scheme efficiencies will be considered.  |       |
| Coordination with existing buried Infrastructure | Insufficient space may be present within existing roads and utility corridors to incorporate new distribution pipework.  | Further details to be sought on key existing buried (and surface-level) infrastructure with potential to impact upon proposed heat network routing, including an engineer route walk.  |       |
| Network crossing major obstacles                 | Works will be subject to strict programme due to the size and importance of local infrastructure. This could add large cost to construction of pipe network.           | Railways and major obstacles have been identified on map. Costing has allowed for the challenging setting for pipe dig and installation. Site visit provided additional information on feasibility constraints. Following site visit a further cost review will be completed to confirm allowances for irregularities (e.g. tunnel under rail) |       |
| Heat store construction close to railway land    | Heat store in zero carbon scenario is an earthwork structure. Constraints on construction near railway lines may prevent it from being built on the energy centre site | Enquiry to Network Rail / TfL would help address this question. OPDC to provide contact details if available.  |       |
| Innovative scheme                                | Zero carbon scenario could seem too innovative to developers and ESCos   | Different configurations have been investigated, including conventional CHP with higher temperature networks. First ESCO consultation gave a positive response to scheme innovation.   |       |
| Distribution Pipework diameters                  | Increase in required diameters of distribution pipework results in need for larger trenches, impacting upon space requirements and cost.                               | Hydraulic modelling work will be undertaken to confirm pipe size requirements.   |       |

# Appendix C – Additional Technical Information

## Supply Assessment Methodology

### Gas-fired CHP

Combined heat and power (CHP) systems capture the heat released during the power generation process. A well designed system, which matches plant capacity to a maintained level of heat demand, can result in higher system efficiencies than using gas boilers combined with grid electricity.

### Gas Boilers

Gas boilers are a well-developed and resilient technology that have been applied in many cases as a district heating supply source. Proper matching of plant capacity to heat demand is similarly important to ensure efficient operation. Another key consideration is that of local air quality requirements,

### Heat Pumps

Heat pumps are a reliable and proven technology, which operate using a vapour-compression cycle. Operation is similar to that of a domestic refrigerator turning a unit of high-grade electrical energy into multiple units of low-grade heat energy. They are therefore typically driven through electricity via a connection to the electricity network. Heat pumps are most suited to heating and cooling systems that require relatively moderate temperatures. However, low grade heat produced by heat pumps can be boosted by other energy supply technologies if higher grade heat is required (e.g. boilers). Heat pumps do not release pollutants, There

are several low grade heat resources available in the North Acton site that have been evaluated.

### Aquifer Heat Pump (AQHP)

An open-loop system could be installed in boreholes that allows water from the Aquifer to be brought to the surface. If abstraction rates of approximately 20l/s were achieved per borehole then the expected thermal energy output of this resource could be 1.2MW. Extraction rates will be uncertain until boreholes are sunk, but this is a potentially deliverable source of heating and cooling that has been exploited elsewhere in London. Necessary licences would need to be obtained and renewed.

### Ground Source Heat Pumps (GSHPs)

GSHP arrangements work by upgrading low grade heat recovered from groundwater. At depths below approximately 6m, ground temperatures are stable throughout the year. The ground can act as both a store and supply of heat.

### Air Source Heat Pumps (ASHPs)

Though more typically suitable for individual building solutions, the use of large-scale ASHPs has been considered for the carbon performance achievable in then context of a decarbonising grid mix.



Figure C1 Combined Heat and Power\*

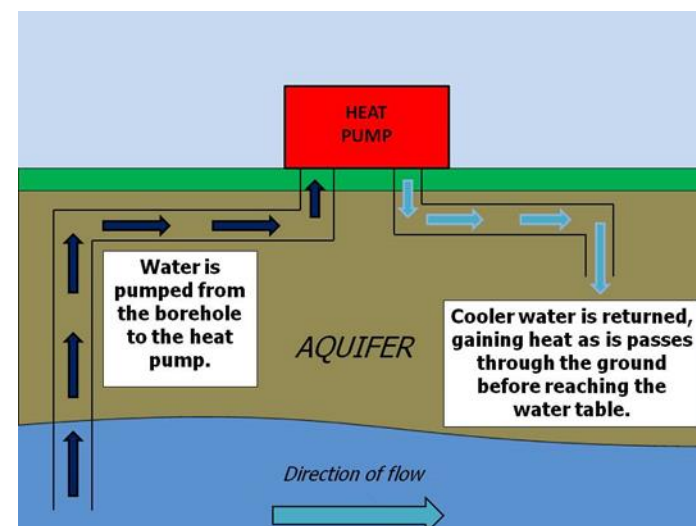


Figure C2 Aquifer Schematic\*

### Low-temperature Heat Recovery

Within this category of technology, options such as rejected heat from buildings, electrical substations and sewer systems have been considered.

All are based on the recovery of low-grade heat best suited for according use within low temperature networks and systems.

### Sewage Heat Pump

Another option of low grade heat recovery is by harnessing the waste heat in the sewer system. This technology consists of a series of curved metal heat exchangers each of approximately 1m in length. The maximum total length that can currently be installed is 200m with the main constraint on this being pumping and hydraulic considerations. Each 200m length is expected to produce 200-500kW of heat.

### Data Centre Heat Recovery

The high electrical loadings of data centres mean they reject a significant amount of heat. This low grade rejected heat can be used as a source of medium heat for heat pumping to serve an area wide network.

### Canal Heat Pump

One option of low grade heat that has been explored is the Grand Union canal. The water can be taken from the canal and the heat extracted from it, via a water side heat pump. In order to comply with regulations, the water

would then be returned to the canal at a lower temperature. Research by AECOM has suggested that the canal could potentially provide 1-3MW of heat. However, the location of the canal favours the connection of other heat loads which are closer and would not require c.1km of piping needed to reach North Acton. For this reason, it is not analysed in any of the scenarios modelled.

### Geothermal

Deep geothermal heat is typically accessed via boreholes or wells at depths of 500m or greater which can access heat at temperatures between 50 – 80°C. There is no known site for geothermal technology in the North Acton area.

