

**Greater London Authority
Finance & Performance Monitoring Report
First Quarter 2014/15**

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1. Introduction

- 1.1. This report provides a summary of the financial and performance data for the GLA and highlights (on an exceptions basis) the actions being taken to improve performance and mitigate financial risks for any areas of concern as at the end of the first Quarter of 2014/15.

2. Executive Summary

- 2.1. Financial Highlights

	Annual Budget	Forecast (Under)/Overspend
	£m	£m
Revenue	199.6	(10.0)
Capital	1,576.4	23.7

- 2.2. There are 131 live projects of which 3 are rated red.

3. Project performance

- 3.1. The latest summary project performance ratings stand as follows and are discussed further in the body of the report and within the Project Performance Table at Appendix 1:

Table 1 - Project Performance

Project status	Jun	Jul	Aug
Red	2	3	3
Amber	38	43	51
Green	86	84	78
Total live projects	128	130	131

- 3.2. The 3 red-rated projects are:

- Croydon: Innovation Centre
- Croydon: Wellesley Road Crossings
- Haringey: Accessibility and Parking

- 3.3. The project which has begun reporting this month is as follows:

- West Anglia Route scheme: 3-tracking to deliver a 4-train/hour service between Stratford and Enfield, with a contribution towards the development costs associated with the GRIP 3 Network Rail process to design the scheme options over the coming months.

4. Financial performance

Revenue

- 4.1. Directorates are forecasting an underspend of £10.0m, of which £4.0m relates to re-phasing of spending mainly from Funds in Development, Enterprise and Environment, with further favourable variances related to additional interest generated on cash balances in Resources and savings within Housing and Land on the debt servicing budget.

Table 2 – Revenue Forecast

Directorate	Original Budget £m	Revised Budget £m	Forecast Expenditure £m	Forecast Variance £m
Development, Enterprise and Environment	33.0	41.8	37.3	(4.4)
Housing and Land	30.3	33.4	31.8	(1.5)
Communities and Intelligence	24.9	28.8	28.9	0.2
External Affairs	6.2	6.4	6.6	0.3
Resources	145.7	152.8	148.7	(4.1)
Corporate Management	1.9	1.9	1.8	(0.1)
Mayor's Office	4.2	4.2	4.1	(0.2)
Assembly and Secretariat	7.2	7.2	7.1	(0.1)
Contingency	4.8	4.7	4.7	0
Sub-Total	258.3	281.1	271.1	(10.0)
Reserves	(58.6)	(81.5)	(71.4)	10.0
Budget Requirement	199.6	199.6	199.6	-

- 4.2. A detailed analysis of each Directorate's outturn, forecast by Unit, can be found at Appendix 2, along with an analysis of the movement in Reserves in Table 3. Detailed forecasts were prepared by budget holders for their respective Executive Directors as at the end of Period 4 (July) and in highlighting these forecasts, a number of budget virements, transfers to and from Reserves and other budget adjustments to correct offsetting under and overspends have been included.

Capital

- 4.3. The forecast outturn position in the Capital budget monitor is a net overspend of £23.6m, which equates to 1.5% of the budget and relates mainly to accelerated delivery within the Housing & Land Affordable Homes programme, offset by underspends within the Regeneration Funds. It should be noted that, whilst most projects are currently being forecast to spend to budget, some degree of slippage is likely as the year end approaches. A detailed analysis of Capital Projects can be found at Appendix 3.

5. Finance & Performance Commentary

- 5.1. This section of the report highlights project performance issues, as well as key financial variances and risks to note across the Authority's Directorates.

Development, Enterprise and Environment

- 5.2. The Directorate are forecasting a revenue underspend of £4.4m, primarily due to slippage within the Regeneration unit (Mayor's Regeneration Fund, Outer London Fund and London Enterprise Partnership).
- 5.3. The Directorate are forecasting a capital underspend of £48.3m, primarily related to re-profiling of the LEP and Regeneration Funds.
- 5.4. Two thirds of the Mayor's Regeneration Fund projects are currently rated amber or red. The Investment and Performance Board (IPB) received an update on the Haringey projects in July where progress was noted and direction of travel agreed. Ratings are kept amber whilst formal approvals and deeds of variations are being put in place. An update on the Croydon programme is to be tabled at October IPB. A number of strands –such as the Wellesley Road crossings– are facing delays, however close discussions with the borough are helping progress towards resolution and delivery.

- 5.5. Many of the Outer London Fund projects have been delivered and are now going through the evaluation stage, with some final physical works focused on addressing snagging issues. Many of the schemes have been launched and showcased at various events throughout the Mayor's "Summer of High Streets".
- 5.6. There are currently 3 red-rated projects within the Directorate within the Regeneration Unit.
- 5.7. The use of council owned property is now being explored to achieve better value for money for the Croydon Innovation Centre. Croydon are also exploring the provision of a web based / virtual activities whilst the delivery of a physical hub space is ongoing. Croydon are preparing further details on the revised scope and funding agreement is now expected to be signed in November (initially April).
- 5.8. In the Wellesley Road Crossings project, the Lansdowne Road project is now complete and tenders have been issued for George Street/East Croydon (with contract to be awarded in November). The red rating however remains in place as delays continue on the surface crossings; their impact on tram services is being discussed and a decision on the appropriate mitigation measures is pending. High-level meetings are scheduled to take place in September.
- 5.9. Following discussions with Haringey regarding the Haringey Accessibility and Parking project, and linked to the uncertainty of the timetable around Stadium delivery, it was agreed to reallocate the funding to more pressing projects (with the council backfilling the funding for phase 2 at the appropriate time). The project rating remains red until the new investments for the GLA funding are defined and agreed between the GLA and Haringey.

Housing and Land

- 5.10. The Housing and Land Directorate is forecasting a revenue underspend of £1.5m, principally due savings within the debt servicing and Estates Management budgets.
- 5.11. The Directorate are forecasting a capital overspend of £75.1m, primarily related to accelerated delivery within the Affordable Homes Programme. A budget re-profiling request will be submitted as part of the 2015/16 budget setting process, with funding brought forward to 2014/15; resulting in the forecast being brought in to line with the budget by the end of the financial year.
- 5.12. The majority of the Land projects are rated amber, in many cases linked to the complexity of delivery of the individual schemes. IPB received an update on progress in the Royal Docks last month. Progress is also being made on the Greenwich peninsula where 882 homes have started on site. The Lewisham Gateway agreement has now gone unconditional and enabling works are now taking place.

Communities & Intelligence

- 5.13. The Directorate is forecasting an overspend of £0.2m, due to the forecast underachievement of sponsorship income within the Team London unit. Remedial action is being undertaken to reduce expenditure in line with the reduced income and it is envisaged that the forecast will be brought in line with the budget in the next quarter.
- 5.14. The summer has been a typically busy time in the culture diary with many GLA supported events such as Pride, Eid, the Notting Hill Carnival, Big Dance and an extensive programme of live gigs and busking reaching audiences of 1.8 million.
- 5.15. The increase in amber rated projects touches the ESF Youth projects: whilst output reprofiles have been agreed and put in place over the last months, some of the delivery organisations are still finding it difficult to ensure that the young people beneficiaries put in employment, education or training sustain these placements for the 26-week outcome.

Resources

- 5.16. The Resources Directorate is forecasting a favourable variance of £4.1m, primarily on additional investment income generated due to effective cash management and an increased rate of return presented by the use of new investment opportunities and cash-pooling arrangements investment income, offset by small overspends within the Facilities Management and Technology Group budgets.

6. Corporate Items

6.1. The Authority's budget strategy also sets the strategy for Reserves and Contingencies.

Contributions (to)/from Earmarked Reserves

6.2. The table overleaf sets out the contributions (to)/from reserves forecast to be made during the financial year.

Table 3 - Transfers (to)/from Earmarked Reserves

Reserve	Balance at 31 March 2014 £m	Transfers In 2014/15 £m	Transfers Out 2014/15 £m	Balance at 31 March 2015 £m
Assembly Development & Resettlement	(1.288)		0.037	(1.251)
City Hall Lease Smoothing	(3.449)	(1.313)	1.671	(3.091)
Compulsory Purchase Orders	(2.170)		0.602	(1.568)
Development	(2.000)			(2.000)
Directorate Programmes	(24.792)		22.673	(2.119)
Environment Drainage	(1.059)		0.526	(0.533)
Election	(6.235)	(4.500)	0.750	(9.985)
Estates	(4.000)			(4.000)
Legal Fees	(0.700)			(0.700)
London and Partners	(2.206)			(2.206)
Major Events	(3.500)			(3.500)
Mayoral Resettlement	(0.077)			(0.077)
NDR Backdated Appeals Spreading	(54.268)			(54.268)
Olympic Legacy	(10.000)			(10.000)
Olympics	(1.256)			(1.256)
Planning smoothing	(0.854)			(0.854)
Pre-Application Planning	(0.475)		0.002	(0.473)
Resilience	(40.350)	(21.282)		(61.632)
Revenue Grants Unapplied	(141.863)	(19.743)	92.000	(69.606)
Self Insurance Fund	(1.000)			(1.000)
Total Earmarked Reserves	(301.541)	(46.838)	118.261	(230.118)

6.3. The transfers from the Directorate Programme Reserves reflect the application of the agreed carry-forward of Directorate and non-programme budgets from the 2014/15 budget setting and 2013/14 closure of accounts processes, to fund projects that were delayed and due to start or be completed within this financial year.

Contingency

6.4. The GLA budget includes a sum for contingency of £4.8m. Any allocation of contingency will not be added to base budgets but will be available on a non-recurring basis to provide transitional support for specific budget areas.

6.5. The approved applications of contingency to date for 2014/15 are listed in Table 4 overleaf.

Table 4 – Contingency Allocation 2014/15

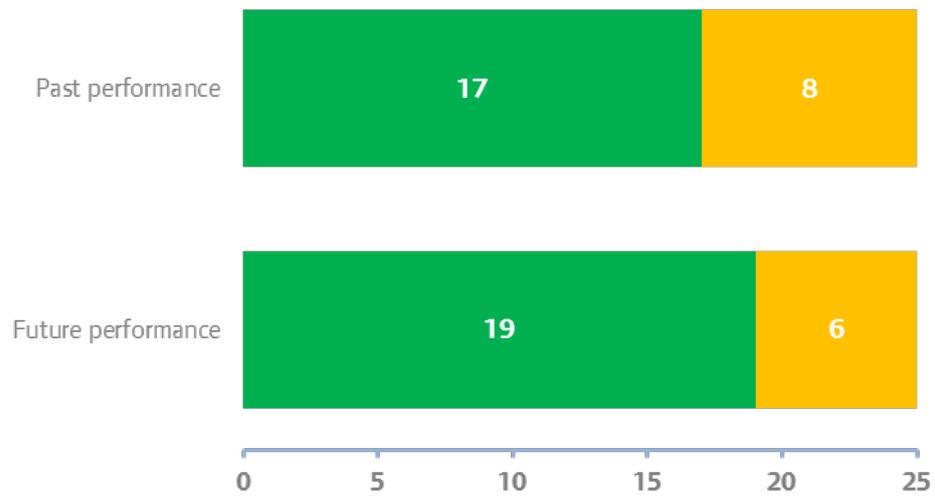
		£m
Original Budget		4.800
Directorate	Item	
Development, Enterprise and Environment	Senior Programme Manager	0.045
Resources	Health and Safety Contract	0.043
Communities and Intelligence	Museum of London	0.025
Total Adjustments		0.113
Revised Budget		4.687

7. Key Performance Indicators

- 7.1. The Business Plan 2013/14 established for the first time a suite of GLA KPIs: about 20 measures closely linked to Mayoral priorities. In producing the 2014/15 plan, the suite was reviewed. Few changes were made. Indeed, there is marked consistency between this and last year.
- 7.2. For the most part, changes consist of small refinements – and are flagged in the schedule that follows (Appendix 6). Changes include those to targets to ensure they are both challenging and achievable. Note that in the main it is the profile, not the lifetime target, that has changed
- 7.3. Appendix 6 sets out quarter one performance, where available, together with targets, forecasts and traffic light ratings. There are now two traffic light ratings for each KPI. First, a backward looking traffic light assessing performance to date and focussing most strongly on the preceding quarter. Green indicates that performance is meeting or exceeding targets; amber that it is somewhat short of target; and red that is significantly short.
- 7.4. The second traffic light is forward looking and is primarily concerned with whether future targets, and in particular the lifetime target (where one exists), are likely to be met. Green here indicates that performance is on track and amber that there are risks that may mean future targets will be missed. Red indicates that it is probable future targets will be missed and potentially by a significant margin.
- 7.5. While efforts will continue to ensure the integrity of reported data, it is worth noting that some reported figures are, unavoidably, estimates. In other cases, data are provisional and subject to confirmation. This is part of the usual verification process for KPIs. Where data are estimated or provisional, this is flagged within the report.
- 7.6. Following a review by internal audit of performance management data, GLA officers are making improvements in the following areas:
- The timeliness of data from functional bodies;
 - The use of all available data sources;
 - External partners' compliance with data quality standards; and
 - Publication of definitions underlying the KPIs.

Overview

7.7. The chart below shows the numbers of all KPIs that were rated green, amber and red.



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Ref No	Area	Project lead	Project Name	Fin	Cap / Rev	GLA 14-15 base budget	Carry Forward from 13-14	Adjustments to date	Budgeted external income	Total Gross budget	Actual spend at Q1 (£)	Project performance update	Overall project rating	Progress	Risks / Issues	Outputs	Finance
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ECONOMIC AND BUSINESS POLICY (DEE)

A1	DEE	Katy Stevenson / Heidi Stokes	London & Partners	DS	R	11,550,000	0		0	11,550,000	-100,000	L&P supported the Mayor's Ride London event which attracted 70,000 cyclists, and received good Twitter feedback. The London Cultural Autumn Season was also launched at Tate Britain which received good press coverage. Commercial income generation is below target for Quarter 1 reflecting delays in the travel tech incubator office refurbishment.					
A2	DEE	Forogh Rahmani	Supplier Skills Team	DS	R	160,000	0		0	160,000	40,000	Work is continuing on the "Strategic labour needs" training programme and a round table event with the functional bodies has been confirmed to take place in September. The team has been making arrangements with key suppliers to attend a second event in October to promote the Mayor's Suppliers Skills programme.					
	DEE	Forogh Rahmani	Apprenticeship: See D9 in GPF	DS	R	2,000,000			2,000,000	4,000,000	83	A programme is currently developed to supplement the GPF funded activity.					
A4	DEE	Nadine Collins	Host Borough Project	DS	R	0	436,000		0	436,000	0	The project is now entering its evaluation phase. The overall status remains amber as there has been difficulty in achieving the 12 month sustained employment target. The delivery partners are now focused on gathering data and reporting on support techniques developed during the lifetime of the project, towards the evaluation due in December.					
A5	DEE	Nadine Collins	Construction Employer Accord	DS	R	0	138,000		0	138,000	0	The Construction Employer Accord project has delivered well and the evaluation phase has commenced ahead of its September completion. Partners are now looking to extend good practice acquired during the project lifetime to inform the development of other projects.					
A6	DEE	Mark Ainsbury / Jonathan Pauling	Food Programme	DS	R	400,000	50,000	262,000	380,000	1,092,000	107,158	Adjustments include £250k for the Schools project. The project team has been working with the British Hospitality Association towards the Big Conversation event at City Hall in September. The event is pitched at encouraging large employers in offering young people jobs and apprenticeships.					