### Fuel Cells

Fuel cells convert the chemical energy in a fuel directly into electrical current and heat without combustion. However this technology is still in development and not deemed proven enough for a scheme of this scale

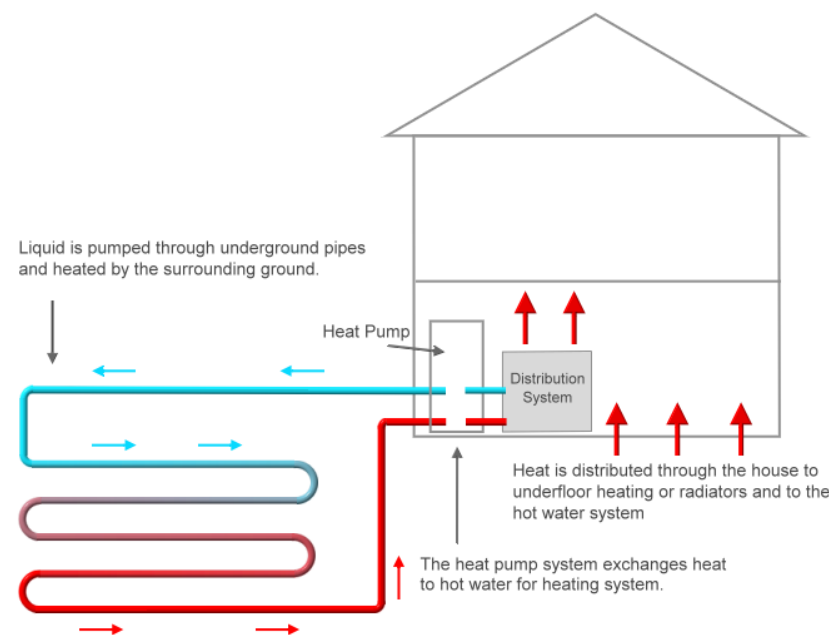


Figure C3 Ground source heat pump schematic\*

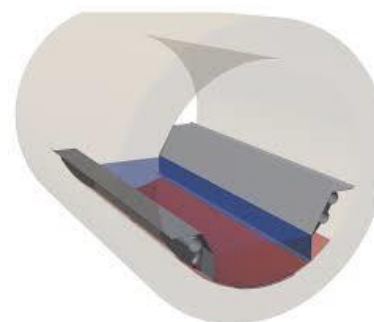


Figure C4 Canal heat recovery system\*\*\*



Figure C5 Sewer heat pump heat exchanger\*\*

21/03/2018 \*<https://greenbusinesswatch.co.uk/guides/ground-source-heat-pumps>

\*\*<http://www.aqualogyuk.co.uk/markets/water-utilities>

\*\*\*<https://www.kasag.com/en/product/renewable-energies-systems-plants-heat-exchanger-heat-from-wastewater-heat-exchanger-solutions-wastewater-canal/>



## Energy Centre Location

On the 22<sup>nd</sup> of November 2017 Arup conducted a site visit to establish the appropriateness of energy site location and ascertain any additional constraints to the pipe route.

### Energy centre location identified by AECOM

The only way to access the original triangular site is via the side of the railway. However, this was not possible on the day due to security and fences.

The location identified by AECOM has a total area of 14,000 m<sup>2</sup> and could easily allow for an energy centre of about 650 m<sup>2</sup>. This location has various constraints in terms of access, and the structure of the railway bridge does not allow enough space for routing pipes.

### New energy centre location

In the course of the site visit the new energy centre location was identified. Even though it is smaller than the original site (total area of about 3,400 m<sup>2</sup>), it could still accommodate an energy centre of about 650 m<sup>2</sup>. This new location has less constraints in terms of access.

### Conclusion

The conclusion reached was that the new site (on the corner of Chase road and Victoria) road represents the most suitable location, given the relative ease of access and

additionally its proximity to the developments of interest intended to comprise the emerging DE scheme and to be served via a direct electrical connection.

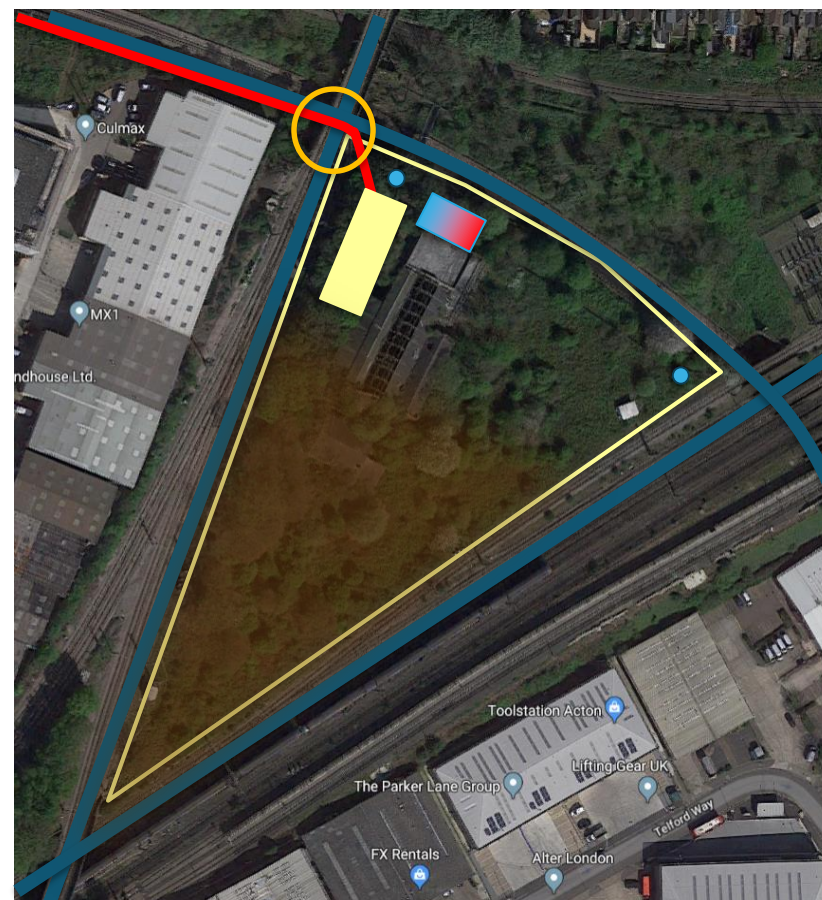


Figure C6 Energy centre location identified by AECOM

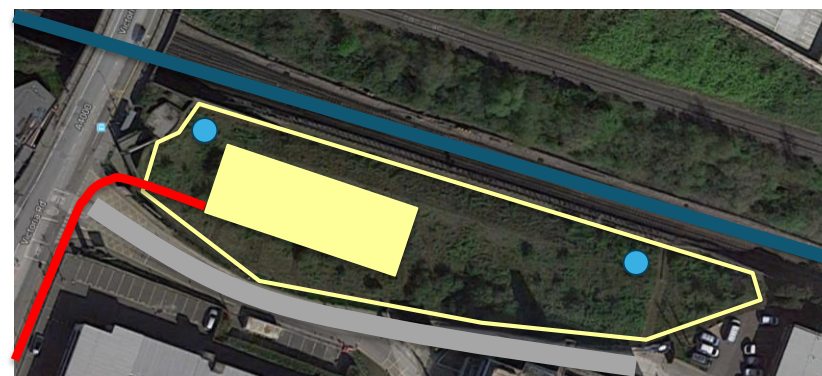
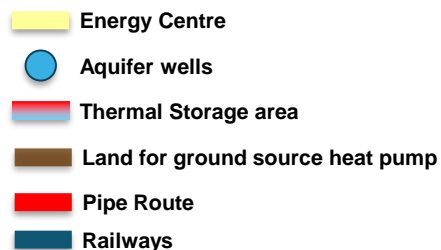


Figure C7 New energy centre location



Table C1 Assessment of Energy Centre location options

|  | Triangular Site between North Acton and Wormwood Scrubs Park  | Site on the Corner of Chase and Victoria Road   |
|--|---|---|
| <b>Size Constraints</b>                        | The available area is significant (consisting of c.20,000m <sup>2</sup> ) and is split over two plots by a key surface railway line.  | The available area of this site is 3,400m, it lies adjacent to a key surface railway line.  |
| <b>Planning Permission Considerations</b>      | The necessary air quality and visual impact considerations associated with siting the energy centre here would need to be considered as part of the wider building Planning assessment.   | The necessary air quality and visual impact considerations associated with siting the energy centre here would need to be considered as part of the wider building Planning assessment.   |
| <b>Access</b>                                  | The site is surrounded by railway lines, representing significant barriers and obstacles for access, both for the construction of the energy centre and for future operation and maintenance procedures.  | The site is located immediately next to the developments of interest. The surrounding area has ongoing construction. Further information would be required to assure access.  |
| <b>Visual Impact</b>                           | This site is surrounded by railway lines and the visual impact of a new energy centre is not likely to be high.   | Whilst any new building on this site would involve visual impacts for the surrounding areas, this is not anticipated to be a constraint due the nature and typology of the surrounding buildings.   |
| <b>Ground Works Requirements</b>               | Proximity to rail network and bridge foundations need to be considered for ground works.  | Proximity to rail network and bridge foundations need to be considered for ground works.  |
| <b>Proximity to Heat Loads (&amp; sources)</b> | This site is in close proximity to the heat loads, the furthest development considered for connection in c.600m. Both sites are located in the North West of the North Acton area which is beneficial for future connection to a wider Old Oak network. | The site is immediately next to some of the heat loads of interest the furthest development of interest is c.450m. Both sites are located in the North West of the North Acton area which is beneficial for future connection to a wider Old Oak network. |
| <b>Key Risks</b>                               | The key risk associated with the site is the lack of apparent accessibility to the site.  | The key risk of this site is its proximity to the railway line as this may cause constraints in the planning and construction phases.   |
| <b>Conclusions</b>                             | Whilst this site is arguably the best as it offers the most space for expansion and has no current plans for development. The lack of access due to the railway lines preclude the potential to accommodate a new energy centre.                        | This site is deemed most suitable location to accommodate a new energy centre.  |

## Demand Assessment of Electrical Loads

The generation of electricity alongside heat would provide a further revenue stream to the scheme, utilising one of the following options:

- Sale of electricity exported to local distribution network
- Direct sale of electricity (via a private wire arrangement) to identified customer(s)
- The consumption of generated electricity, thereby displacing cost of import

Given the wide variety of building/site operators involved with the proposed connections, plus the contractual complications of setting up private wire arrangements with each, the private wire option has been considered only for Imperial College (which involves also Perfume Factory and Carphone Warehouse) as big customer.

In the supply scenario with the Aquifer Heat pump, all electricity used by the heat pump is produced by the CHP in order to maximize efficiency and revenues.

### Total Load

The total benchmarked annual electricity consumption, associated with the buildings, has been determined as around 9,2 GWh/year.

The electricity profile is almost constant across the entirety of the year and is mostly influenced by non domestic loads.

Table C2 Electrical load data for select buildings

| Building Name                                  | Annual Electrical Load | Data Source |
|--|------------------------|-------------|
| Units  | kWh/year               | -           |
| Perfume Factory                                | 2,267,775              | Benchmarked |
| Imperial College                               | 1,580,148              |             |
| Carphone Warehouse                             | 706,350                |             |
| 6 Portal Way                                   | 695,899                |             |
| The Portal                                     | 190,275                |             |
| Lyra Court                                     | 75,662                 |             |
| Former BBC Studio                              | 205,921                |             |
| Holbrook House                                 | 92,690                 |             |
| Monarch House                                  | 558,121                |             |
| Gypsy Horn Lane                                | 768,240                |             |
| Victoria Square                                | 123,135                |             |
| NEC House                                      | 574,705                |             |
| 2 Portal Way                                   | 34,762                 |             |
| Friary Park Estate                             | 420,000                |             |
| 142-154 Victoria Road                          | 38,730                 |             |
| 5 Portal Way                                   | 891,118                |             |
| Land to the Rear of Western Court and Rosebank | 32,942                 |             |

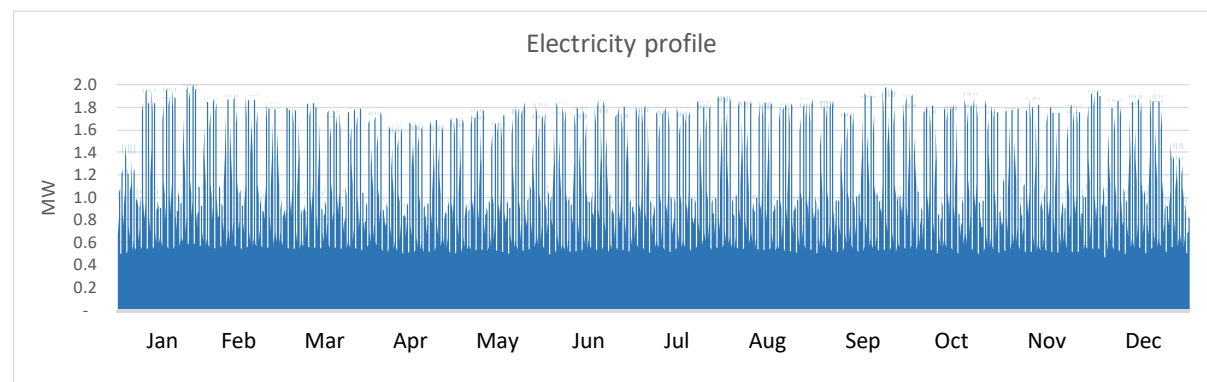


Figure C8 Daily electricity load profile across the year

## Management of the London Aquifer Basin

The aquifer is a large reservoir trapped in porous rock (e.g. chalk) deep underground at a depth of c.100m. This water, typically at 14°C, can be utilised as a water-sourced heat pump to elevate temperature in a secondary circuit up to temperatures suitable for an area-wide heat network. In order to maintain aquifer water levels. The water must be rejected back into the reservoir after the heat exchange has taken place.

Ground water levels in the London aquifer need careful management to remain sustainable and in recent years the water level has been decreasing due to increased abstraction rates leaving some of the chalk unsaturated. The depth of chalk varies significantly across the London basin. Variation in burial depth described earlier is an important control of the hydraulic properties of the Chalk in the London Basin.

In the southwest part of the London Basin where depth to Chalk is often in excess of 100 m from surface, the Chalk has much lower transmissivity, whilst under the valleys of the rivers Thames and Lee, where the Chalk is at shallow depth, or at surface, high transmissivity corridors are present. The levels also respond more to changes in local abstraction intensity than the overall balance between abstraction regime is also dynamic and changes year by year depending on the actual, rather than the licensed volume of abstraction, which means groundwater levels

will never actually stabilise.

The principle of the licensing strategy is to maintain groundwater levels below an upper level needed to protect underground structures, and above a lower level, which prevents the Chalk aquifer from being dewatered to an unacceptable level.