OUTER LONDON FUND (DEE)

B1	OLF	Levent Kerimol	Barking and Dagenham: Barking Town centre	DS	R	0	0		0	0	0	The project is now complete and an evaluation report being prepared. 26 Shop fronts have been improved and better signage installed, and an estimated 50 jobs created.					
B1	OLF			ET	C	0	0		0	0	-757						
B2	OLF	Alison Mayer	Barnet: Cricklewood	DS	R	0	53,000		0	53,000	0	The new town square and majority of paving works are now complete. The project remains Amber due to some snagging issues with the quality of the work which has been delivered, for example the architect and contractor are currently engaged in remedial action owing to the unsatisfactory installation of granite quadrants. To note that the works to the Cricklewood Station forecourt have been aborted due to the discovery of Japanese Knotweed. The council will revisit the proposal once the plant is eradicated.					
B2	OLF			ET	C	0	13,000		0	13,000	-608,923						
B3	OLF	Alison Mayer	Barnet: North Finchley	DS	R	0	12,000		0	12,000	-1,036	Corrective work to the inside flooring of the grand arcade is now in progress. Lodge Lane car park works are now complete and the foundation work for the final way-finding sculpture has also been completed with work to install the sculpture commencing soon. Some snagging issues remain which is why the project retains its Amber status.					
B3	OLF			ET	C	0	23,000		0	23,000	-550,230						
B4	OLF	Matthew Turner	Bexley: Sidcup	DS	R	0	0		0	0	0	Work has now commenced on Nisbett Walk following legal sign-off with Morrisons. This part of the project is one of the final strands to be delivered and has caused a delay to the start of the evaluation phase. The September opening event is currently being coordinated between the project team and the borough.					
B4	OLF			ET	C	0	166,000		0	166,000	0						
B5	OLF	Matthew Turner	Bromley: Bromley town centre	DS	R	0	13,000		0	13,000	700	The GLA has now agreed an alternative strategy with Bromley for the delivery of signage at Bromley South. This has pushed back delivery by a month. Pedestrian works to the Market Square are progressing as schedule. Both the Shop front scheme and match funded works are now complete.					
B5	OLF			ET	C	0	219,000		0	219,000	-68,910						
B6	OLF	Levent Kerimol	Enfield: North East Enfield	DS	R	0	0		0	0	-25,737	The development partner is now working towards a new full planning application for the Electric Quarter. There has been slippage across other programme works however the Enfield Business centre now has a confirmed opening event for September and the Enfield Wash gateway should also be completed in September.					
B6	OLF			ET	C	0	1,229,000		0	1,229,000	-159,518						
B7	OLF	Tina Jadav	Haringey: Green Lanes	DS	R	0	113,000		0	113,000	-73,437	This programme of works continues to retain its amber status because of delays across all work streams. Nevertheless 21 shop front improvements are on site and the public realm improvements are nearly complete.					
B7	OLF			ET	C	0	910,000		0	910,000	-343,130						
B8	OLF	Adam Towle	Harrow: Harrow Town Centre	DS	R	0	29,000		0	29,000	-9,186	All OLF works are now completed apart from the Lowlands recreation ground which has now commenced and is on track against a revised programme. Project is to complete and open in February 2015.					
B8	OLF			ET	C	0	742,000		0	742,000	-87,948						
B9	OLF	Levent Kerimol	Havering: Rainham	DS	R	0	0		0	0	-10,000	The Station Forecourt work is progressing well (following the three month delay which is reflected in the Amber rating) and is now expected to be completed by in October along with the Library. Works to the royals Youth Club were to be completed over the summer holiday period to minimise disruption, however the completion date has now been pushed back December 2014.					
B9	OLF			ET	C	0	282,000		0	282,000	-86,041						
B10	OLF	Tobias Govert	Hillingdon: Ruislip Manor	DS	R	0	15,000		0	15,000	0	Deed of Variation now agreed with the GLA to re-phase 15k revenue and capture all match funding in full.					
B10	OLF			ET	C	0	1,000		0	1,000	0						
B11	OLF	Tobias Govert	Hillingdon: Northwood Hills	DS	R	0	0		0	0	0	Public realm works should all be completed during September with only issues relating to snagging to be addressed. Artwork to walls is currently being manufactured and ought to be ready in time for the launch event.					
B11	OLF			ET	C	0	300,000		0	300,000	0						
B12	OLF	Tobias Govert	Hounslow: Brentford High Street	DS	R	0	123,000		0	123,000	4,989	The Sheds project and public realm improvements to the Market Place are now complete ahead of time and within budget. Additional match to continue the public realm scheme works along the High Street is now in progress.					
B12	OLF			ET	C	0	349,000		0	349,000	0						
B13	OLF	Alison Mayer	Hounslow: Hounslow High Street	ET	C	0	705,000		0	705,000	-862,061	Slippage has been occurring across public realm works. The market area, western section, church square and eastern section completion dates have now all been pushed back. The latest of which to be completed is the Church square which is now forecast for February 2015. LB Hounslow is also seeking to secure additional funding for the pavilion as the estimated costs have exceeded budget.					
B14	OLF	Adam Towle	Kingston upon Thames: Town centre	DS	R	0	0		0	0	0	The scheme is now complete and officially opened. Snagging issues are currently being identified by LB Kingston and the GLA project manager is awaiting timescales for completion as part of the evaluation process.					
B14	OLF			ET	C	0	0		0	0	-72						
B15	OLF	Matthew Turner	Lambeth: Streatham High Street	DS	R	0	29,000		0	29,000	-3,929	Evaluation is ongoing due to issues with staffing. The GLA is chasing results which should be available in the next reporting period.					
B15	OLF			ET	C	0	365,000	-15,000	0	350,000	214,673						
B16	OLF	Matthew Turner	Lambeth: West Norwood	DS	R	0	55,000		0	55,000	37,561	Works to the public realm are largely complete however permission for the artwork destined to the bridge has been declined by Network Rail, including issue of weight, which GLA is discussing further with NR.					
B16	OLF			ET	C	0	83,000		0	83,000	14,801						
B17	OLF	Adam Towle	Lewisham: Catford Broadway	DS	R	0	0		0	0	-47,237	The public realm works are substantially complete as well as the practical completion of building facades. However in both cases there remains snagging issues. There remains a substantial accrual which has not yet been claimed.					
B17	OLF			ET	C	0	0		0	0	-311,178						

Ref No	Area	Project lead	Project Name	Fin	Cap / Rev	GLA 14-15 base budget	Carry Forward from 13-14	Adjustments to date	Budgeted external income	Total Gross budget	Actual spend at Q1 (£)	Project performance update	Overall project rating	Progress	Risks / Issues	Outputs	Finance
B18	OLF	Adam Towle	Lewisham: Deptford High Street	DS	R	0	0		0	0	0	The delay in completing the final shop front improvement has now meant that this part of the project has slipped to March 2015, however now that the works are mostly complete a full clean of the High Street has been scheduled.					
B18	OLF			ET	C	0	15,000		0	15,000	-17,750						
B19	OLF	Matthew Turner	Merton: Mitcham town centre	DS	R	0	32,000		0	32,000	220	The project is now almost complete; however the completion of the last remaining element (the fair green parade sign) is now delayed until September. The evaluation is now underway.					
B19	OLF			ET	C	0	323,000		0	323,000	30,912						
B20	OLF	Levent Kerimol	Redbridge: Barkingside	DS	R	0	0		0	0	-772	The revised date for completion of public realm works has now slipped to the end of 2014. The town square is due for completion in September 2014 and the first event for the new square is scheduled for the end of September. A ballot for naming the square involving local people will be scheduled to coincide with this event.					
B20	OLF			ET	C	0	327,000		0	327,000	-200,000						
B21	OLF	Amjad Malik	Richmond: Twickenham	ET	C	0	1,600,000		0	1,600,000	0	The overall programme is still within the agreed timeline, however asbestos has been identified in station platform buildings and its removal has been planned over the next few weeks. This will cause delays to works on the station platforms.					
B22	OLF	Sarah Considine	Southwark: Nunhead	DS	R	0	9,000		0	9,000	-835	The completion date for Nunhead Green was delayed until 1 September due to issues linked to soil contamination. There is a risk that this may impact upon the site of the Nunhead festival.					
B22	OLF			ET	C	0	11,000		0	11,000	0						
B23	OLF	Adam Towle	Sutton: Hackbridge	DS	R	0	0		0	0	-19,114	The Hackbridge Pop-Up Cinema event was delivered in August as part of the Summer of High Streets campaign.					
B23	OLF			ET	C	0	0		0	0	-82,513						
B24	OLF	Adam Towle	Sutton: Worcester Park and North Cheam	DS	R	0	1,000		0	1,000	-996	Project is now complete and GLA officers are to attend an evaluation session with the borough during September					
B24	OLF			ET	C	0	0		0	0	-34,237						
B25	OLF	Sarah Considine	Waltham Forest: Blackhorse Lane	DS	R	0	13,000		0	13,000	-46,165	The completion of the last remaining shop front improvement has now slipped from July to November 2014. Waltham Forest have also identified a further 5 shops to be improved from match funding.					
B25	OLF			ET	C	375,000	148,000		0	523,000	-123,211						
B26	OLF	Sarah Considine	Waltham Forest: Wood Street	DS	R	0	0		0	0	-62,488	All works to Wood street are now complete. GLA is now leading on the review of the outstanding outputs, outcomes and the project evaluation which is due to conclude in October.					
B26	OLF			ET	C	0	25,000		0	25,000	-50,456						
B27	OLF	Matthew Turner	Wandsworth: Balham town centre	DS	R	0	7,000		0	7,000	0	The revised date for completion of the Bedford Hill Square site now stands at February 2015, because of the late handover of the site to the contractor. All other outputs are due to be completed in Q2.					
B27	OLF			ET	C	0	996,000		0	996,000	350						
B29	DEE	Staphanie Joslin	Crystal Palace Park	DS	R	125,000	0		0	125,000	0	The borough is now drawing up a brief for the procurement of contractors. This is expected to go out at the beginning of September. The capital money is the £2m budget carried forward from 2013-14 and reprofiled on 4 years.					
B29	DEE	Paul Harper		DS	C	0	240,000		0	240,000	0						
B30	DEE	Amjad Malik	Black Cultural Archives									The building is now open to the public. The Archives will monitor and record data going forward and a report on agreed outputs will be signed off and submitted to the GLA.					
B31	DEE	Adjam Malik	Lyric Theatre Hammersmith									Work is continuing with a planned reopening in November.					

MAYOR'S REGENERATION FUND (DEE)

C1	MRF	Tim Rettler	Camden: Collective scheme and retail strategy	DS	R	57,000	147,000		0	204,000	757	Camden Town Unlimited are continuing to evaluate the impact made on delivery so far with local businesses and identifying opportunities to create a self-sustaining legacy of the project.					
C1	MRF			ET	C	4,000	97,000		0	101,000	2,728						
C2	MRF	Tim Rettler	Camden: Cobden Junction	ET	C	805,000	516,000		0	1,321,000	5,702	Mornington Crescent and Hampstead Road areas of public realm improvements are now expected to complete in June 2015 (delay of 3 months). Camden are trying to remedy the delays by preparing a new programme and exploring opportunities for time savings.					
C3	MRF	Tim Rettler	Croydon: West Croydon Interchange	ET	C	4,120,000	56,000		0	4,176,000	-263	Slippage to overall programme now means that construction works are unlikely to commence before December 2014. Construction tenders have now been issued and interviews are scheduled to take place in September.					
C4	LEF	Aminata Diaby / Nabeel Khan	Croydon: WCIP West Croydon Investment Programme	DS	R	555,000	407,000		0	962,000	0	A deed of variation has now been signed off in respect of the revised profiles of the four strands (Enterprise Hub, Entrepreneurs of the future, Local Employment Creation and Root & Branch). Discussions are still taking place with regards to the variations of the 5th (Safer Cleaner Coordinator project).					
C4	LEF			ET	C	5,000	0		0	5,000	0						
C5	MRF	Tim Rettler	Croydon: Innovation Centre	DS	R	0	0		0	0	0	The use of council owned property is now being explored to achieve better value for money. Croydon are also exploring the provision of a web based / virtual activities whilst the delivery of a physical hub space is ongoing. Croydon are preparing further details on the revised scope and funding agreement is now expected to be signed in November (initially April).					
C5	MRF			ET	C	0	0		0	0	0						
C6	LEF	Adam Towle	Croydon: Business Rate Relief	DS	R	638,000	338,000		0	976,000	0	28 companies have signed up to the scheme. Performance against targets is currently satisfactory for new or retained jobs and the percentage of vacant office space which has been taken up in Croydon, however LB Croydon are proposing a lower target than in the grant agreement for the provision of jobs indirectly supported by the project. This is being discussed.					
C7	LEF	Tim Rettler	Croydon: Wellesley Road Crossings	ET	C	1,513,000	2,346,000		0	3,859,000	0	The Lansdowne Road project is now complete and tenders issued for George Street/East Croydon (with contract to be awarded in November). However the red rating remains in place as delays continue on the surface crossings with the impact on tram services still to be resolved. High level meetings are scheduled for September.					
C8	MRF	Adam Towle	Croydon: High Streets	DS	R	189,000	89,000		0	278,000	-272	Public realm works at South End continue (now at week 22 of a 39 week programme). All sections now commenced and on target to be completed in 4 weeks. Snagging ongoing for completed sections – some issues of quality, areas to be re-laid. Designs for public realm in the central section progressing well and transport modelling report for mini roundabouts at the Sumner Road junction due imminently. The project is amber primarily because of cost overrun and workmanship issues on South End public realm. A value engineering exercise is ongoing to bring costs back within budget. A better laying team had been drafted in to complete the works on site. Quality has improved significantly.					
C8	MRF			ET	C	0	290,000	44,000	0	334,000	5,138						
C9	MRF	Adam Towle	Croydon: Old Town Master plan	DS	R	0	68,000		0	68,000	-26,299	Progress has been made on processing the evaluation comments on the draft masterplan. Conservation area appraisals and management plans have been reviewed by Council Members					
C10	MRF	Tim Rettler	Croydon: New Addington	DS	R	0	60,000		0	60,000	0	Current project programme is to award contract in November 2014 with construction starting on site in January 2015 and completion in April. Budget has been carried forward from the general MRF budget.					
C10	MRF			ET	C	0	812,000	84,000	0	896,000	0						
C11	MRF	Tim Rettler	Ealing: Dine in Southall	DS	R	0	54,000		0	54,000	17,973	The funding agreement, including the project specification, targets, milestones and financial profile is being prepared. GLA and Ealing Council officers are in discussion on governance arrangements and procurement of design services for the capital works.					
C11	MRF			ET	C	0	0		0	0	0						
C12	MRF	Tim Rettler	Ealing: Shaping Southall	ET	C	1,360,000	414,000		0	1,774,000	-255,000	Works on the public realm improvements are progressing to programme. Pop-up cinema event occurred in August as part of the Summer of High Streets campaign.					

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C13	MRF	Levent Kerimol	Enfield: Market Gardening	DS	R	289,000	155,000		0	444,000	-104,562	Enfield Veg Co maintains a good customer base. The business planning for its sustainability in is progress, but this may mean project support needs to be extended to first half of 15/16. The 'Farm Start' project is being developed on Council owned farmland in partnership with tenant farmers.					
C14	MRF	Tina Jadav	Hackney: Shop front improvement scheme	DS	R	0	2,000		0	2,000	0	Phase 2 has commenced on site for the 11 remaining frontage improvements. Closure and launch are now to take place in December.					
C14	MRF			ET	C	0	158,000		0	158,000	4,001						
C15	MRF	Tina Jadav	Hackney: Fashion Outlet Hub	DS	R	0	0		0	0	-10,000	There are delays in the delivery of the arches and clarification on the completion timetable has been requested from Network Rail. Consultation events have taken place with Trelawney Estate residents on the pocket park design.					
C15	MRF			ET	C	0	1,060,000		0	1,060,000	0						
C16	LEF	Louise Duggan	Haringey: Opportunity Investment Fund. Tottenham Master planning	DS	R	0	0		0	0	0	A paper setting out the proposed structure of the fund is under development by officers and will be tabled at the next Tottenham delivery board meeting on 5 September. The project delayed time scales maintain the project's Amber status.					
C16	LEF			ET	C	0	0		0	0	0						
C17	LEF	Louise Duggan / Jamie Dean	Haringey: 639 High Road London Hub	DS	R	154,000	163,000		0	317,000	5,596	Works scheduled for 639 have been approved at IPB. This will include accommodating more partners and upgrades to the second floor to make the living room feature a permanent space. This in turn will deliver additional outreach and build upon the increasingly strong partnerships emerging from this project.					
C17	LEF			ET	C	0	77,000	30,000	0	107,000	0						
C18	MRF	Louise Duggan	Haringey: North Tottenham	DS	R	0	0		0	0	0	The project remains rated amber albeit progress has been made. The stadium scheme and associated development is currently being reviewed by THFC's consultants, and discussions around the stadium scheme and broader regeneration including estate renewal continue with THFC, their partners, LB Haringey and central government. Work on the District Energy Network business plan is underway.					
C18	MRF			ET	C	0	0		0	0	0						
C19	MRF	Louise Duggan	Haringey: Accessibility and Parking	ET	C	47,000	0		0	47,000	0	Following discussions with Haringey, linked to the uncertainty of the timetable around Stadium delivery, it was agreed to reallocate the funding to more pressing projects. This is currently kept as red only and until the new project strands for the funding are defined and agreed between GLA and Haringey.					
C20	MRF	Louise Duggan	Haringey: Controlled Parking Zone	ET	C	0	0		0	0	0	Phase 2 delivery of the CPZ was agreed and on that basis it is expected that £50k LEF and LB Haringey funding will be spend this year. However current uncertainty means this profile may need to be amended.					
C21	MRF	Louise Duggan	Haringey: Stadium Approach	ET	C	0	436,000		0	436,000	-16,325	Feedback from consultation events exploring local views to the proposed masterplan are due to take place in September. The feedback will inform a final report in October, to include the proposals for the new Station at White Hart Lane.					
C22	LEF	Louise Duggan	Haringey: Growth on the High Road	DS	R	0	64,000		0	64,000	-2,548	The project's status is amber because of issues relating to Holcombe Road Market, where delays to delivery are linked to right of light issues. External advice has been sought. A pop-up play space and pavilion have been constructed on Church grounds facing onto Tottenham Green.					
C22	LEF			ET	C	0	1,481,000		0	1,481,000	-12,547						
C23	MRF	Matthew Turner	Merton: Colliers Wood	DS	R	34,000	0		0	34,000	-28	The TFL junction model for the Colliers Wood has indicated that alterations would affect 3 bus routes but TfL has now granted permission for the project and the detailed design phase is now underway.					
C23	MRF			ET	C	0	50,000		0	50,000	360						
C24	MRF	Sarah Considine	Southwark: Gateway to Peckham (Peckham Rye Station)	ET	C	3,255,000	1,970,000		0	5,225,000	0	The Peckham Co-Design event has been launched in August and an 8 week engagement campaign with local residents will now follow.					