As part of the licensing provisions, all new schemes should not discharge water at temperatures higher than 25°C or be more than 10° different (higher or lower) to that measured at the point of abstraction.

Table C3 London Aquifer data

| Time stamp       | Dip[m] | State of value | Groundwater level[mAOD] | State of absolute value | Comments    |
|------------------|--------|----------------|-------------------------|-------------------------|-------------|
| 28/01/2015 11:00 | 52.05  | G              | -36.93                  | G                       |             |
| 13/01/2016 09:00 | ---    | M              | ---                     | M                       | Not drilled |
| 31/03/2017 11:55 | 48.01  | G              | -32.89                  | G                       | null        |
| 20/04/2017 09:50 | 48.45  | G              | -33.33                  | G                       | null        |
| 26/05/2017 10:15 | 47.97  | G              | -32.85                  | G                       | null        |
| 28/06/2017 10:20 | 47.38  | G              | -32.26                  | G                       | null        |
| 31/07/2017 09:57 | 48.02  | G              | -32.9                   | G                       | null        |
| 10/08/2017 11:44 | 48.07  | G              | -32.95                  | G                       | null        |
| 22/09/2017 13:30 | 47.98  | G              | -32.86                  | G                       | null        |
| 13/10/2017 12:33 | 48.07  | G              | -32.95                  | G                       | null        |
| 16/11/2017 13:30 | 47.98  | G              | -32.86                  | G                       | null        |

The Water table geology map method enables areas of different water availability status to be updated annually. Local assessments are used to confirm if water is deemed to be available for licensing from the confined Chalk. These assessments take into account the local ground water availability outcome maps, as seen in Figure C9. Alongside some additional guidelines and considerations such as the general long – term trend of the ground water in the area and other proposals in the vicinity. The North Acton developments are situated in an water available area, and the closest active well is TQ28/226. The water level at the borehole in 2017 is around -33mAOD. This is consistent with nearby observations and the general trend in the area is that the water table is rising. Data suggests that the piezometric head is within LONDON Clay and the lower aquifer is confined.

The number of proposals and investigations are significantly larger than the number of schemes that come to fruition. From inception to operations the open loop GSHP can take several years. Therefore this must be taken into consideration when considered when planning and assessing the feasibility of the scheme and the viability of this resource. Drill testing would be required in order to confirm the depth and flow rate available at the site. These unknown parameters will affect the costing and over all heat generation capacity of the Aquifer.

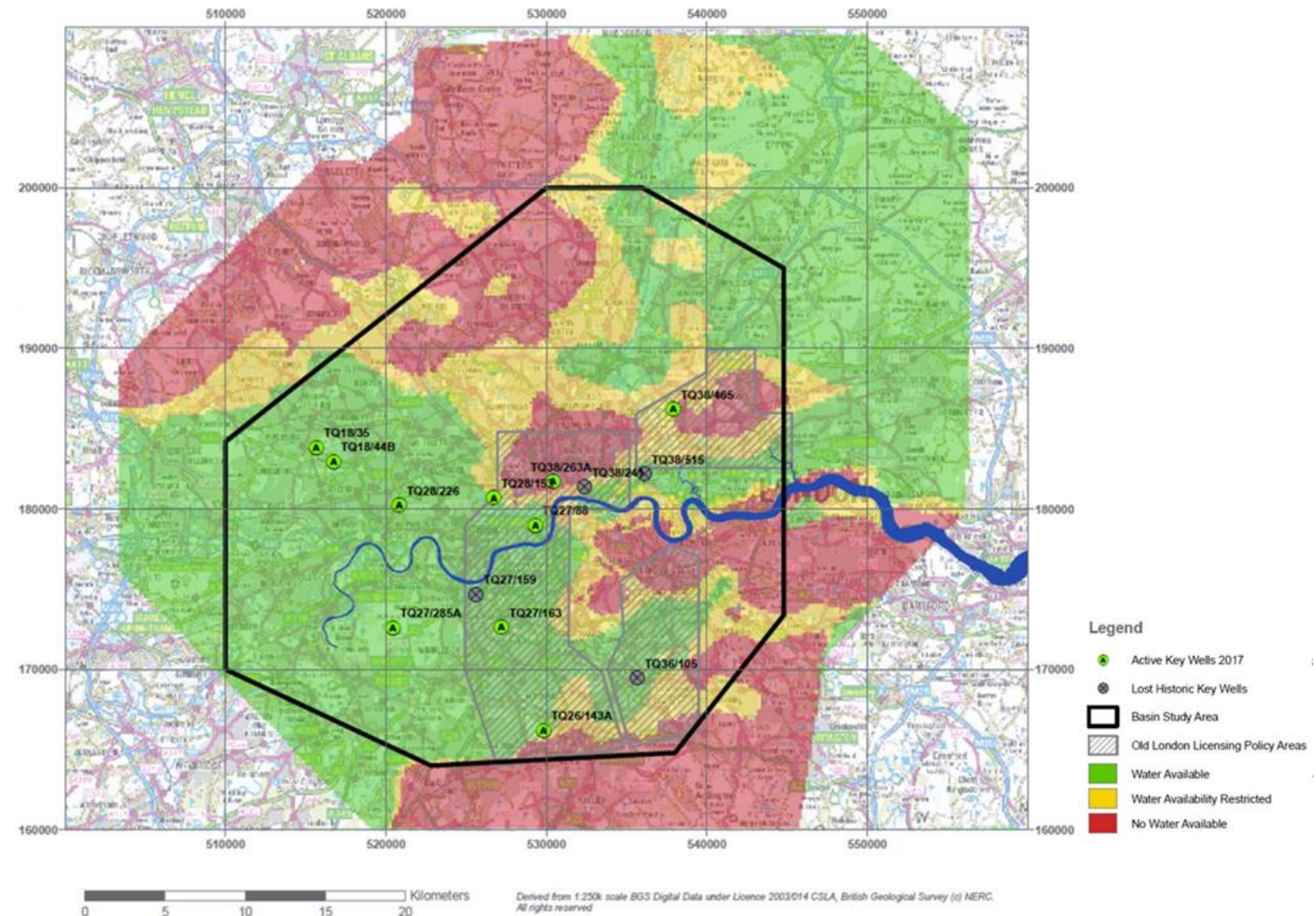


Figure C9 London Aquifer borehole locations

# Appendix D – Modelling assumptions



## Model Assumptions

| Scenario Testing                             | Active Scenario          |
|--|--------------------------|
| Scenario Number                              | 1                        |
| Scenario Name                                | 2020 Completion + AQHP   |
| First Scenario Run                           | 1                        |
| Last Scenario Run                            | to 7                     |
| <b>Time</b>                                  |                          |
| 1st model column start date                  | Unit<br>01 Jan 2019 date |
| Months per model period                      | 12 months                |
| Opening balance sheet date                   | 01 Jan 2019 date         |
| Length of forecast period                    | 40 years                 |
| First modelling column financial year number | 2019 year #              |
| Financial year end month number              | 12 month #               |
| Forecast heat-on date                        | 31 Jan 2020 date         |
| RHI payment term                             | 20 years                 |

### Technical Inputs

### Demand Side

| <b>Input Load Names</b>                    | <b>LoAC connected?</b> |      |
|--|------------------------|------|
| Perfume Factory                            | 1                      | flag |
| Imperial College                           | 1                      | flag |
| Carphone Warehouse / 1 Portal Way          | 1                      | flag |
| 6 Portal Way                               | 1                      | flag |
| The Portal                                 | 1                      | flag |
| Lyra Court                                 | 1                      | flag |
| Former BBC Studio                          | 1                      | flag |
| Holbrook House                             | 1                      | flag |
| Monarch House                              | 1                      | flag |
| Gypsy Horn Lane                            | 1                      | flag |
| Victoria Square                            | 1                      | flag |
| NEC House                                  | 1                      | flag |
| 2 Portal Way                               | 1                      | flag |
| Friary Park Estate                         | 0                      | flag |
| 142-154 Victoria Road                      | 1                      | flag |
| 5 Portal Way                               | 1                      | flag |
| Land to the Rear of Western Court Rosebank | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
|  | 0                      | flag |
| <b>Number of connections</b>               | 15                     | n/a. |

## Building Typologies

Perfume Factory  
Imperial College  
Carphone Warehouse / 1 Portal Way  
6 Portal Way  
The Portal  
Lyra Court  
Former BBC Studio

### Primary Typology

|           |       |
|-----------|-------|
| Domestic  | label |
| Education | label |
| Domestic  | label |
| Domestic  | label |
| Domestic  | label |
| Domestic  | label |
| Domestic  | label |

| 1                      | 2  | 3                            | 4   | 5                            | 6   |                        |
|------------------------|--|------------------------------|---|------------------------------|---|------------------------|
| 2020 Completion + AQHP | 2020 Completion + AQHP + 2032 existing buildings | 2020 Completion + CHP (only) | 2020 Completion + CHP (only) + 2032 existing bldgs connection | 2020 Completion + Small AQHP | 2020 Completion + Small AQHP + late connection existing bldgs | 2032 Completion + AQHP |

|             |             |             |             |             |             |             |
|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 |
| 12          | 12          | 12          | 12          | 12          | 12          | 12          |
| 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 | 01 Jan 2019 |
| 40          | 40          | 40          | 40          | 40          | 40          | 40          |
| 2019        | 2019        | 2019        | 2019        | 2019        | 2019        | 2019        |
| 12          | 12          | 12          | 12          | 12          | 12          | 12          |
| 31 Jan 2020 | 31 Jan 2020 | 31 Jan 2020 | 31 Jan 2020 | 31 Jan 2020 | 31 Jan 2020 | 31 Jan 2020 |
| 20          | 20          | 20          | 20          | 20          | 20          | 20          |

[illegible][illegible]

**Comment**

[illegible][illegible][illegible]



[illegible][illegible][illegible][illegible][illegible][illegible]

[illegible][illegible][illegible][illegible][illegible][illegible][illegible]

|       |    |
|-------|----|
| 1,018 | kW |
| 1,500 | kW |
| 1,803 | kW |
| 283   | kW |
| 794   | kW |

|       |       |       |       |       |       |       |
|-------|-------|-------|-------|-------|-------|-------|
| 1,018 | 1,018 | 1,018 | 1,018 | 1,018 | 1,018 | 1,018 |
| 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 1,803 | 1,803 | 1,803 | 1,803 | 1,803 | 1,803 | 1,803 |
| 283   | 283   | 283   | 283   | 283   | 283   | 283   |
| 794   | 794   | 794   | 794   | 794   | 794   | 794   |

|  |       |
|--|-------|
| From Network Profiling tool - 2017-12-13 | ISSUE |
| From Network Profiling tool - 2017-12-13 | ISSUE |
| From Network Profiling tool - 2017-12-13 | ISSUE |
| From Network Profiling tool - 2017-12-13 | ISSUE |
| From Network Profiling tool - 2017-12-13 | ISSUE |

[illegible]

- Perfume Factory Electricity Load
- Imperial College Electricity Load
- Carphone Warehouse / 1 Portal Way Electricity Load
- 6 Portal Way Electricity Load
- The Portal Electricity Load
- Lyra Court Electricity Load
- Former BBC Studio Electricity Load
- Holbrook House Electricity Load
- Monarch House Electricity Load
- Gypsy Horn Lane Electricity Load
- Victoria Square Electricity Load
- NEC House Electricity Load
- 2 Portal Way Electricity Load
- Friary Park Estate Electricity Load
- 142-154 Victoria Road Electricity Load
- S Portal Way Electricity Load
- Land to the Rear of Western Court Rosebank Electricity Load

[illegible]

Perfume Factory Number of Dwellings  
 Imperial College Number of Dwellings  
 Carphone Warehouse / 1 Portal Way Number of Dwellings  
 6 Portal Way Number of Dwellings  
 The Portal Number of Dwellings  
 Lyra Court Number of Dwellings  
 Former BBC Studio Number of Dwellings  
 Holbrook House Number of Dwellings  
 Monarch House Number of Dwellings  
 Gypsy Horn Lane Number of Dwellings  
 Victoria Square Number of Dwellings  
 NEC House Number of Dwellings  
 2 Portal Way Number of Dwellings  
 Friary Park Estate Number of Dwellings  
 142-154 Victoria Road Number of Dwellings  
 5 Portal Way Number of Dwellings  
 Land to the Rear of Western Court Rosebank Number of Dwellings  
 Number of Dwellings  
 Number of Dwellings  
 Number of Dwellings  
 Number of Dwellings

|     |           |
|-----|-----------|
| -   | dwellings |
| -   | dwellings |
| 765 | dwellings |
| 578 | dwellings |
| 355 | dwellings |
| -   | dwellings |
| -   | dwellings |
| -   | dwellings |
| 133 | dwellings |
| 149 | dwellings |
| 171 | dwellings |
| -   | dwellings |
| 368 | dwellings |
| 709 | dwellings |
| 64  | dwellings |
| -   | dwellings |
| 37  | dwellings |
| -   | dwellings |
| -   | dwellings |
| -   | dwellings |
| -   | dwellings |

[illegible]

|     |     |     |     |     |     |     |     |
|-----|-----|-----|-----|-----|-----|-----|-----|
|     | 0   | 0   | 0   | 0   | 0   | 0   | 0   |
|     | 0   | 0   | 0   | 0   | 0   | 0   | 0   |
| 765 | 765 | 765 | 765 | 765 | 765 | 765 | 765 |
| 578 | 578 | 578 | 578 | 578 | 578 | 578 | 578 |
| 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 |
| 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   |
| 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   |
| 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   |
| 133 | 133 | 133 | 133 | 133 | 133 | 133 | 133 |
| 149 | 149 | 149 | 149 | 149 | 149 | 149 | 149 |
| 171 | 171 | 171 | 171 | 171 | 171 | 171 | 171 |
| 0   | 0   | 0   | 0   | 0   | 0   | 0   | 0   |
| 368 | 368 | 368 | 368 | 368 | 368 | 368 | 368 |
| 709 | 709 | 709 | 709 | 709 | 709 | 709 | 709 |
| 64  | 64  | 64  | 64  | 64  | 64  | 64  | 64  |
| 37  | 37  | 37  | 37  | 37  | 37  | 37  | 37  |
|     |     |     |     |     |     |     |     |
|     |     |     |     |     |     |     |     |