GPF

D1	DEE	Forogh Rahmani	Jobs and Careers Fair	DS	R	150,000	0		0	150,000	105,000	At the moment, Prospects and London First have 108 exhibitors confirmed for the November event, however at this stage the proportion of employers is still below target and needs to improve (37% of which are employer's vs target of 45%).					
D2	C+I	Adam Cooper	Film London TV and animation work	DS	R	250,000	0		0	250,000	0	This is reported together with Film London. See line K6 Film London in the Culture section					
D3	DEE	Dinesh Chandegra	Export Programme	DS	R	291,000	0	0	291,000	582,000	20,870	The project team is currently working in partnership with UKTI to deliver a trade mission to the US called the Great Tech Expedition and will be touring New York, Boston and Chicago in October.					
D4	DEE	Maria Diaz	SME Implementation Plan Delivery	DS	R	736,000	0		0	736,000	46,950	Work is being undertaken to develop the SME web page, the project team is working closely with the GLA web team to develop all relevant features and preparations are being made to invite tenders from companies able to provide and update content. The research on incubators has been completed and will be launched mid-September					
D5	DEE	Amjad Malik	Super Connected Cities Project	DS	R	478,000	0		0	478,000	55,026	In the last month the number of applications for vouchers has risen significantly following a Landlord event at City Hall with one application with over 200 SMEs. The majority of Museums in wave 1 have now completed Wi-Fi installation works. A final list of museums and libraries for wave 2 will be issued soon.					
D5	DEE			ET	C	25,000,000	0		0	25,000,000	337,124						
D6	DEE	Laura Gilbert	Med City	DS	R	100,000	43,000	182,000	0	325,000	-6,969	MedCity have developed initial networks in each of the three London Academic Health Science Centres, to deliver part of the organisation's life sciences 'concierge' service. MedCity is developing regular dialogue with large and small companies in the sector.					
D7	DEE	Laura Dubeck	London Works - ELBA	DS	R	50,000	0		0	50,000	0	The project is now rated Amber status due to lower performance against targets in quarter 1. A re-profile of the targets has now been proposed by the delivery partner which takes into account the initial slow delivery but maintains the overall contract targets.					
D8	DEE	Laura Dubeck	West Anglia Route	ET	C							GLA approval is in place for provision of £1.67m GPF funds for the development costs associated with the GRIP 3 Network Rail process to design the scheme options over the coming months. Further approval will be required to commit further funds to the project.					
D9	DEE	Forogh Rahmani	Mayor's Apprenticeships Campaign	DS	R	1,350,000	460,000		0	1,810,000	81,550	The appointed marketing agency has now agreed the preferred design route for the awareness creation marketing campaign and is now currently in production and on target to launch in September.					
D10	DEE	Laura Dubeck	Central Research Laboratory	ET	C	0	0	5,200,000	0	5,200,000	0	It is taking longer than anticipated to develop the loan facility and security documentation due to extended negotiations.					
D11	DEE	Laura Dubeck	Hackney Wick Station	ET	C							Full approval is now in place for the project by way of Director Decision. The LLDC are currently working with GLA on the funding and milestones schedules for the funding agreement.					
D12	DEE	Laura Dubeck	London Co-Investment Fund	ET	C							GLA Officers have attended a number of meetings with SMEWFL to discuss the best approach to securing agreement over provision and repayment of the funding, as well as the most appropriate structure of the fund. Red risks reflect the unknowns around projected investor performance and return.					
D13	DEE	Alison Murray	Queens Junction Improvement Scheme, Bexley	ET	C							This project has been re-graded as Amber status whilst negotiations are underway between the GLA and Bexley with regard to the conditions for repayment proposed.					
D14	DEE	Alison Murray	Southall Junction Improvement	ET	C							GLA approval for the scheme has been secured and the funding agreement is now close to being finalised. LB Ealing has already begun some design and feasibility work in preparation for full delivery once the agreement is signed.					

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D15	DEE	Michael Heanue	Construction Skills	DS	R	500,000	0		0	500,000	0	A launch event for the procurement of partners was held in August. Approx 30 organisations attended and the GLA is now awaiting tenders for the individual lots which have an October deadline.					
D16	DEE	Laura Dubeck	Tempus Energy	DS	R							Not yet being reported as going through approvals					

ENVIRONMENT (DEE)

E1	DEE	Andrew Richmond	LWARB	DS	R	1,500,000	0		0	1,500,000	375,000	Of the nine applications received for the Borough Communication Support fund, 8 have now been awarded funding. A new research project has also been initiated with local authority partners to develop good practice for recycling in new build "flatted" properties.					
E2	DEE	Kizzian Owen	Smart Cities	DS	R	1,500,000	0	-65,000	0	1,435,000	46,319	Network Utilities: This project is behind schedule due to the lack of buy-in from utility companies and access to datasets. The GLA has attempted to form a focus group however due to the summer period it has been difficult to secure availability amongst participants. Demonstrator project may be delayed to end October. Agile Urban Logistics: The project is running to schedule and two demonstrator projects have been recommended for funding.					
E3	DEE	Katrina Ramsey	Capital Clean Up	DS	R	40,000	0		49,000	89,000	-47,809	The Capital clean-up campaign has continued throughout the summer. Support for the campaign with 'Project Dirt' (an active network connecting and resourcing community projects) has been agreed up until June 2015. £49k income received in advance and carried into 14-15. £1,191 actual Q1 spend.					
E4	DEE	Andrew Jones	London's Great Outdoors: Green Spaces programme (includes Great Outdoors, Pocket Parks and Big Green Fund)	DS	R	350,000	284,000		0	634,000	4,000	A decision has been made by LB Westminster not to proceed with the Brunel Gardens Pocket Park due to potential conflict with the plans for the widely publicised 'Garden Bridge' project. Funds are being reallocated into developing other additional parks.					
E4	DEE			ET	C	2,390,000	1,309,000		0	3,699,000	-120,611						
E5	DEE	Andrew Jones	London's Great Outdoors: Trees	DS	R							The budget and spend are reported together with Green spaces in the line above. Applications for funding from Round 3 of the Street Trees Programme and for the RE:LEAF Community Grant Scheme opened on May 2014 and closed on 29 August.					
E6	DEE	Lisa Bennett	Food Save (previously ERDF Business Food Waste solutions)	DS	R	134,000	0		394,000	528,000	-98,172	Delivery of the project continues with 41 SMEs having completed support and a further 31 currently underway, however performance is down from target for the number of SMEs supported for Q2. albeit results have demonstrated that the amount of food diverted for landfill has significantly exceeded target.					
E7	DEE	Kevin Reid	Drain London	DS	R	0	0	525,000	0	525,000	9,437	Budget drawn from the Drain London reserve as per DD1250. There has been some delay in project deliverables from 2013-14 with regards to the number of flood assessments, which is below target. These projects have previously had revised timescales and some had been extended in scope to incorporate the requirements of partner London Boroughs.					
E8	DEE	Roberto Gagliardi La Gala	ELENA Decentralised Energy Project Delivery Unit (DEPDU)	DS	R	0	0		620,516	620,516	263,713	Project externally funded from EU with planned £620k spend in 14-15 with income to come in in arrears 15-16. The 12 month extension of the contract between the GLA and EIB has now been approved (to July 2015). The procurement strategy for the Blackwall Reach project has now been set out and meetings with bidders have been organised.					
E9	DEE	Elliot Treharne	Air Quality Programme	DS	R	122,000	0		0	122,000	-8,182	An additional £107k has been allocated from Central Programme currently being signed off. As part of the broader package to improve the quality of air in London, the Mayor has now launched a new set of standards for construction equipment in order to control dust and emissions.					

HOUSING REVENUE PROGRAMMES

F1	H+L	Debra Levison	Pan-London Rough Sleeping Services	SA	R	8,808,000	230,000		0	9,038,000	4,252,692	The GLA is currently seeking approval to combine services for the "No Second Night Out" and "No Living On the Streets" initiatives. Officers are also reviewing bids for "No First Night Out" project funding.					
F2	H+L	Debra Levison	Social Impact Bond for Rough Sleepers	SA	R	0	0		1,581,345	1,581,345	397,880	The GLA has completed an audit of both SIB providers and reports have been produced. Recommendations include changes to how data is being captured on the database in order to develop more efficient reporting of outcomes.					
F3	H+L	Debra Levison	Housing Mobility	SA	R	221,000	0		175,000	396,000	3,357	All 68 lettings to the East Village have now been made. Project remains graded as Amber due to the below target achievement of Seaside & County home lettings. This is primarily due to fewer homes becoming available under this scheme and a higher rate of refusal for those homes that do become available. Budget increased £35k to rectify a Finance accruals error.					

ENVIRONMENT

G1	H+L	Virginie Caujolle-Pradenc	RE:FIT (Public Sector buildings)	SA	R	110,000	0	10,000	869,000	989,000	371,831	GLA approval to extend the RE:FIT Programme Delivery Unit support for six months, to September 2015, is currently being sought. Amber Rudd, Parliamentary Under Secretary of State at the Department of Energy and Climate Change, has written to the co-chairs of the Greening Government Sub-committee supporting, and encouraging them to use RE:FIT. A visit by DECC and GLA to the Kew Gardens RE:FIT project will take place on 8 September. £10k added from SME retrofit underspend.					
G2	H+L	Rachael Hickman / Kore Mason	RE:NEW (Homes)	SA	R	250,000	204,000		0	454,000	5,035	The RE:NEW Support Team are reviewing the programme pipeline. This includes a review of the retrofit statements provided by registered providers through the 2015 - 18 Programme bids. An updated pipeline will be available in September. Income has been confirmed and will be added at next period.					
G5	H+L	Simona Webb	HyFive (Hydrogen for Innovative Vehicles)	DS	R	0	0		4,270,000	4,270,000	3,150,781	The first vehicle deployed through the project will be included in a wider dissemination for the first 6 Hyundai vehicles being delivered to London this autumn.					

HOUSING

H1	H+L	Jamie Ratcliff	Mayor's Housing Covenant	ET	C	274,043,000	145,512,000		0	419,555,000	16,091,991	The GLA is still on track to achieve the 14-15 annual completions target, with no significant amendments to provider programmes resulting in the need to adjust the current programme risk position. Outturn to the end of July shows that 1,025 completions have been achieved to date, significantly exceeding the quarter 2 targets already.					
			MHC Care and Support	ET	C		5,000,000			5,000,000	0						
			MHC Custom Build	ET	C	8,000,000	5,333,000			13,333,000	0						
H2	H+L	Nick Taylor	Decent Homes	ET	C	318,118,000	-19,463,000		0	298,655,000	4,647,847	The new 2015-16 funding prospectus was launched 11 August and bid queries are being managed until the 19th September deadline.					