[illegible]

Not included in this study

[illegible]



## Revenues

Beyond Scope, included for customer to test  
Beyond Scope, included for customer to test  
Beyond Scope, included for customer to test  
Beyond Scope, included for customer to test

|                                     |
|-------------------------------------|
| IRR required for a local authority  |
| IRR required for private investment |

Heat Pricing Fixed Charge (Annualised REPEX Cost)[illegible][illegible]

**Connection Charge**

|  |
|--|
| Discount applied to connection charge      |
| Perfume Factory                            |
| Imperial College                           |
| Carphone Warehouse / 1 Portal Way          |
| 6 Portal Way                               |
| The Portal                                 |
| Lyra Court                                 |
| Former BBC Studio                          |
| Holbrook House                             |
| Monarch House                              |
| Gypsy Horn Lane                            |
| Victoria Square                            |
| NEC House                                  |
| 2 Portal Way                               |
| Friary Park Estate                         |
| 142-154 Victoria Road                      |
| 5 Portal Way                               |
| Land to the Rear of Western Court Rosebank |

|                 | 10%   | %        |              | 10%   | 10%   | 10%   | 10%   | 10%   | 10%   | 10%   |
|-----------------|-------|----------|--------------|-------|-------|-------|-------|-------|-------|-------|
| 01 January 2021 | 565   | £/kW     | existing     | 565   | 565   | 565   | 565   | 565   | 565   | 488   |
| 01 January 2020 | 336   | £/kW     | existing     | 336   | 336   | 336   | 336   | 336   | 336   | 287   |
| 01 January 2027 | 386   | £/kW     |              | 386   | 386   | 386   | 386   | 386   | 386   | 330   |
| 01 January 2020 | 1,330 | £/kW     |              | 1,330 | 1,330 | 1,330 | 1,330 | 1,330 | 1,330 | 1,175 |
| 01 January 2021 | 577   | £/kW     |              | 577   | 577   | 577   | 577   | 577   | 577   | 499   |
|                 | -     | £/kW     |              | 609   | -     | 609   | -     | 609   | 609   |       |
|                 | -     | £/kW     |              | 405   | -     | 405   | -     | 405   | 405   |       |
| 01 January 2019 | 519   | £/kW     |              | 519   | 519   | 519   | 519   | 519   | 519   | 451   |
| 01 January 2020 | 340   | £/kW     |              | 340   | 340   | 340   | 340   | 340   | 340   | 286   |
| 01 January 2019 | 552   | £/kW     |              | 552   | 552   | 552   | 552   | 552   | 552   | 476   |
|                 | -     | £/kW     | existing     | 492   | -     | 492   | -     | 492   | 492   |       |
|                 | -     | £/kW     | existing     | 391   | -     | 391   | -     | 391   | 391   |       |
| 01 January 2021 | 588   | £/kW     |              | 588   | 588   | 588   | 588   | 588   | 588   | 509   |
|                 | 392   | £/kW     | not included | 392   | 392   | 392   | 392   | 392   | 392   | 336   |
| 01 January 2019 | 1,175 | £/kW     |              | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | 1,175 | 934   |
|                 | 847   | £/kW     |              | 847   | 847   | 847   | 847   | 847   | 847   | 743   |
|                 | 1,355 | £/kW     | not included | 1,355 | 1,355 | 1,355 | 1,355 | 1,355 | 1,355 | 1,091 |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |
| 0               | -     | £/kW     |              |       |       |       |       |       |       |       |
| 0               | -     | £ / unit |              |       |       |       |       |       |       |       |

Industry wide assumption to incentivise connection Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi Assumptions\_2018-02-14 - calculated in separate spi

**Demand Response Revenues****TRIAD Revenues**

Proportion of peak over 3 periods

|   |          |   |   |   |   |   |   |   |
|---|----------|---|---|---|---|---|---|---|
| - | out of 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|---|----------|---|---|---|---|---|---|---|

Counterfactual will cancel out any benefit

**STOR Revenues**

Annual runtime as STOR

|   |       |   |   |   |   |   |   |   |
|---|-------|---|---|---|---|---|---|---|
| - | hours | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|---|-------|---|---|---|---|---|---|---|

Counterfactual will cancel out any benefit

**Additional Revenues****RHI Revenues**

|                                    |
|------------------------------------|
| WSHP / GSHP Tier 1 Operation Limit |
| Teir 1 Price                       |
| Teir 2 Price                       |
| ASHP - no teirs for operation      |

|        |       |        |        |        |        |        |        |        |
|--------|-------|--------|--------|--------|--------|--------|--------|--------|
| 1,314  | hours | 1314   | 1314   | 1314   | 1314   | 1314   | 1314   | 1314   |
| 0.0909 | £     | 0.0909 | 0.0909 | 0.0909 | 0.0909 | 0.0909 | 0.0909 | 0.0909 |
| 0.0271 | £     | 0.0271 | 0.0271 | 0.0271 | 0.0271 | 0.0271 | 0.0271 | 0.0271 |
| 0.0261 | £     | 0.0261 | 0.0261 | 0.0261 | 0.0261 | 0.0261 | 0.0261 | 0.0261 |

<https://www.ofgem.gov.uk/environmental-program>  
<https://www.ofgem.gov.uk/environmental-program>  
<https://www.ofgem.gov.uk/environmental-program>  
<https://www.ofgem.gov.uk/environmental-program>

**Fuel Costs**

|   |
|---|
| Gas Price                                     |
| Heat Pump Electricity Price (Bought from CHP) |
| Wholesale Electricity Price                   |
| Private wire electricity price                |
| EFW Heat Price                                |

|       |       |       |       |       |       |       |       |       |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| 0.020 | £/kWh | 0.020 | 0.020 | 0.020 | 0.020 | 0.020 | 0.020 | 0.020 |
| 0.046 | £/kWh | 0.046 | 0.046 | 0.046 | 0.046 | 0.046 | 0.046 | 0.098 |
| 0.046 | £/kWh | 0.046 | 0.046 | 0.046 | 0.046 | 0.046 | 0.046 | 0.046 |
| 0.094 | £/kWh | 0.094 | 0.094 | 0.094 | 0.094 | 0.094 | 0.094 | 0.094 |
| -     | £/kWh |       |       |       |       |       |       |       |

[Non Dom Small Customer DECC - updated Oct 2017](#)  
[CHP sized to provide HP with all electricity requirem](#)  
Annex M - BEIS - emissions and energy projections 21  
Assumed the same as commercial purchase price for  
Not used in this version