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LAND																				
I1	H+L	Paul Guest	Silvertown Quays	SA	R	183,000	0		0	183,000	0	The Silvertown Partnership (TSP) is targeting the planning committee on October to present the full scheme. Funding - TSP have advised 'Detailed Marketing to Investors' phase will be carried out in late September 2014. Enterprise Zone Capital Funding - The Business Case for funding for Millennium Mills was submitted to CLG and has been approved at sub-committee level.								
I1	H+L			ET	C	0	0		0	0	0									
I2	H+L	Michael Payton	Royal Albert Docks	SA	R	43,000	0		0	43,000	62,890	The planning application was given resolution to grant by Newham Borough Council on the 23rd July 2014. Discussions continue on the s106.								
I2	H+L			ET	C	0	0		0	0	0									
I4	H+L	Malcolm Beadle	Crystal Palace maintenance and NSC	SA	R	1,885,000	0		0	1,885,000	-524,384	Progress has been made in terms of key stakeholder engagement and work continues on the draft interim report which will introduce the options for public consultation, which is planned for October.								
I4	H+L			ET	C	0	0		0	0	0									
I5	H+L	Christopher Broster	London Sustainable Industries Park (LSIP)	SA	R	0	0		0	0	65,441	The LSIP Hub/ Security building on LSIP Plot 4 is now completed. An offer has been received for the southern part of plot 9 which is likely to be subject to further negotiations. The purchasers of plot 2 are likely to make the payment in one instalment.								
I5	H+L			ET	C	0	6,190,000		0	6,190,000	-206,919									
I6	H+L	Matt Carpen / Jonathan Speed	Barking Riverside	SA	R	1,100,000	0		0	1,100,000	25,000	The work by the architects has continued and street structures are being developed. The impact on planning has been discussed with GLA and LBBD planning teams and a strategy for amendments to the planning permission will be finalised by end of September 2014. Monthly meeting with HMT are held with the updated viability model presented. Stage 1 roads planning application meeting held with TfL and amendments were submitted on 26 August making changes to the cycle routes and the public realm as agreed.								
I6	H+L			ET	C	150,000	-12,000		0	138,000	-78,485									
I7	H+L	Will Stewart	Greenwich Peninsula	SA	R	0	0		0	0	0	Marketing hub is due to open in early September. 882 homes have started on site.								
I7	H+L			ET	C	1,130,000	735,000		0	1,865,000	0									
I8	H+L	Simon Powell	Land projects Balance of programme	SA	R	4,366,000	0		0	4,366,000	171,725	High spend is linked to St Clements Hospital where commitment triggered release of payment to developer as per the Development Agreement, but this will be recovered from Third Party with a net nil impact. Lewisham Gateway agreement has gone unconditional and enabling works are progressing.								
I8	H+L			ET	C	8,381,000	1,588,000	5,387,000		0	15,356,000							10,770,873		
SPORTS LEGACY (C+I)																				
J2	C+I	Kelhem Salter	Major Sports Events	RN	R	150,000	0		0	150,000	0	The 2014 Anniversary Games and 2014 Global Champions Tour event on Horseguard's Parade were delivered successfully during August.								
J3	C+I	Mandu Reid	Sports Legacy Fund: Facilities	ET	C	500,000	457,000	200,000	0	1,157,000	-168,905	Of the 76 projects funded during Phase 1 (Rounds 1-4), there are now 6 projects still under construction (such as the Southwark Athletics Track). During August a portfolio review meeting was held with the Football Foundation to discuss these 6 projects. Only two of the projects are causing any concern due to the potential for late delivery and are being monitored closely								
J4	C+I			Mandu Reid	Sports Legacy Fund: Participation	RN	R	2,041,000	922,000	0	0							2,963,000	77,146	120 FreeSport Funding agreements have now been executed and payments authorised. The outstanding projects have been given a deadline to return their funding agreements by the first week of September or risk their grant offer being withdrawn.
CULTURE																				
K1	C+I	Adam Cooper	Museum of London	RN	R	7,600,000	0	25,000	0	7,625,000	1,925,000	The Olympic and Paralympic Cauldron display is now open to the public at London Wall following a successful launch event on Thursday 24 July. The museum has been successful in its funding application to Arts Council England for Major Partner Museum for the period 2015-2018. A Director of Enterprise has been recruited, completing the new Executive Board at the museum.								
	C+I			ET	C	700,000	0		0	700,000	145,000									
K2	C+I	Paul Broadhurst	Busk in London									<i>Not yet reporting but has now been approved. Reporting will start at the next period</i>								
K3	C+I	Adam Cooper	British Fashion Council	RN	R	685,000	0		0	685,000	0	All contracts for the London Fashion Showcasing Fund have now been signed and returned and all venues and sponsors are now in place for London Fashion Week in September 2014.								
K4	C+I	Kirsten Dunne	Fourth Plinth	RN	R	254,000	0		65,000	319,000	149,994	The project is running to schedule and planning consent has now been received from LB Westminster for the next commission.								
K5	C+I	Adam Cooper	London Design Festival	RN	R	250,000	0		0	250,000	125,000	The focus of this project is on delivery of all activity for events and projects across the festival. Fabrication is well underway and organisers are now focused on installation. The festival guide has now been completed and marketing is being worked on. Volunteers for the festival have been interviewed during August.								
K6	C+I	Adam Cooper	Film London plus TV and animation work (See D2 GPF)	RN	R	1,300,000	0			1,300,000	230,000	The Mayor has agreed on the film to be shown at this years Mayor's Gala at the London Film Festival. The GLA has been working with commercial property agents and Film London to identify and catalogue 500,000 sq feet of redundant commercial space that could be renovated into short term production space.								
K7	C+I	Jacqueline Rose	Dance	RN	R	178,000	0		0	178,000	134,764	Evaluation work has begun on the 2014 Big Dance event and development planning meetings are now scheduled for the 2015 and 2016 events. The Big Bus Dance Tour has continued throughout the summer and is scheduled to end in September.								
K8	C+I	Jackie Mc Nerney	Children Festival, 2017 Athletics and Cultural Strategy	RN	R	160,000	0		0	160,000	0	Work has begun on phase 2 of the international culture diary website and a web agency is due to be appointed in September. Consultations have continued with the culture and tourism sector in order to inform the Cultural Tourism Vision Document.								
K9	C+I	Paul Broadhurst	Gigs	RN	R	136,000	0		0	136,000	74,870	Officers have been preparing for the Grand Final of Gigs 2014 which is scheduled to take place on 7th September and talent development workshops (funded by the Arts Council) which are due to take place over Q4.								
ESF																				
L1	C+I	Sandeep Duggal	EFS1 - INTEGR8	RN	R	1,928,000	608,000		1,928,000	4,464,000	2,813	For all the ESF Youth projects, note that the ESF gross budget has not yet been allocated to projects from top level. The Project continues to outperform against all but one of the 4 top targets for Q1. The outturn has significantly increased in 2014/15 with the addition of new sub-partners which have expanded the geographical coverage of the project. The project is now expected to deliver the full lifetime contract value.								
L2	C+I			Sandeep Duggal	EFS2 - Realising Ambitions Through Education & Development	RN	R											-8,801	The project has exceeded its lifetime target for the number of participants being engaged (starters) onto the project and will shortly report an additional 279 entry into education/training outputs which will also ensure that this key target is also met/exceeded. It is expected that this project will also achieve its full lifetime contact value.	
L3	C+I			Michelle Barrett	YO1 and YO3 Staying in Touch South East and South West	RN	R												-114,825	The Amber status reflects the low conversion rates between young people engaged and those which achieve 26 weeks sustained employment, education or training (EET). This continues to be a challenge for the project and the delivery partner is working very closely with the remaining participants.
L4	C+I			Drew Gallon	LDD1 and LDD3: Pathways to a Positive Future	RN	R												-39,428	Delivery continues to fall behind on the re-profiled figures. The delivery partner has restructured to address recent high levels of staff turnover. This is a crucial time for the project to turn around performance.

Ref No	Area	Project lead	Project Name	Fin	Cap / Rev	GLA 14-15 base budget	Carry Forward from 13-14	Adjustments to date	Budgeted external income	Total Gross budget	Actual spend at Q1 (£)	Project performance update	Overall project rating	Progress	Risks / Issues	Outputs	Finance
L5	C+I	Drew Gallon	LDD2 - Work Smart London	RN	R						-12,337	Recent figures now suggest that the ratio of young people retained into education, training or employment is better than expected. Officers are now hopeful that this project will achieve its sustained targets. However the level of entries is below profile.					
L6	C+I	Michelle Barrett	YO2-switch direction	RN	R						-48,650	The retention of young people entering into education, employment or training remains a challenge for this project. The delivery partner has recently recruited additional staff to provide additional support to new starters and is working very closely with those participants who remain to ensure as many as possible remain in EET.					
L7	C+I	Lubomira Chirmiciu	English: The Key to Integration in London	RN	R	412,000	0		775,000	1,187,000	10,735	Due to the school holiday period there is little to report on this project. Details of the grants and awards are now on the GLA website.					

HEALTH AND YOUNG PEOPLE

M1	C+I	Katie Myhill	Supplementary Programme for Schools	RN	R	581,000	0		0	581,000	0	A summer school was held during August for SHINE. SHINE in Secondary's is based on the SHINE on Saturday's initiative. Pupils attend regular teaching sessions on Saturday mornings which combine a creative curriculum with interactive sessions to improve their learning, speaking and social skills.					
M2	C+I	Jason Lever / Josie Todd / Heather Storey	London Schools Gold Club	RN	R	105,000	83,000		0	188,000	1,314	The steering group met in August, in order provide necessary guidance in producing the 2014/15 Annual report. A summer meeting meant that few head teachers could attend and so the input of this key stakeholder group will be delayed.					
M3	C+I	Susan Crisp	London Schools Excellence Fund	RN	R	0	0		12,750,000	12,750,000	1,056,593	A total of 22 applications have been received for additional funding during Rounds 1 & 2. These are currently being assessed. A Monitoring meeting with DfE took place on 19th August 2014, in which the DfE were happy with the progress of the Fund.					
M4	C+I	Daisy Greenaway	Championing Careers Guidance in Schools (was Academies Programme)	RN	R	456,000	107,000		0	563,000	-894	Two potential consultancies were interviewed to become the evaluation partner for the programme with an appointment expected in September.					
M5	C+I	Siobhan McKenna / Susan Crisp	Mayor's Mentoring Programme	RN	R	257,000	164,000		0	421,000	95,323	During the summer holidays, Local Delivery Partners have completed a number of activities with mentors and mentees to support relationships; day trips-out, residential and social events like BBQs. If for any reason a matched relationship is not successful the Local Delivery Partners are re-matching mentees with a new mentor. This project remains on amber whilst profiling data remains outstanding from the managing agent.					
M6	C+I	Siobhan McKenna / Heather Storey	Oracle	RN	R	125,000	0		175,000	300,000	0	Preparations are being made for a conference in September at City Hall which will promote the work of Project Oracle to a wide range of community partners. The keynote is now confirmed as Ben Goldacre and Ravi Chandiramani, Editor of Children and Young People Now magazine. Munira Mirza will also be taking part.					
M7	C+I	Helen Nistala	London Curriculum	RN	R	100,000	88,000		0	188,000	36,993	So far over 90 schools have registered with the London Curriculum following an email to all London Schools. Communications activity is to be delivered during September including a cultural and heritage sector engagement event, a schools reception and the appointment of a schools engagement delivery partner.					
M8	C+I	Helen Walters / David Beyt	London Obesity Programme	RN	R	290,000	49,000		0	339,000	100,352	Workshops for borough public health and planning personnel were held in August to engage audiences on supplementary planning guidance for social infrastructure.					
M9	C+I	Gus Wilson	London Health Commission	RN	R	115,000	0		1,986,000	2,101,000	857,000	LHC recommendations are being finalised and are under constant revision based on stakeholder feedback and the LHC team's analysis and feasibility testing.					
M10	C+I	Alison Pearce	Well London	RN	R	0	0		313,157	313,157	-30,353	Delivery of themed projects continued in all the target areas. Baseline surveys, which form part of the evaluation, were completed and focus is now on the first round of follow-up surveys. Community engagement process took place.					

TEAM LONDON

N1	C+I	Dominic Trembath	Team London	RN	R	1,151,000	294,000		0	1,445,000	256,109	Team London have launched the Small Grants programme at FoodCycle in Bromley by Bow. 10 organisations are being supported with a target of 5,000 volunteers. Summer Visitor Welcome has continued throughout the summer with nine sites across London equipped with mobile pods and Team London Ambassadors members welcoming visitors to the Capital.					
N4	C+I	Dominic Trembath	Team London micro volunteering platform	RN	R	0	125,000	65,000	0	190,000	38,189	£125k carried forward from 2013-14 and £65k vired from Environment team TSB/Smart London budget as per DD1183 and DD1231. The web platform has been created and will allow users to access further opportunities for micro-volunteering. It is currently being tested for launch planned in October.					
N2	C+I	Sandeep Duggal	Team London City Gateway Volunteers	RN	R	50,000	0		50,000	100,000	0	The project has now begun to deliver following sign off of the projects grant agreement by both parties. Concerns have arisen with regards to the provider's participant enrolment methodology and these have been raised by the GLA with the provider, with a meeting to follow this up.					
N3	C+I	Sandeep Duggal	Team London Inspired Volunteers	RN	R	50,000	0		50,000	100,000	0	The project is on course to achieving its target for new starters in period 3 with 25 recruited to date. The partner is being pro-active in engagement and delivery.					

EXTERNAL AFFAIRS

O1	EA	Emma Strain / David HolleyHolley	Events for London - Annual Events Programme (including SOL, PQT and triathlon)	ES	R	1,095,000	120,000		310,000	1,525,000	152,007	Notting Hill Carnival was successfully delivered in August. Planning for Diwali continues with stalls and concessions currently being confirmed, and it has been agreed that the GLA will provide funding for the Jewish Chanukah Menorah Lighting Ceremony. Budget adjustment corresponds to the Triathlon budget drawn from its dedicated reserve.					
O2	EA	David Holley / Sarah Barrow	New Years Eve	ES	R	1,750,000	0		0	1,750,000	0	Procurement has been completed. Communications plan is currently being developed in preparation for a planned September announcement about this year's NYE.					

Directorate forecast outturn by unit

Directorate	Original Budget 2014/15	Revised Budget 2014/15	Expenditure / (Income) 2014/15	Forecast Expenditure 2014/15	Forecast Variance 2014/15
	£m	£m	£m	£m	£m
Development , Enterprise & Environment					
Director of Development & Environment	0.2	0.2	0.0	0.2	0.0
London Enterprise Panel	0.0	0.3	0.0	0.3	0.0
Planning	2.7	2.7	0.6	2.8	0.1
Transport	0.4	0.5	0.2	0.5	0.0
Environment	5.4	6.3	0.9	6.7	0.4
Economic Business Policy Unit	18.2	16.9	3.3	16.9	0.0
Regeneration Unit	6.1	15.0	0.4	10.0	(4.9)
Total	33.0	41.8	5.4	37.4	(4.4)
Housing & Land					
Executive Director	2.5	2.5	0.1	2.5	0.0
Investment and Operations	2.1	2.1	0.5	2.1	0.0
Programmes Policy and Services	12.5	16.1	5.9	16.1	0.0
Strategic Projects and Property	1.3	0.6	0	0.6	0
Strategic Projects and Property (2003)	4.2	4.6	0.5	3.5	(1.1)
GLAP Finance	7.8	7.4	0.0	7.0	(0.4)
Total	30.3	33.4	7.1	31.8	(1.5)
Communities & Intelligence					
Director of Communities & Intelligence	0.2	0.2	0.1	0.2	0.0
Team London	20.5	23.2	(3.8)	23.2	0.0
Health & Communities	2.7	2.9	0.7	2.9	0.0
Intelligence and Analysis	1.5	2.5	0.4	2.6	0.1
Total	24.9	28.8	(2.7)	28.9	0.2
External Affairs					
Directorate Support	0.2	0.2	0.0	0.2	0.0
Public Liaison & Community	0.9	0.9	0.2	1.0	0.0
London Engagement	4.4	4.5	0.5	4.7	0.2
Press Office	0.7	0.7	0.2	0.8	0.0
Total	6.2	6.4	0.9	6.6	0.3
Resources					
Director of Resources	0.5	0.5	0.1	0.2	(0.2)
EPMU	0.6	0.7	4.7	0.7	0.0
Financial Services	117.7	124.7	(2.3)	124.7	0.0
Group Finance	7.1	7.1	0.2	2.8	(4.2)
Facilities & Squares Management	14.4	14.5	5.2	14.6	0.2
Human Resources	1.9	1.9	0.6	1.9	0.0
Technology Group	3.5	3.6	1.2	3.7	0.1
Total	145.7	152.8	9.7	148.6	(4.1)
Corporate Management					
Core CMT	0.3	0.3	0.0	0.3	0.0
Committee	0.2	0.2	0.0	0.1	0.0
Standards	0.0	0.0	0.0	0.0	0.0
Governance and Resilience	0.6	0.7	0.2	0.7	0.0
Elections	0.8	0.8	0.3	0.7	(0.1)
Totals	1.9	1.9	0.5	1.8	(0.1)

Directorate	Original Budget 2014/15	Revised Budget 2014/15	Expenditure / (Income) 2014/15	Forecast Expenditure 2014/15	Forecast Variance 2014/15
	£m	£m	£m	£m	£m
Mayor's Office	4.2	4.2	0.9	4.1	(0.2)
Total	4.2	4.2	0.9	4.1	(0.2)
Assembly & Secretariat					
Executive Director	0.3	0.3	0.0	0.2	0.0
Assembly External Relations	0.3	0.3	0.1	0.3	0.0
Committee and Member Services	4.3	4.4	1.2	4.3	(0.1)
Scrutiny	1.2	1.3	0.3	1.3	0.0
Special Projects	1.0	1.0	0.3	1.0	0.0
Total	7.2	7.2	1.9	7.1	(0.1)
Corporate items					
Contributions to/(from) Reserves	(58.6)	(81.5)	0.0	(71.5)	10.0
Corporate Contingency	4.8	4.7	0.1	4.7	0.0
Total	199.6	199.6	23.7	199.5	0.0

Capital Forecast

Period 4	Revised Budget	Actual Spend	Forecast Outturn	Forecast Variance
2014/15	£m	£m	£m	£m
Cross-Rail	530.0	250.0	530.0	0.0
Northern Line Extension	135.0	21.2	135.0	0.0
City Hall Infrastructure	0.3	0.0	0.3	0.0
Technology Group	0.4	0.2	0.4	0.0
Museum of London	0.7	0.1	0.7	0.0
A Sporting Future for London	1.2	(0.2)	1.0	(0.2)
London Outdoors Parks & Street Trees	3.7	(0.1)	3.7	(0.0)
Mayor's Regeneration Fund	35.5	(0.3)	22.3	(13.1)
London Enterprise Fund	10.0	(0.0)	5.5	(4.4)
Outer London Fund	19.1	(3.3)	8.4	(10.7)
Crystal Palace Park	0.2	0.0	0.2	0.0
Growing Places Fund	11.3	0.0	11.3	0.0
Super-Connected Cities	25.0	0.3	5.0	(20.0)
Compulsory Purchase Orders	43.8	0.4	43.8	(0.0)
GLA Housing & Land				
North East London	5.5	5.3	5.5	0.0
South London	5.0	0.0	5.1	0.1
Kidbrooke Regeneration	5.6	5.4	5.6	0.0
Decent Homes	298.7	4.6	298.7	(0.0)
Affordable Housing Programme	419.6	15.4	494.6	75.0
Care & Support	13.3	0.6	13.3	0.0
Custom Build	5.0	0.0	2.0	(3.0)
Home Retrofitting	0.2	0.0	0.2	0.0
Other Property	6.2	(0.1)	6.2	0.0
Land & Development	1.1	0.0	1.1	(0.0)
Total	1,576.4	299.5	1,599.9	23.7

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APPENDIX 4 - Quarter 1 Key Performance Indicators 2014/15

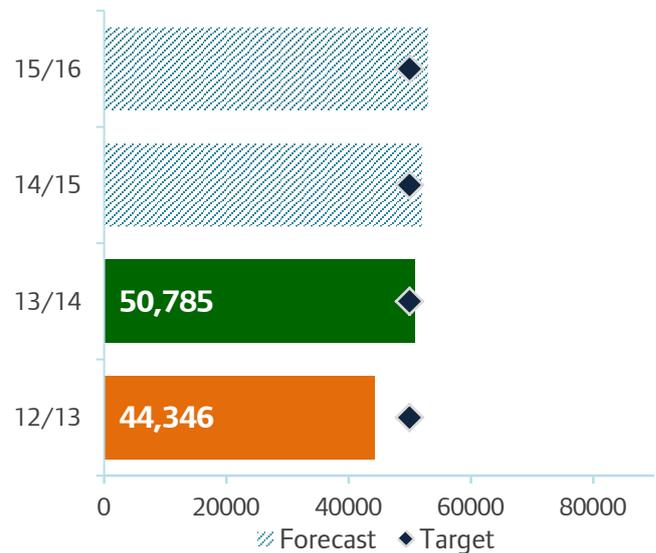
1) Number of jobs created through GLA Group investment and associated spend (ie. levered or match funded)

2013/14*	
Target	Actual
50,000	50,785
JOB	GREEN

The Bigger Picture

What's our aim and where are we?

Our target is to create and support 200,000 jobs over the Mayoral term. By the end of 2013/14, we had created 95,131 jobs. Our prospects for achieving the target are **GREEN**.



Commentary

• From the information received to date, 95,131 jobs are estimated to have been created and supported across 2012/13 and 2013/14. It is estimated a further 105,000 jobs will be created over the remainder of the Mayoral term. That estimate is at this stage based on incomplete information. For instance, no information on jobs created has been received from MOPAC to date. There are other reporting gaps at present; for example, jobs within the Royal Docks Enterprise Zone and on GLA land that has been released. Taking this into account, the Mayor is on target to achieve his target of 200,000 jobs created.

* Reported figures are estimates, as described in detail in the biannual reports to the Investment and Performance Board. The overall measure of jobs is consistent with that used in previous reports. However, a stricter methodology has been adopted in compiling jobs figures for some programme areas and accordingly there have been revisions to the data, including the 2012/13 outturn.

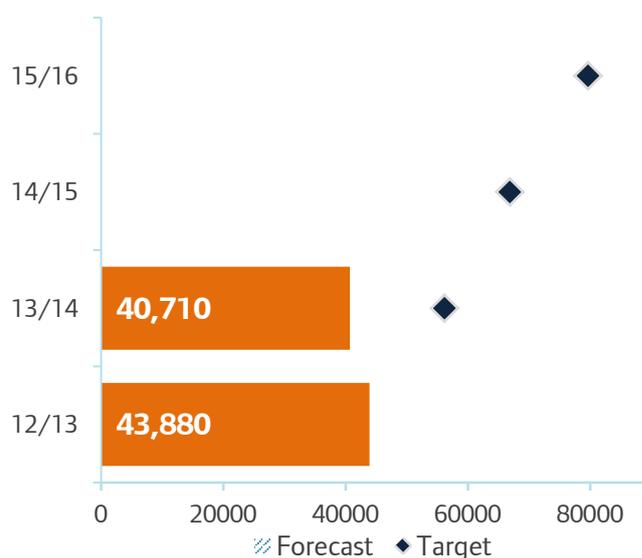
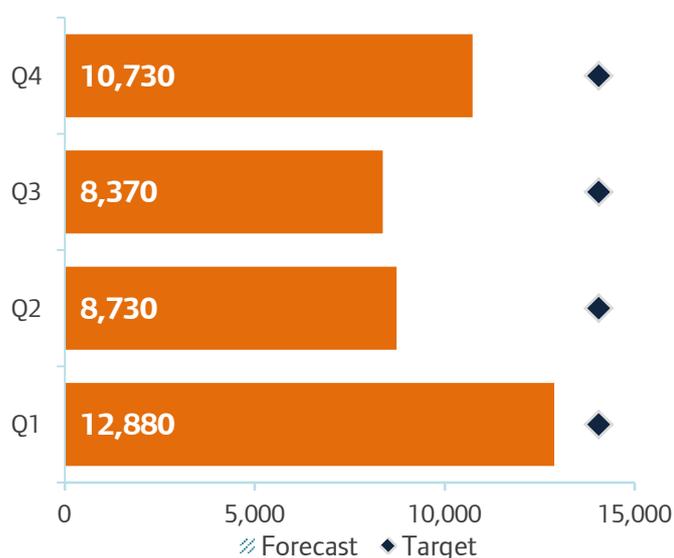
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	Mayoral Term
Target	7,500	7,500	17,500	17,500	50,000	50,000	N/A	200,000
Actual								
Forecast	10,265	10,264	15,743	15,743	52,015	52,976	N/A	200,122
Cumulative*								

* Over the Mayoral term.

2) Number of new apprenticeships started

2013/14*	
Target	Actual
56,204	40,710
APPRENTICESHIPS	AMBER

The Bigger Picture
What's our aim and where are we?
Our target is to see that 250,000 apprenticeship opportunities are created over the Mayoral term. So far, 84,590 have been created. Our prospects for achieving the target are AMBER .



Commentary

- The most recent data for this KPI, from the Department for Business, Innovation and Skills, relates to quarter 4, 2013/14. Following the underachievement against the 2013/14 target, the forecast of future outputs is being reviewed and will be reported next time.
- Activity to boost apprenticeships in London includes an imminent new marketing and awareness raising campaign and a direct mail / telemarketing campaign to increase the number of SME employers who create apprenticeships opportunities.
- Discussion are taking place to determine the best use of additional resource for this area that were identified through the 2014/15 budget process.

* The 2013/14 figures covers May 2013 to April 2014 and quarterly reporting is aligned accordingly. The outturn for that year is provisional as data will only be confirmed by BIS in January. Similarly, when reported 2014/15 figures will be provisional until confirmed.

	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	Mayoral Term
Target	16,720	16,721	16,722	16,723	66,882	79,684	N/A	250,000
Actual								
Forecast	TBC	TBC	TBC	TBC	TBC	TBC	N/A	TBC
Cumulative*								

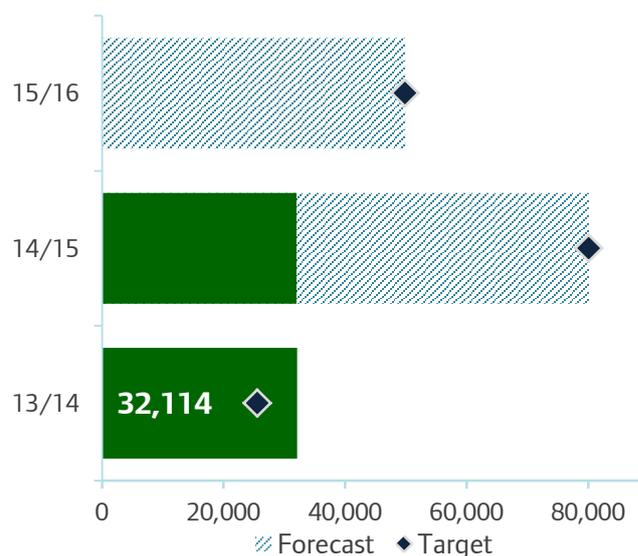
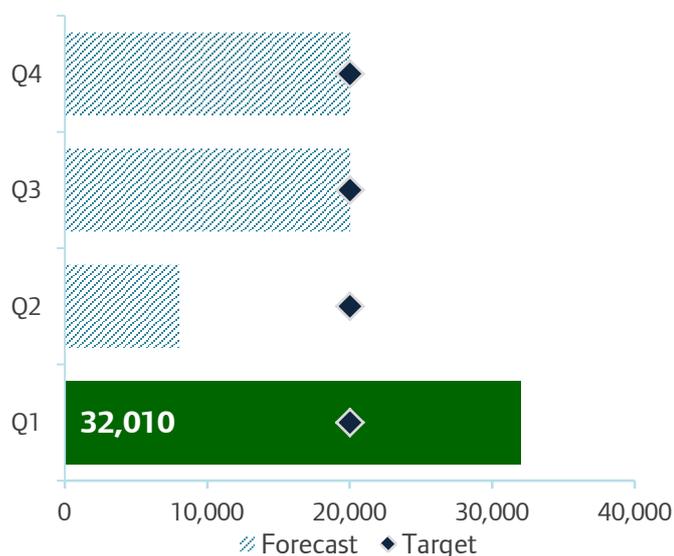
* Over the Mayoral term.

3) Square metres of public realm improved or created through GLA investment and associated spend (ie. levered or match funded)

Quarter One 2014/15*	
Target	Actual
20,031	32,010
SQUARE METRES	GREEN

The Bigger Picture
What's our aim and where are we?

Our target is to improve or create 80,124 sqm of public realm this year; in addition to 32,114 sqm in 2013/14. Our prospects for achieving the target are **GREEN**.



Commentary

- Together the OLF and MRF are investing £120m in London's high streets and their environs. Creating and improving public spaces is an important component of the Mayor's regeneration programmes.
- Performance for quarter 1 is higher than projected as some projects that were expected to be completed in quarter 2 were in fact completed earlier. The quarter 2 forecast is, as a result, lower than the original target.
- The quarter 1 actual includes improvements to the public realm in Bromley town centre and in Nunhead. Completed works on Tottenham High Road are also included in the data.

* As a matter of course, the quarterly actual should be treated as provisional until the following quarter. This is because data may change somewhat if late returns from boroughs are received and following verification.

	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	[Annual KPI]
Target	20,031	20,031	20,031	20,031	80,124	49,887	TBC	N/A
Actual	32,010							
Forecast		8,052	20,031	20,031	80,124	49,887	TBC	N/A
Cumulative*	64,124							

* From the start of 2013/14.

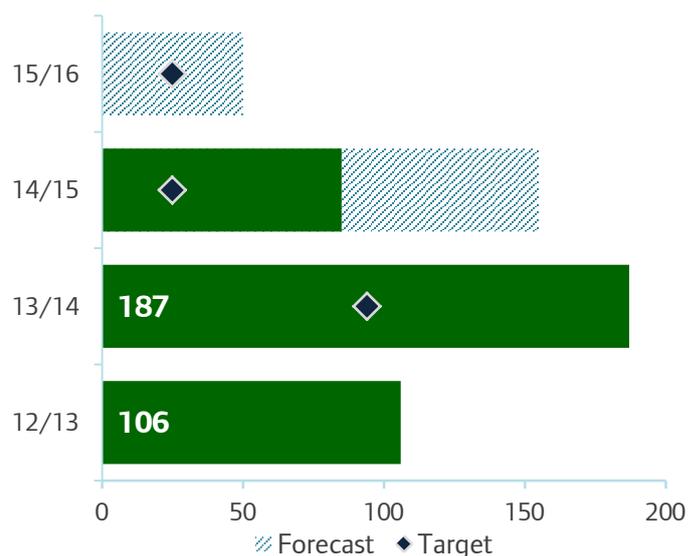
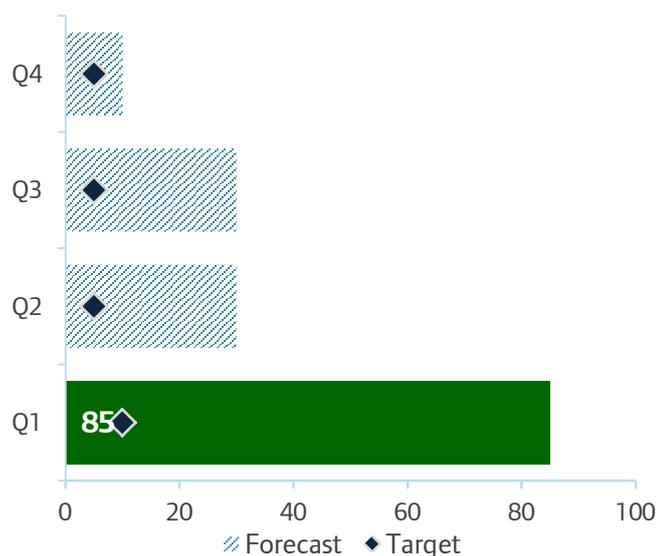
4) The number of employers signed up to the London Living Wage (LLW)

Quarter One 2014/15*	
Target	Actual
10	85
ACCREDITED EMPLOYERS	GREEN

The Bigger Picture

What's our aim and where are we?

Our target was to see that 250 employers were signed up to the LLW over this Mayoral Term. Already, 378 employers have signed up. So we have **MET THE TARGET** well ahead of schedule.



Commentary

• The Mayor's manifesto target was exceeded in 2013/14, well ahead of schedule. Strong performance has continued in the early part of this year and reflects in part that businesses have responded to the Mayor's letters encourage them to seek accreditation. However, the first is the busier half of the year, so performance is unlikely to remain at this level.

* This count includes only those employers with London offices who are fully accredited with the Living Wage Foundation. It covers all sectors (including public sector/third sector). The count does not include businesses who pay the living wage but are not accredited.

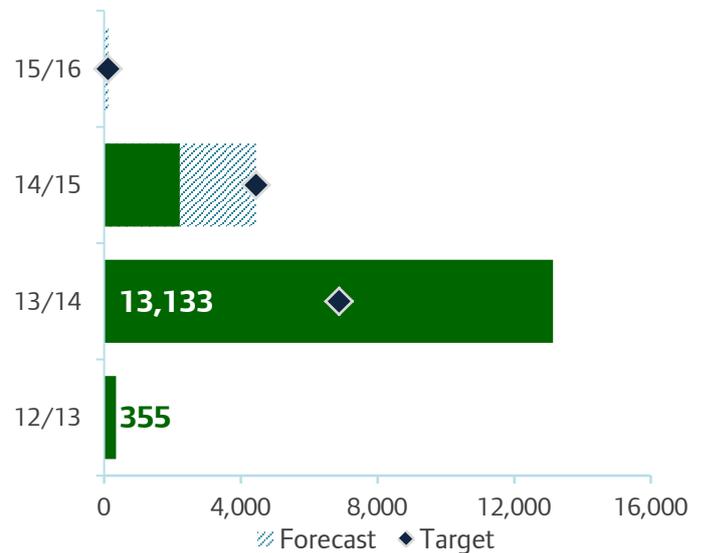
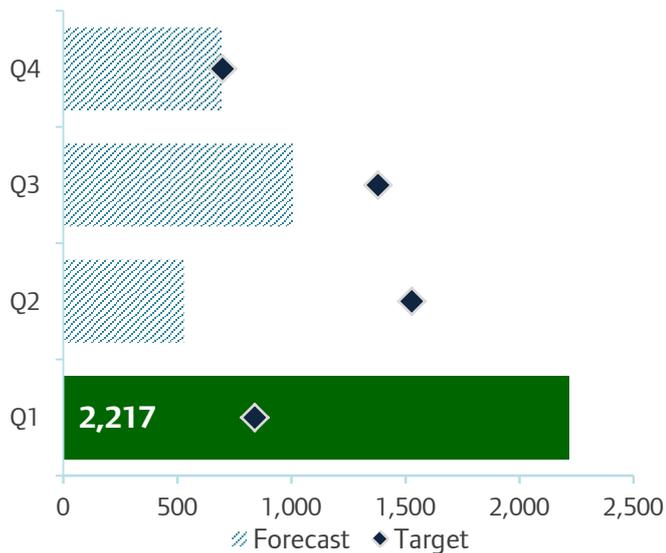
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	Mayoral Term
Target	10	5	5	5	25	25	N/A	250
Actual	85							
Forecast		30	30	10	155	50	N/A	498
Cumulative*	378							

* From the start of 2012/13.

5a) The number of young Londoners who are actively supported

Quarter One 2014/15*	
Target	Actual
839	2,217
YOUNG LONDONERS	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is to support 4,446 young Londoners this year - having supported 13,133 in 2013/14. Our prospects for achieving this target are GREEN .