**Operational Costs****Main Plant and Energy Centre Maintenance**

|   |
|---|
| CHP Maintenance Cost                      |
| Sewage Heat Pump Maintenance Costs        |
| Aquifer Heat Pump Maintenance Costs       |
| Ground Source Heat Pump Maintenance Costs |
| Air Source Heat Pump Maintenance Costs    |
| Proportion of Heat Pump energy from CHP   |
| Gas Boiler Maintenance Cost               |

|        |         |        |        |        |        |        |        |        |
|--------|---------|--------|--------|--------|--------|--------|--------|--------|
| 0.010  | £ / kWh | 0.010  | 0.010  | 0.010  | 0.010  | 0.010  | 0.010  | 0.010  |
| 0.005  | £ / kWh | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  |
| 0.005  | £ / kWh | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  |
| 0.005  | £ / kWh | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  |
| 0.005  | £ / kWh | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  | 0.005  |
| %      |         |        |        |        |        |        |        |        |
| 0.0025 | £ / kWh | 0.0025 | 0.0025 | 0.0025 | 0.0025 | 0.0025 | 0.0025 | 0.0025 |

Veolia Spreadsheet - 11/2017  
Quote from manufacturer saying 5% of CAPEX. Calcu  
Quote from manufacturer saying 5% of CAPEX. Calcu  
Quote from manufacturer saying 5% of CAPEX. Calcu  
Quote from manufacturer saying 5% of CAPEX. Calcu  
Not currently used  
Arup Estimation

Energy Centre Maintenance

|        |          |        |        |        |        |        |        |        |
|--------|----------|--------|--------|--------|--------|--------|--------|--------|
| 30,000 | £ / year | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
|--------|----------|--------|--------|--------|--------|--------|--------|--------|

Quote from Paul from 3 different suppliers

**Substation and Network Maintenance Cost**

Substation &amp; Network maintenance cost

|       |        |      |      |      |      |      |      |      |
|-------|--------|------|------|------|------|------|------|------|
| 7.350 | £ / kW | 7.35 | 7.35 | 7.35 | 7.35 | 7.35 | 7.35 | 7.35 |
|-------|--------|------|------|------|------|------|------|------|





[illegible]

# Counter factual calculations for basecase scenario

## Connection Cost

| Building Stand Alone Operation Assumptions                     |  | Value  | Unit     | Comment   |
|--|--|--------|----------|---|
| Building Stand Alone Solution Assumed CHP Size (%)             |  | 15%    | % of kWp | Based on the energy strategies for the buildings with planning permission in the area, use actual where known                     |
| Boiler Sizing  |  | 130%   | % of kWp | Allow for redundancy  |
| ASHP Size (%)  |  | 3%     | % of kWp | Based on the energy strategies for the buildings with planning permission in the area   |
| Discount Applied   |  | 0%     | %        | Incentive for buildings to connect  |
| Whole Site Peak Heat Demand                                    |  | 13,296 | kW       | From Benchmarking Tool  |
| Whole Site Peak Heat Demand                                    |  | 13.296 | MW       | From Benchmarking Tool  |
| Proportion of heat from CHP                                    |  | 40%    | %        | Arup Estimation   |
| Proportion of heat from Boiler                                 |  | 60%    | %        | Arup Estimation   |
| <b>Private Wire Assumptions</b>                                |  |        |          |   |
| Network CHP proportion of electricity used for PW              |  | 40%    | %        | Assumes that connects to Perfume factory and is able to negotiate other connections in subsequent years as more buildings connect |
| Building Stand Alone CHP proportion of electricity used for PW |  | 50%    | %        | Guido Confirmed this  |

## Marginal Cost of Energy Assumptions

|  | Value | Unit    | Comment   |
|--|-------|---------|---|
| WSHP / GSHP Tier 1 RHI Rate                    | 0.090 | £ / kWh | <a href="#">Ofgem - 11/2017</a>   |
| WSHP / GSHP Tier 2 RHI Rate                    | 0.027 | £ / kWh | <a href="#">Ofgem - 11/2018</a>   |
| ASHP Single RHI Rate                           | 0.026 | £ / kWh | <a href="#">Ofgem - 11/2019</a>   |
| Gas Price                                      | 0.027 | £/kWh   | <a href="#">Non Dom Small Customer DECC - updated Oct 2017 by Guido Bollino - ECCC_assumptions_draft_10_2017.xlsx</a>   |
| Retail Electricity                             | 0.11  | £/kWh   | <a href="#">Non Dom Small Customer DECC - updated Oct 2017 by Guido Bollino - ECCC_assumptions_draft_10_2017.xlsx</a>   |
| Wholesale Electricity Price                    | 0.046 | £/kWh   | Annex M - BEIS - emissions and energy projections 2019 value (2017 source)  |
| Private wire electricity price                 | 0.11  | £/kWh   | 10% discount of the non dom   |
| Sewage Heat Pump COP                           | 3.90  | COP     | Sharpe Paper sent by OPDC   |
| Aquifer Heat Pump COP                          | 3.50  | COP     | Guido - 18/12/2017  |
| Ground Source Heat Pump COP                    | 4.00  | COP     | <a href="https://www.kensaheatpumps.com/the-technology/compliance/coefficient-of-performance-cop/">https://www.kensaheatpumps.com/the-technology/compliance/coefficient-of-performance-cop/</a>   |
| Air Source Heat Pump COP                       | 2.00  | COP     | <a href="https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/255762/summary_detailed_monitoring_2_flats_exhaust_air_source_heat_pumps.pdf">https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/255762/summary_detailed_monitoring_2_flats_exhaust_air_source_heat_pumps.pdf</a> |
| Boiler Efficiency                              | 90%   | %       |   |
| 100 kW CHP Electrical Efficiency               | 34%   | %       | <a href="#">V-0100MA-070-NG-50-500 - HV efficiency - (Veolia 100kW CHP)</a>   |
| 100kW CHP Heating Efficiency                   | 44%   | %       | <a href="#">V-0100MA-070-NG-50-500 - HV efficiency - (Veolia 100kW CHP)</a>   |
| 100kW CHP electricity to heat generation ratio | 0.77  | ratio   |   |
| 600 kW CHP Electrical Efficiency               | 39%   | %       | <a href="#">V-0100MA-070-NG-50-500 - HV efficiency - (Veolia 100kW CHP)</a>   |
| 600kW CHP Heating Efficiency                   | 42%   | %       | <a href="#">V-0100MA-070-NG-50-500 - HV efficiency - (Veolia 100kW CHP)</a>   |
| 600kW CHP electricity to heat generation ratio | 0.9   | ratio   |   |
| Discount Offered to Developers on heat price   |       |         |   |

## REPEX

|  |     |       |  |
|--|-----|-------|--|
| Equipment lifetime                     | 15  | years | Assumed lifetime of all plant to approximate repex costs |
| Proportion of Ancillary Costs included | 50% |       | Arup Assumption  |

## Approximate Operation

|        |       |       |                                  |
|--------|-------|-------|----------------------------------|
| SSHP   | 2,500 | hours | Taken from Energy Pro 20/11/2017 |
| AQSHHP | 6,000 | hours | Taken from Energy Pro 20/11/2017 |
| GSHP   | 6,000 | hours | Taken from Energy Pro 20/11/2017 |
| ASHP   | 1,400 | hours | Taken from Energy Pro 20/11/2017 |