Commentary

- This KPI counts the number of young people supported by: the GLA's European Social Fund (ESF) Youth Programme; Mayor's Mentoring; Leadership Clubs; Championing Careers Guidance in Schools Pilot; Peer Outreach Team; Lynk Up Crew; and Earn Your Travel Back (EYTB) (the same projects contribute to part (b) of this indicator, except EYTB).
- Performance exceeded the target in quarter 1. This is in main due to early reporting of young people who have benefited from the school-based careers guidance in London Academies Enterprise Trust (LAET) schools. In addition, recruitment to 'excluded from schools' ESF projects was almost double that expected. In both cases, outputs have been brought forward from future quarters. Forecast have been amended accordingly.

* As flagged in the quarter 4 report, there have been changes to the KPI for 2014/15. Peer Outreach and Lynk Up Crew projects had not previously been counted towards this KPI. In addition, rather than reporting on the number of pupils attending LAET Academies, the KPI now reports those benefiting from the Championing Careers Guidance in Schools project in the Academies. The 2014/15 target has been amended since quarter 4. This is to reflect higher than expected performance in 2013/14.

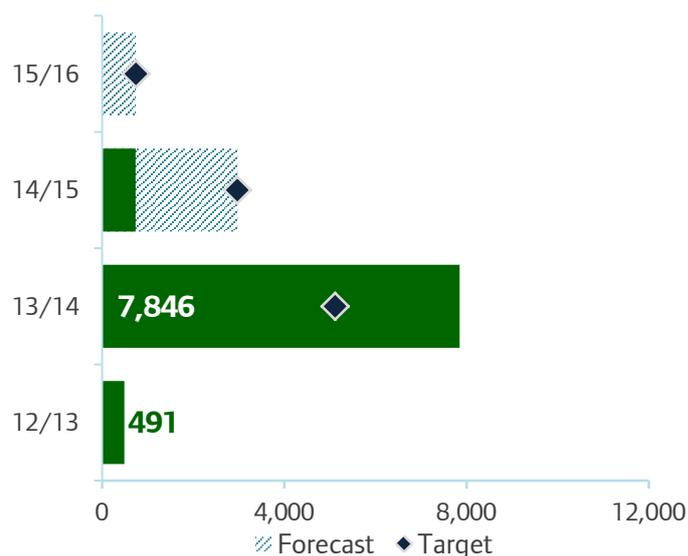
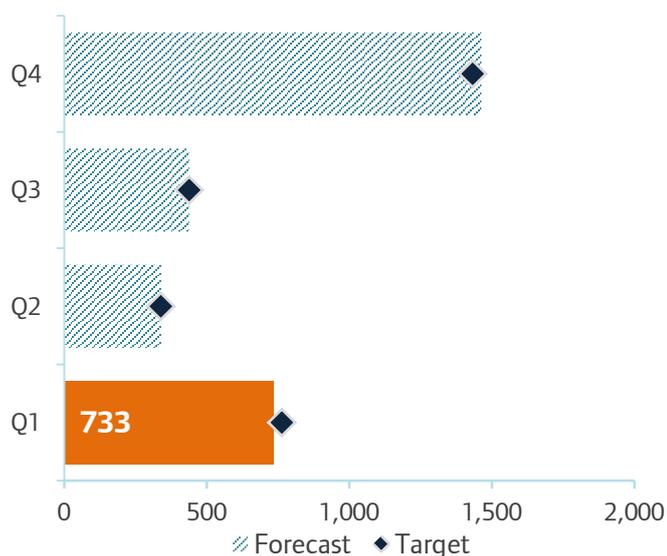
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	[Annual KPI]
Target	839	1,528	1,380	699	4,446	122	N/A	N/A
Actual	2,217							
Forecast		528	1,007	694	4,446	122	N/A	N/A
Cumulative*	15,350							

* From the start of 2013/14.

5b) The number of young Londoners supported into and achieving an improved and sustained outcome

Quarter One 2014/15*	
Target	Actual
763	733
YOUNG LONDONERS	AMBER

The Bigger Picture
What's our aim and where are we?
Our target is to support 2,972 young Londoners to achieve an improved and sustained outcome this year - having supported 7,846 in 2013/14. Our prospects for achieving this target are GREEN .



Commentary

• 96% of the target was met, being short by just 30 young people. More young people were supported by the Mayor's Mentoring Programme than forecast and through the GLA's youth engagement work (Peer Outreach Team and Lynk Up Crew). However, not as many young people supported by the ESF programme sustained their employment or education for 6 months as anticipated. This is due in part to a delay in evidencing outcomes for young people on the excluded from schools projects. In addition, fewer than anticipated young ex-offenders and young people with learning difficulties sustained their employment or education. The GLA is working closely with delivery partners to meet challenging targets in respect of both these projects.

* As highlighted in the quarter 4 report, there have been changes to the definition of this KPI for 2014/15 to improve consistency of reporting. In 2013/14 some sustained outcomes were counted at 6 months, others at 12 months. All are now counted at 6 months - as per the definition. The scope of the KPI has also been extended to include the Peer Outreach and Lynk Up Crew projects.

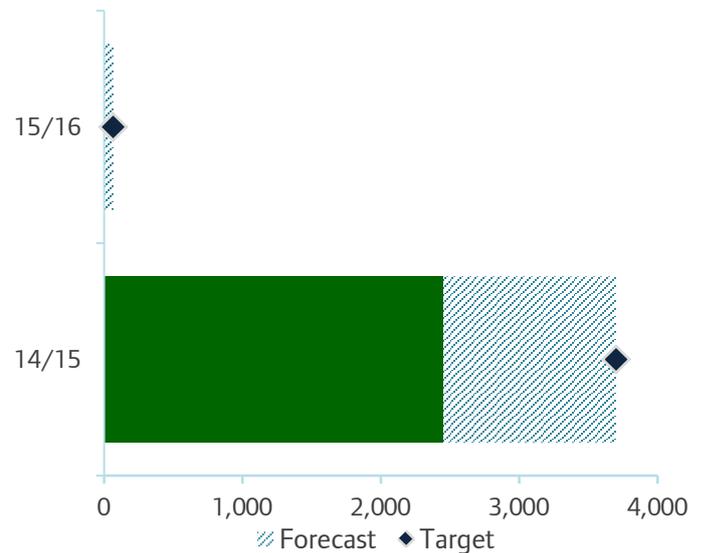
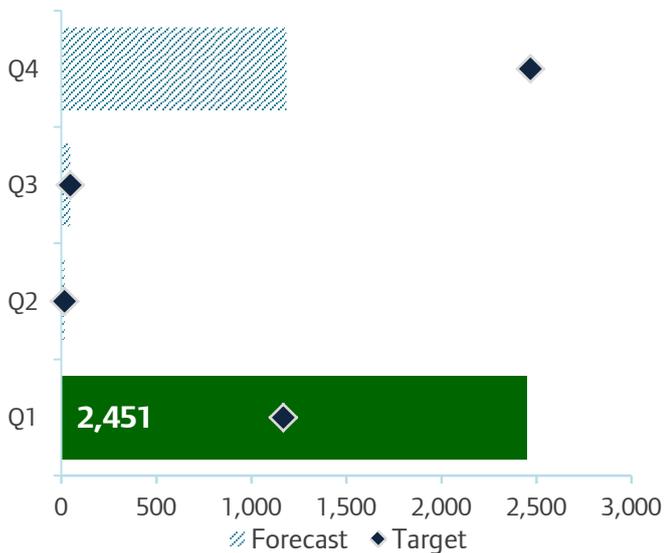
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	[Annual KPI]
Target	763	339	438	1,432	2,972	743	N/A	N/A
Actual	733							
Forecast		339	438	1,462	2,972	743	N/A	N/A
Cumulative*	15,350							

* From the start of 2013/14.

5c) The number of schools supported to improve their practice

Quarter One 2014/15*	
Target	Actual
1,168	2,451
SCHOOLS	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is to support 3,700 schools to improve their practice this year, thereby boosting standards in the capital's schools. So far, we have supported 2,451 schools. Our prospects for achieving the target are GREEN .



Commentary

- This is a new KPI counting the number of schools supported through: the 100 projects funded by the London Schools Excellence Fund (LSEF) to support teaching excellence; the London Curriculum, which draws on London itself and its heritage to support teaching under the new National Curriculum; and the Gold Club, which identifies and shares lessons from those schools 'bucking the trend'. All 3 initiatives flow from the Mayor's Education Inquiry and collectively aim to boost standards in the capital's schools.
- The number of schools supported through the LSEF exceeded the quarter 1 target. The quarter 4 forecast is now lower than the target, as it is likely that outputs have been brought forward.

* Note that a school may be counted more than once if it participates in more than one of the 100 LSEF projects and/or the Gold Club and London Curriculum.

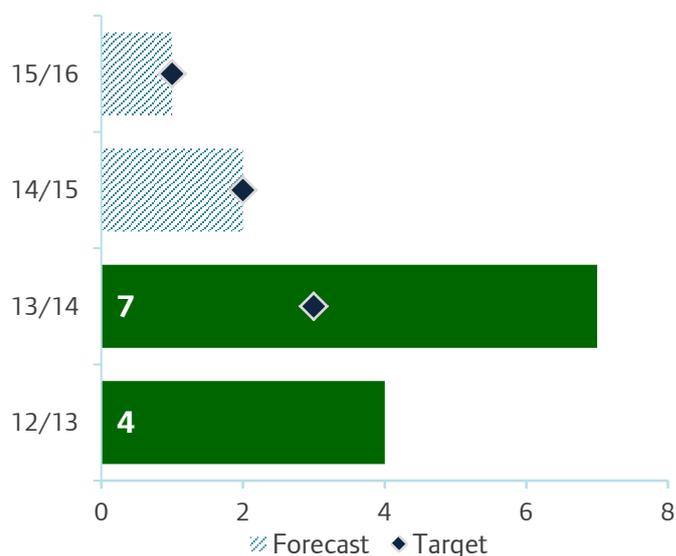
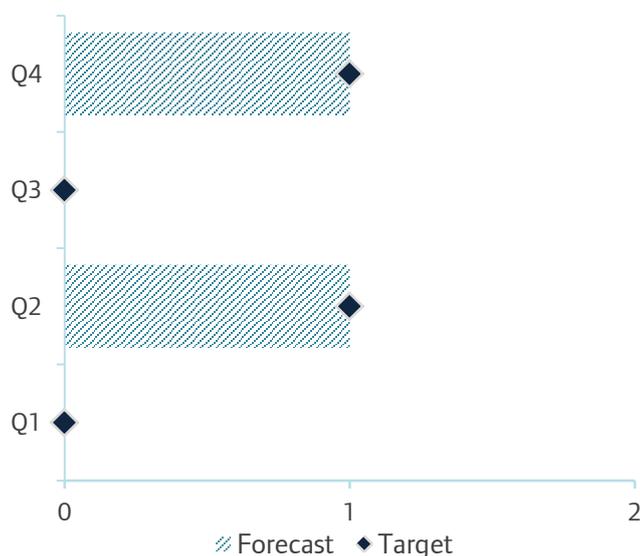
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	20014-16
Target	1,168	17	47	2,468	3,700	67	N/A	3,767
Actual	2,451							
Forecast		17	47	1,185	3,700	67	N/A	3,767
Cumulative*	2,451							

* From the start of 2014/15.

6) GLA Group sites identified for new schools

Quarter One 2014/15*	
Target	Actual
0	0
GLA SITES	GREEN

The Bigger Picture
<p>What's our aim and where are we?</p> <p>Our target was to identify 10 GLA Group sites for new schools over this Mayoral Term. By the end of 2013/14, 11 sites had already been identified. So we have MET THE TARGET ahead of schedule.</p>



Commentary

- In 2011, the Mayor launched the Education Inquiry: an independent investigation into the successes of and challenges for London schools. Support for free schools was one of the Inquiry's twelve recommendations. The Inquiry also highlighted the increasing pressure on school places in the capital. In addition, the Mayor made a Manifesto commitment in 2012 to use GLA Group assets to secure sites for ten free schools.
- So far, the Mayor has freed up public land and property to enable the delivery of 11 schools in the capital, providing places for around 7,300 pupils. The new schools will be developed in former police stations, on GLA land and in Queen Elizabeth Olympic Park. They include 7 primaries; one secondary; one 16-19 school; one 14-19 school; and one all-through school. Nine will be free schools, one a new University Technical College and one a new Academy. Seven sites are located in boroughs ranked in the top 10 most deprived in England.

* Ten of 11 announced sites have been completed on. Since one is yet to be completed, the 2013/14 data is unconfirmed at this stage. Note also the 2013/14 outturn has been updated from 10 to 11.

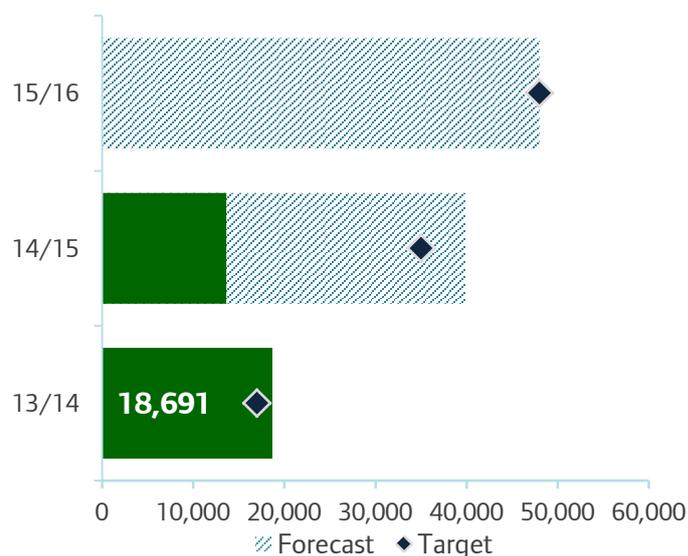
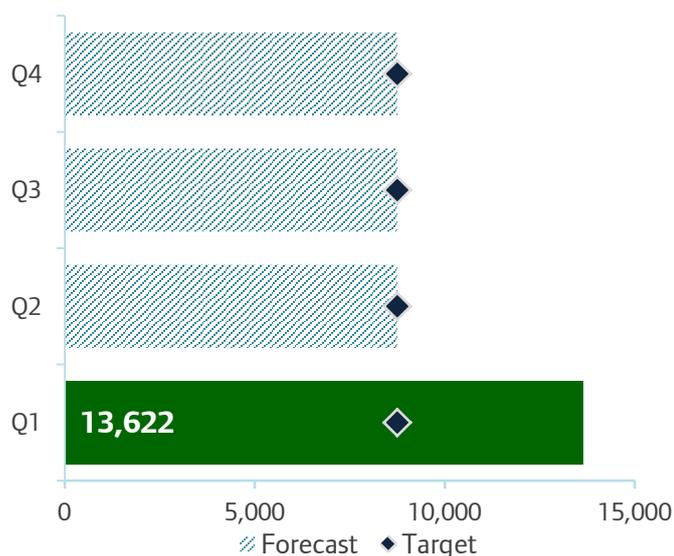
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	Mayoral Term
Target	0	1	0	1	2	1	N/A	10
Actual	0							
Forecast		1	0	1	2	1	N/A	13
Cumulative*	11							

* From the start of 2012/13.

7) Number of volunteering opportunities taken up by volunteers through Team London

Quarter One 2014/15*	
Target	Actual
8,750	13,622
VOLUNTEERS	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is for 100,000 volunteering opportunities to be taken up over 2013-16. So far, 32,313 opportunities have been taken up. Our prospects for achieving the target are GREEN .



Commentary

• Performance is ahead of target. This is partly due to the number of events that have been held that required volunteers and who have been recruited through Team London, such as the London stage of the Tour De France. Also contributing strongly to performance were the number of adult and young volunteers active in the Team London School Ambassadors programme (4,103) and through projects supported by the final tranche of last year's Small Grants initiative (3,148). In addition, Metropolitan Police Service volunteering figures are now being consistently incorporated into this KPI, in the form of Special Constables and Met Volunteers.

* There is an element of estimation involved in calculating these figures. Figures for volunteering through the Team London brokerage website are derived by applying a conversion ratio to the number of applications. The conversation rate is calculated by a sample study of activity with charities registered with the website. Note also that quarterly figures are provisional when first reported, pending in some cases final confirmation of numbers from GLA teams and external organisations.