## CAPEX

|                              | Value   | Unit |   |
|------------------------------|---------|------|---|
| ASHP                         | 600,000 | £/MW | Poyry Report - Michael NW Office email  |
| GSHP                         | 600,000 | £/MW | Arup build up as in cost assumptions tab based on experience from previous projects |
| SSHP                         | 600,000 | £/MW | Arup build up as in cost assumptions tab  |
| AQSHHP                       | 600,000 | £/MW | Arup build up as in cost assumptions tab  |
| Boiler Capital Costs         | 36,000  | £/MW | Arup build up as in cost assumptions tab  |
| Boiler Capital Cost (£/kW)   | 36      | £/kW | Arup build up as in cost assumptions tab  |
| Boiler Auxillary Cost (£/kW) | 25      | £/kW | Arup build up as in cost assumptions tab  |

## CHP Direct Costs

|                  |       |      |  |
|------------------|-------|------|--|
| 50 kW CHP CAPEX  | 1,600 | £/kW | <a href="#">VEOLIA CHP Pricing sheet</a> |
| 100 kW CHP CAPEX | 1,150 | £/kW | <a href="#">VEOLIA CHP Pricing sheet</a> |

|  |       |            |  |
|--|-------|------------|--|
| 200 kW CHP CAPEX                       | 720   | £/kW       | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 600 kW CHP CAPEX                       | 505   | £/kW       | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| <b>CHP Electrical Efficiencies</b>     |       |            |  |
| 50 kW CHP CAPEX                        | 31.8% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 100 kW CHP CAPEX                       | 34.2% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 200 kW CHP CAPEX                       | 34.6% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 600 kW CHP CAPEX                       | 39.4% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| <b>CHP Heating Efficiencies</b>        |       |            |  |
| 50 kW CHP CAPEX                        | 52.0% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 100 kW CHP CAPEX                       | 44.4% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 200 kW CHP CAPEX                       | 44.3% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 600 kW CHP CAPEX                       | 41.9% | %          | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| <b>Auxillary Costs (£/kW)</b>          |       |            |  |
| ASHP Auxillary Cost (£/kW)             | -     | £/kW       | Assumed to be included in the Capital cost - assumed this is included in the Poyry report  |
| Average CHP Auxillary Costs            | 225   | £/kW       | Arup Costs Built Up for Ancillary Equipment + installation + DHN distribution pumps - see costing assumptions tab for more details         |
| 50kW CHP Auxillary Costs               | 560   | £/kW       | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 100kW CHP Auxillary Costs              | 403   | £/kW       | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 200kW CHP Auxillary Costs              | 252   | £/kW       | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 600kW CHP Auxillary Costs              | 177   | £/kW       | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| <b>Operation &amp; Maintenance</b>     |       |            |  |
| Heat Pump Operation & Maintenance      | 0.005 | £/kWh      | Quote from manufacturer saying 5% of CAPEX. Calculation of scenario with 1.2MW indicated 0.0036, therefore 0.005p/kWh seen as conservative |
| 50kW CHP Operation & Maintenance cost  | 0.040 | £/kWh      | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 100kW CHP Operation & Maintenance cost | 0.020 | £/kWh      | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 200kW CHP Operation & Maintenance cost | 0.014 | £/kWh      | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| 600kW CHP Operation & Maintenance cost | 0.010 | £/kWh      | <a href="#">VEOLIA CHP Pricing sheet</a>   |
| Boiler Operation & Maintenance cost    | 0.003 | £/kWh      |  |
| <b>Prelims Costs</b>                   |       |            |  |
| Preliminaries                          | 15%   | % of CAPEX |  |
| less than £200k - 20% - prelims        | 20.0% | %          | Arup Experience  |
| Between 200k-500k - 15% - pelims       | 15.0% | %          | Arup Experience  |
| >£500k                                 | 10.0% | %          | Arup Experience  |
| <b>Testing commissioning</b>           |       |            |  |
| Testing and Commissioning              | 2.0%  | % of CAPEX |  |
| less than £200k - 3% - T&C             | 3.0%  | %          | Arup Experience  |
| Between 200k-500k - 2%                 | 2.0%  | %          | Arup Experience  |
| >£500k                                 | 1.5%  | %          | Arup Experience  |
| <b>Builders work</b>                   |       |            |  |
| Builders Work                          | 3%    | % of CAPEX |  |
| less than £200k                        | 4.0%  | %          | Arup Experience  |
| Between 200k-500k                      | 3.0%  | %          | Arup Experience  |
| >£500k                                 | 2.0%  | %          | Arup Experience  |
| <b>Design Fees</b>                     |       |            |  |
| Contractors design fees                | 4%    |            | Arup Experience  |
| Client Professional Fees               | 12%   | % of CAPEX | Arup Experience  |
| <b>Risk</b>                            |       |            |  |
| Design risk                            | 2.5%  | % of CAPEX | Arup Experience - +/- accuracy   |
| client change risk                     | 2.5%  | % of CAPEX | Arup Experience - +/- accuracy   |
| construction risk                      | 2.5%  | % of CAPEX | Arup Experience - +/- accuracy   |
| client any other risk                  | 2.5%  | % of CAPEX | Arup Experience - +/- accuracy   |
| <b>Overheads &amp; Profit</b>          |       |            |  |
| Overheads and Profit                   | 5%    | % of CAPEX | Arup Experience  |
| Total Project Costs                    | 47%   |            | Arup Experience  |
| <b>Connection Cost</b>                 |       |            |  |
| HX kW costings                         |       |            |  |

|  |     |                        |  |
|--|-----|------------------------|--|
| 60   | 120 | £/kW                   | Arup quote from historic project   |
| 100  | 100 | £/kW                   | Arup quote from historic project   |
| 500  | 30  | £/kW                   | Arup quote from historic project   |
| 800  | 25  | £/kW                   | Arup quote from historic project   |
| 1200   | 20  | £/kW                   | Arup quote from historic project   |
| <b>Carbon</b>                                |     |                        |  |
| <b>Emissions Factors</b>                     |     |                        |  |
| SAP 2012 3-year gas factor                   | 216 | gCO <sub>2</sub> e/kWh | <a href="https://www.bre.co.uk/filelibrary/SAP/2012/SAP-2012_9-92.pdf">https://www.bre.co.uk/filelibrary/SAP/2012/SAP-2012_9-92.pdf</a> - page 225 |
| SAP 2012 3-year grid factor                  | 519 | gCO <sub>2</sub> e/kWh | <a href="https://www.bre.co.uk/filelibrary/SAP/2012/SAP-2012_9-92.pdf">https://www.bre.co.uk/filelibrary/SAP/2012/SAP-2012_9-92.pdf</a> - page 225 |
| <b>Emission Factors over time</b>            |     |                        |  |
| Financial year ending                        |     |                        | 20192020   |
| Marginal Emissions Factors for onsite usage  |     | gCO <sub>2</sub> e/kWh | BEIS394387   |
| Marginal Emissions Factors for export        |     | gCO <sub>2</sub> e/kWh | BEIS349332   |
| <b>Heat Price Calculation</b>                |     |                        |  |
| Discount Offered to Developers on heat price | 10% | %                      |  |