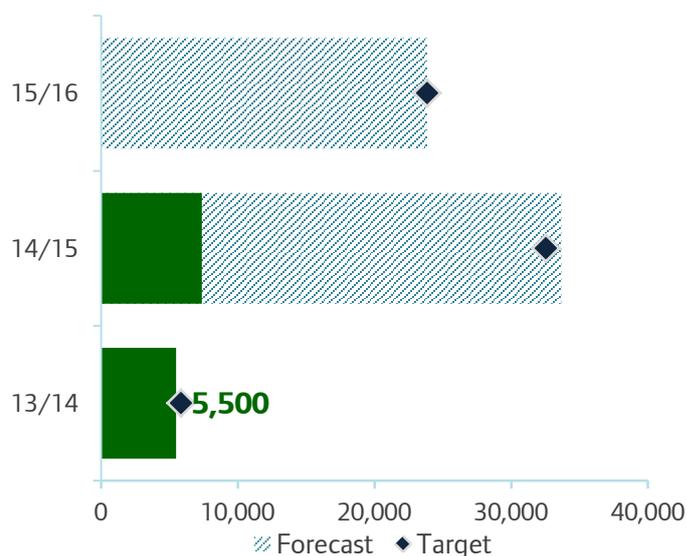
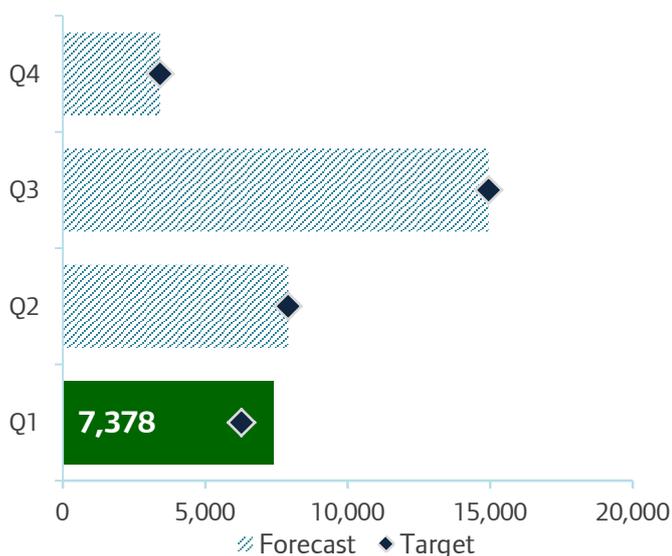
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2013-16
Target	8,750	8,750	8,750	8,750	35,000	48,000	N/A	100,000
Actual	13,622							
Forecast		8,750	8,750	8,750	39,872	48,000	N/A	106,563
Cumulative*	32,313							

* From the start of 2013/14.

8) Number of Londoners participating in sport or physical activity through the Mayor's Sports Legacy Programme: Phase 2

Quarter One 2014/15*	
Target	Actual
6,276	7,378
PARTICIPANTS	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is for 62,263 Londoners to participate in sport or physical activity between 2013 and 2016. So far, there have been 12,878 participants. Our prospects for achieving the target are GREEN .



Commentary

• Performance exceeded the quarter 1 target. Two projects are currently short of their individual targets; but these shortfalls have been offset at programme level by the over-performance of other projects.

* This KPI measures outputs through the Make a Splash and the Mayor's FreeSport projects, as well participation projects funding through phase 2 of the Mayor's Sports Legacy Programme. Since the quarter 4 report, final targets have been set for this KPI, based on signed funding agreements, and are shown below.

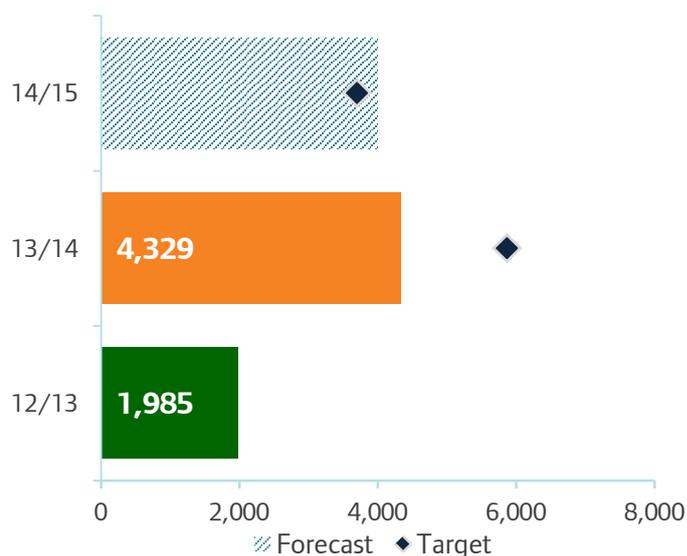
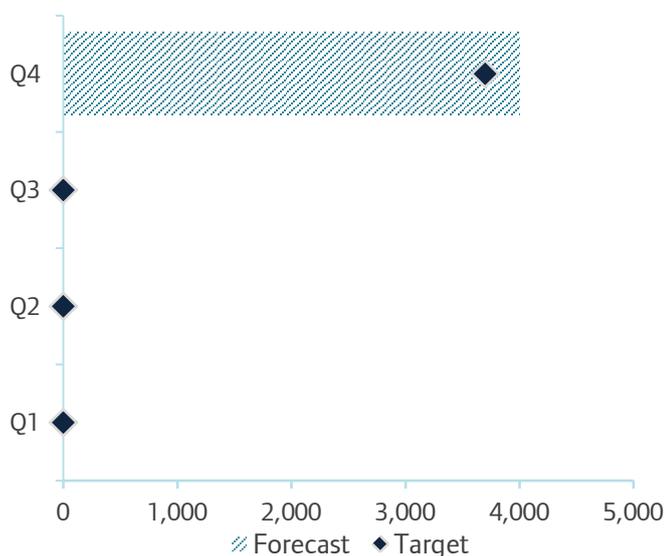
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2013-16
Target	6,276	7,916	14,941	3,415	32,548	23,850	N/A	62,263
Actual	7,378							
Forecast		7,916	14,941	3,415	33,650	23,850	N/A	63,000
Cumulative*	12,878							

* Since 2013/14.

9) The number of street trees planted through the Mayor's street trees initiative

Quarter One 2014/15*	
Target	Actual
0	0
STREET TREES	AMBER

The Bigger Picture
What's our aim and where are we?
Our target is to plant 10,000 street trees over 2012-15. At the end of 2013/14, we had planted 6,314 against an interim target of 7,850. Our prospects for meeting the overall target, however, are GREEN .



Commentary

- Overall, 6,314 street trees were planted in rounds 1 and 2. The window for applications for round 3 funding closed in August and bids for funding for 6,000 street trees have been received. This round will see at least 3,700 trees planted, meeting the Mayor's target. The planting season is in the winter. Therefore the remaining trees will all be planted in quarter 4.
- Over and above the street tree planting being reported on by this KPI, 10,221 street trees were planted in 2008-12.

* The 2014/15 target has been amended from that previously reported to reflect that fewer trees were planted in 2013/14 than initially expected - the deficit will be made up this financial year.

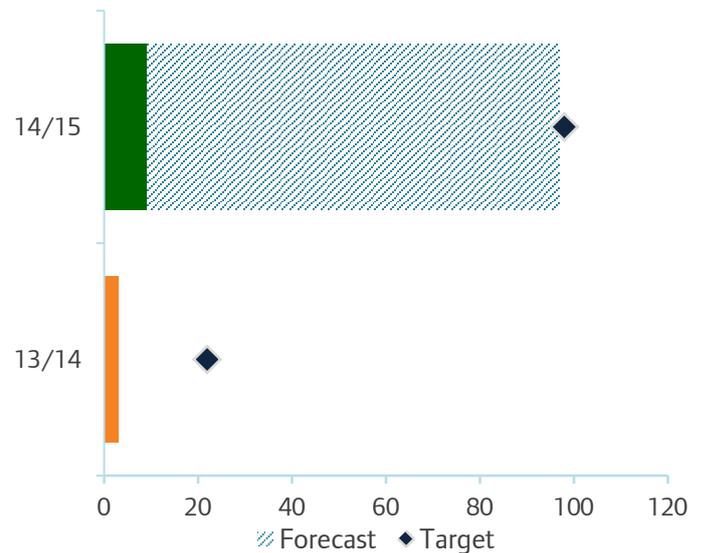
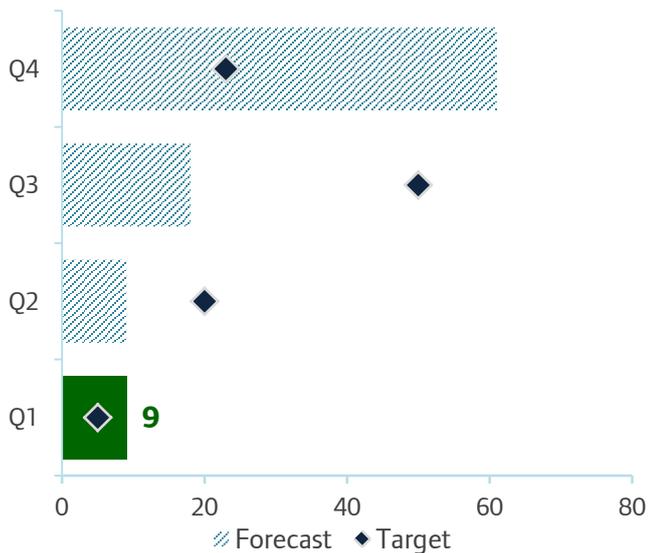
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2012-15
Target	0	0	0	3,700	3,700	N/A	N/A	10,000
Actual	0							
Forecast		0	0	4,000	4,000	N/A	N/A	10,314
Cumulative*	6,314							

* From the start of 2012/13.

10a) The number of pocket parks established

Quarter One 2014/15*	
Target	Actual
5	9
POCKET PARKS	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is to create or improve 100 pocket parks over 2012-15. To quarter 1 2014/15, we had established 12 - somewhat short of interim targets. Our prospects for meeting the overall target, however, are GREEN .



Commentary

- Eighteen pocket parks have now been completed (including 8 so far in quarter 2) and funding agreements are in place to ensure the target of 100 pocket parks will be delivered by March 2015 - hence the green traffic light despite falling short of the 2013/14 target.

* The 2014/15 target has been amended since the quarter 4 report to reflect that some parks will be completed this financial year rather than in 2013/14 as previously envisaged.

	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2012-15
Target	5	20	50	23	98	N/A	N/A	100
Actual	9							
Forecast		9	18	61	97	N/A	N/A	100
Cumulative*	12							

* From the start of 2013/14.

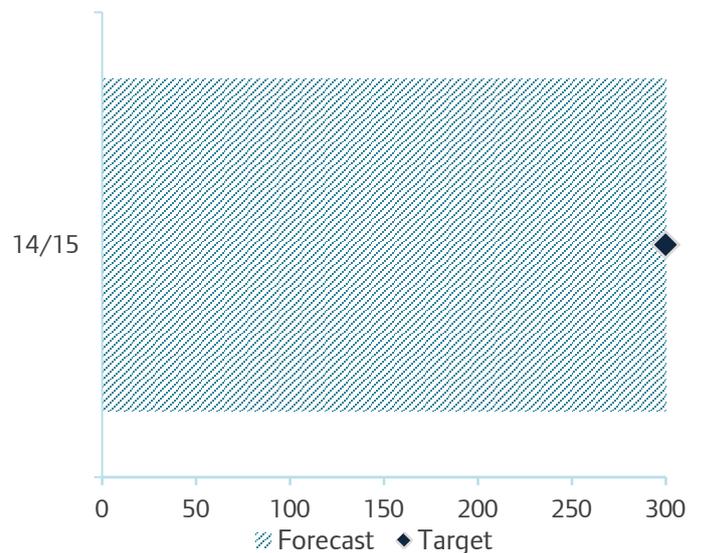
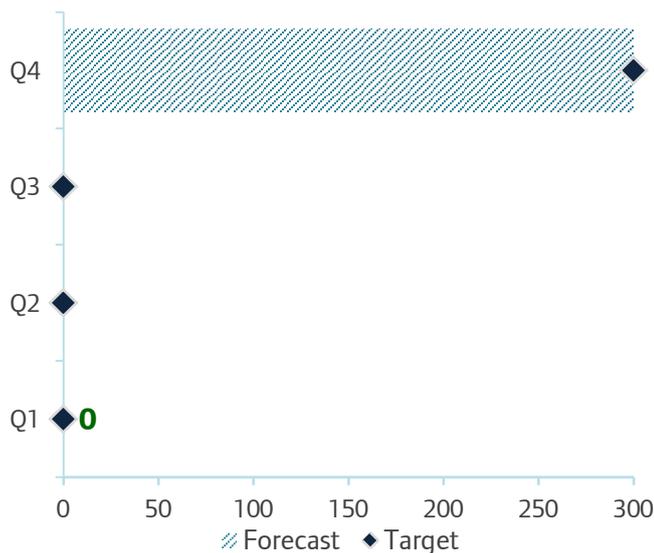
10b) The area of green space created or restored in acres through the Big Green Fund

Quarter One 2014/15*	
Target	Actual
0	0
ACRES	GREEN

The Bigger Picture

What's our aim and where are we?

Our target is to create or restore 300 acres of green space by March 2015. Delivery has begun this year and our prospects for meeting the overall target are **GREEN**.



Commentary

- Six projects funded through the Big Green Fund will meet the target of improving 300 acres of green space. The projects are not due to be completed until March 2015 - hence the profiling of targets.
- Four of the 6 projects are currently in delivery. The other 2 are at final design stage and agreements to define the scope of works were, at the time of writing, expected to be in place shortly.

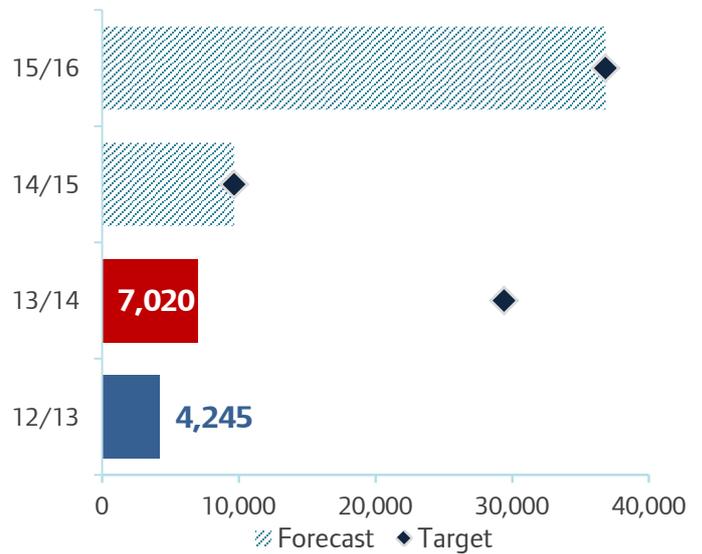
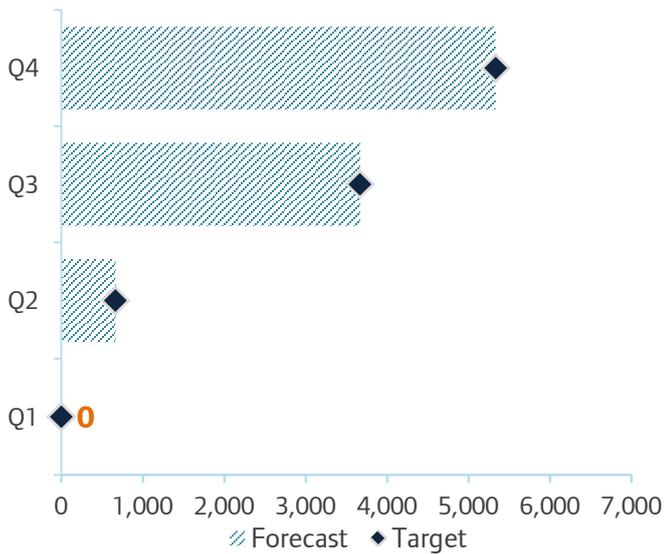
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2012-15
Target	0	0	0	300	300	N/A	N/A	300
Actual	0							
Forecast		0	0	300	300	N/A	N/A	300

11a) Tonnes of CO2 saved as a direct result of Mayoral homes efficiency programmes

Quarter One 2014/15*	
Target	Actual
0	0
TONNES CO2	AMBER

The Bigger Picture
What's our aim and where are we?

Our target is to save 141,217 tonnes of CO2 over 2009-17. So far, we have saved 25,821 - short of interim targets. However, we rate our prospects of meeting the overall target as **GREEN**.



Commentary

- RE:NEW is a pan-London home energy retrofit scheme aimed at reducing CO2 emissions in the domestic sector, cutting fuel bills and alleviating fuel poverty. RE:NEW Phase III takes a new strategic approach, through which technical assistance to support retrofit is provided by a RE:NEW Support Team.
- RE:NEW has been awarded funding of €3,016,440 from the European Investment Bank (EIB) European Local Energy Assistance (ELENA) facility under a 3-year contract that came into force in July. The GLA has provided a match of 10%. The GLA entered into a contract with Capita in July and services under the contract have commenced.

* This KPI is an estimates based on the expected average savings per home. Figures are reported at the time a contract that has received support from the RE:NEW Support Team is let. However, figures remain unconfirmed until the contract has been implemented. The 2013/14 outturn is at this stage unconfirmed. Note that targets have been revised. Changes reflect delays in entering into contracts with the EIB and Capita and take account of the 2013/14 provisional outturn. The result is a delayed start in 2014/15 with over-delivery in the following 2-years compared with previous targets. There will also now be 4 months of delivery in 2017/18.

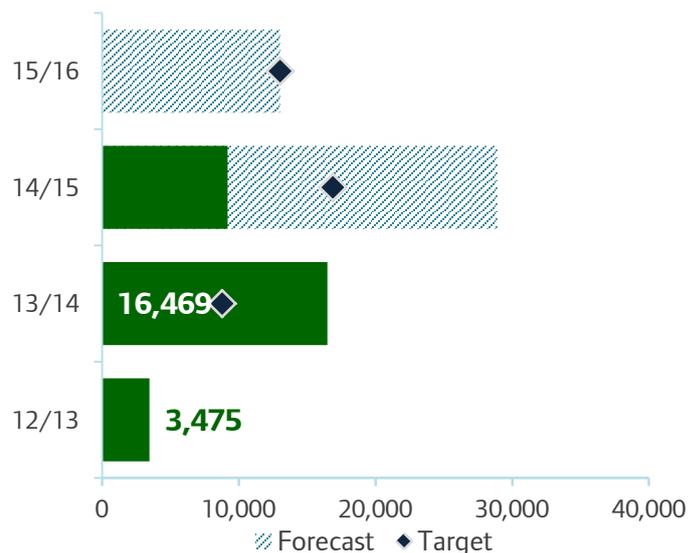
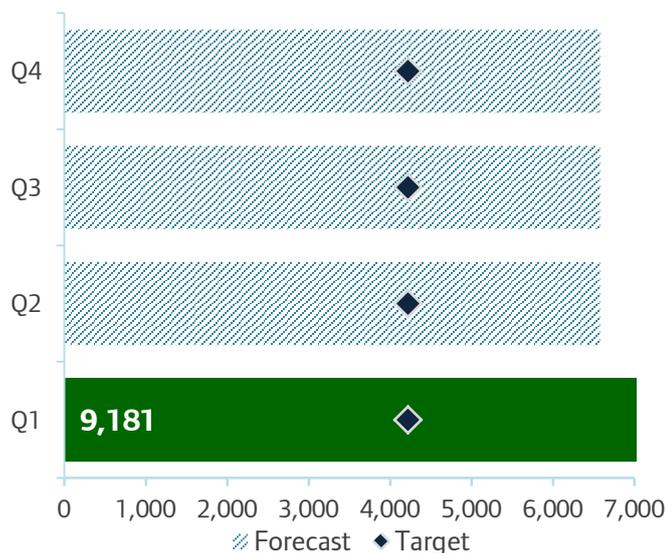
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2009-18
Target	0	666	3,667	5,333	9,666	36,834	36,500	118,821
Actual	0							
Forecast		666	3,667	5,333	9,666	36,834	36,500	118,821
Cumulative*	25,821							

* Since 2009/10.

11b) Tonnes of CO2 saved as a direct result of Mayoral workplace energy efficiency programmes

Quarter One 2014/15*	
Target	Actual
4,219	9,181
TONNES CO2	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is to save 45,427 tonnes of CO2 over 2009-16. So far, we have saved 37,809 - ahead of interim targets. We rate our prospects of meeting the overall target as GREEN .



Commentary

- RE:FIT is a ready-to-use, cost neutral procurement initiative that allows public sector organisations to retrofit existing buildings with energy efficiency measures, reduce carbon emissions and achieve substantial guaranteed annual cost savings.
- In quarter 1, 9,181 tonnes of carbon were saved across 39 projects. The over-achievement against the target is mainly the result of signing a large contract with LB Croydon. Options to secure the future of RE:FIT beyond March 2015 have been finalised and are being reviewed.

* Estimated carbon savings are recorded once the building contract has been signed and include all contracted carbon through RE:FIT, schools and GLA buildings. The suppliers of the RE:FIT framework have an obligation to report on actual installed measures on a yearly basis. Figures for 2013/14 and this year are therefore subject to change at this stage. Note also since the previous report, the 2014/15 target has been updated to reflect the pipeline of projects. The lifetime target has been amended to align with the Climate Change Mitigation and Energy Strategy.

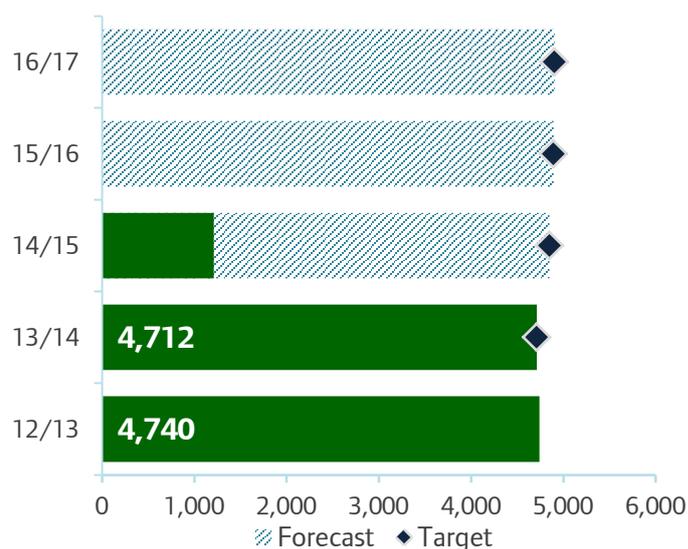
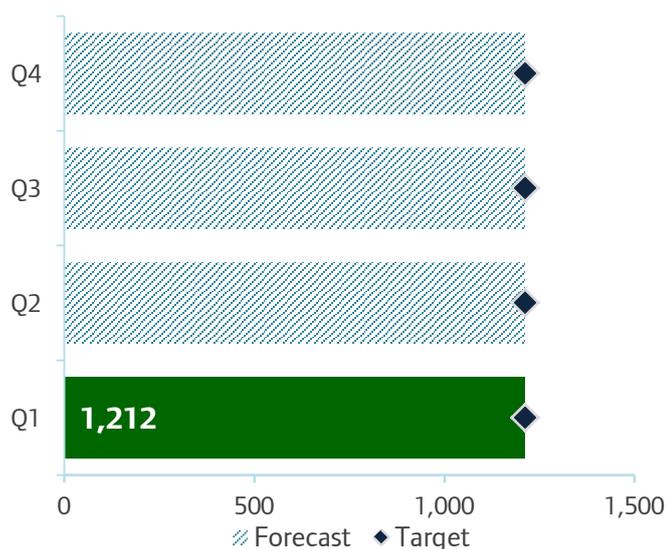
	This Year					Future Years		Lifetime**
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2009-16
Target	4,219	4,219	4,219	4,220	16,887	13,023	N/A	45,427
Actual	9,181							
Forecast		6,578	6,578	6,578	28,915	13,023	N/A	70,566
Cumulative*	37,809							

* Since 2009/10. ** To June 2015.

11c) Tonnes of CO2 saved as a direct result of Mayoral energy supply programmes

Quarter One 2014/15*	
Target	Actual
1,212	1,212
TONNES CO2	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is to save 156,000 tonnes of CO2 over 2010-21. To date, we have met interim targets and we rate our prospects of meeting the overall target as AMBER .



Commentary

- Reported carbon savings flow from: a) The Gospel Oak combined heat and power (CHP) project, operating since quarter 1 2013/14 and saving 2,890 tonnes of CO2 per year (723 per quarter); b) The Crystal Palace CHP project, operating since quarter four 2010/11 and saving an estimated 1,850 tCO2/year (463 per quarter); c) The Olympic Fringe project, operating since quarter one 2014/15 and contributing the remaining (estimated) savings.
- All future CO2 savings will be indirect and achieved if/when each of the decentralised energy projects taken to market by the GLA is implemented (by others). It is assumed indirect CO2 savings will start to be achieved from 2015/16; though they are not yet factored into targets. The GLA is not accountable for the construction and operation of the projects.

* As described, savings from (b) and (c) above are estimated at this stage.

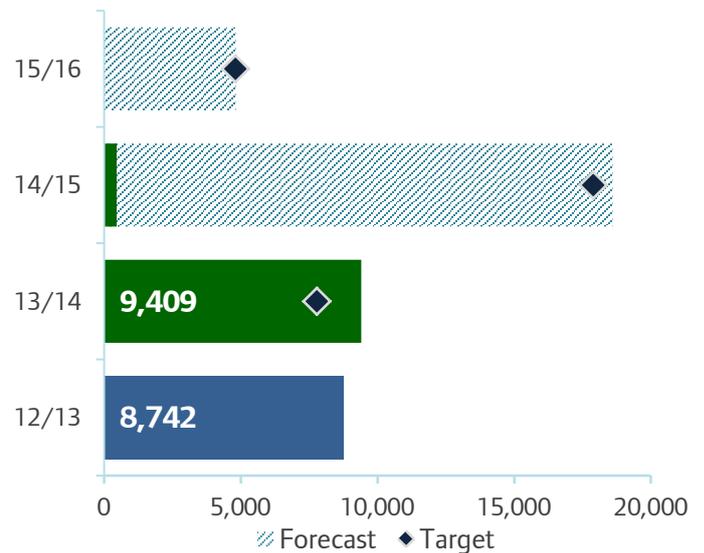
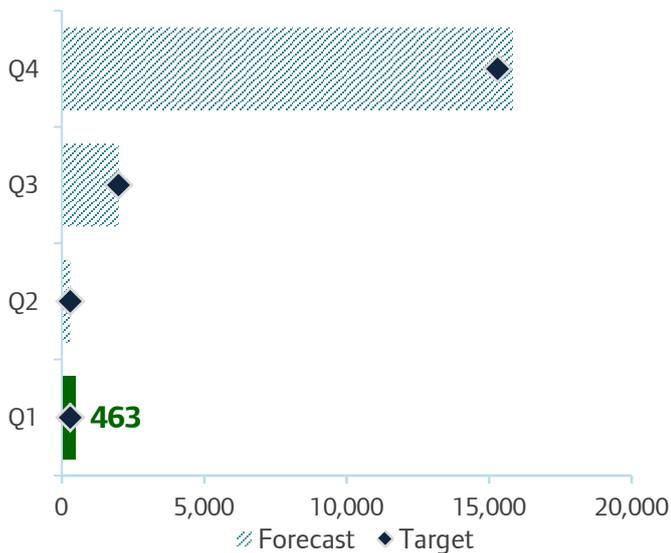
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2010-21
Target	1,212	1,212	1,212	1,212	4,849	4,893	4,903	156,000
Actual	1,212							
Forecast		1,212	1,212	1,212	4,849	4,892	4,903	156,000
Cumulative*	37,809							

* Since 2009/10.

12) The number of affordable homes delivered

Quarter One 2014/15*	
Target	Actual
300	463
AFFORDABLE HOMES	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is to deliver 100,000 affordable homes over two Mayoral Terms. So far, we have delivered 77,058 and we are meeting interim targets. We rate our prospects of meeting the overall target as GREEN .



Commentary

- The outturn for quarter 1 is historically low due to the volume of outputs that are delivered at the end of the previous financial year. Performance is, however, above target and officers are working closely with providers to ensure as many completions as possible are delivered.
- Performance is also on track to meet the 100,000 homes target. However, the profile of delivery over 2014/15 is heavily backloaded to the final quarter. This presents a risk. The GLA is carefully managing project delivery to mitigate this risk. Slippage within year will be managed through substitutions.
- New programme allocations for the 2015-18 programme were announced in July and will contribute towards delivery of the Mayor's housing targets.

* Note that the 2013/14 outturn has been updated since reported at quarter 4 (from 8,792); the figure is unconfirmed as it includes an estimate of those outputs monitored by DCLG (a figure of 700 has been assumed). Note also that the 2015/16 target has been amended from that published in the Business Plan, which was set prior to the 2013/14 outturn being available.

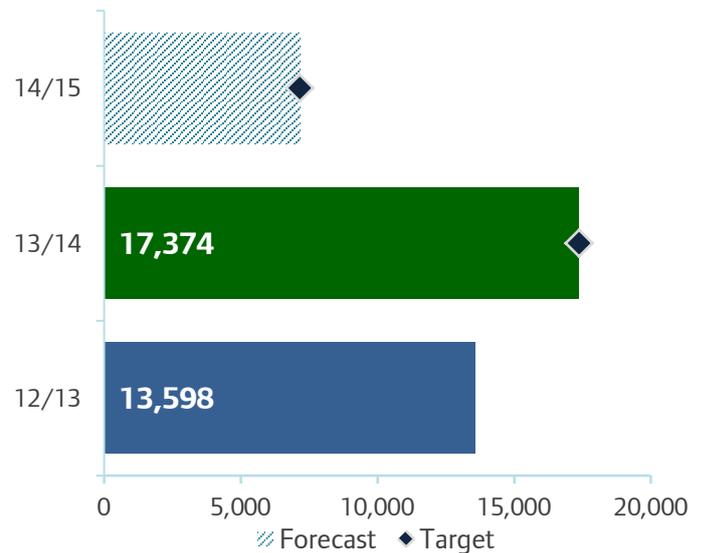
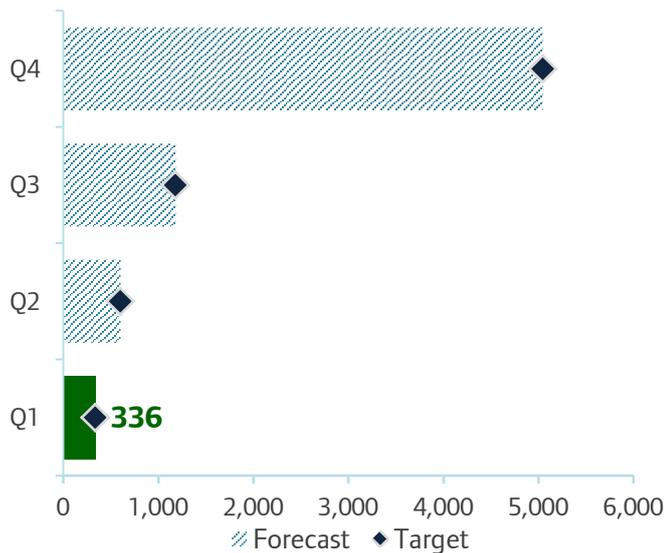
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2008-16
Target	300	300	2,000	15,290	17,890	4,815	N/A	100,000
Actual	463							
Forecast		300	2,000	15,827	18,590	4,815	N/A	100,000
Cumulative*	77,058							

* Since May 2008.

13) The number of council homes made decent

Quarter One 2014/15*	
Target	Actual
336	336
HOMES	GREEN

The Bigger Picture
What's our aim and where are we?
We aim to bring 45,000 homes up to the decent homes standard over 2011-15. We are meeting interim targets and so far have made 38,176 homes decent. We rate our prospects for meeting the overall target as GREEN .



Commentary

- The 2011-15 programme is rated green as there are no issues with boroughs being able to meet their allocations: the programme is on track to bring 45,000 homes to decent standard.

* Annual outturns have been confirmed by boroughs and reported to DCLG. Past data has been amended to ensure consistent report of decent homes figures, with figures no longer reported a quarter in arrears. However, the effect is that reported quarterly data will be subject to change and confirmation in the subsequent quarter's report. In addition, the 2014/15 target has been reduced; again to bring consistency to GLA reporting, but also due to funding being brought forward from 2014/15 into 2013/14 which accelerated delivery last year. The lifetime target is unchanged.

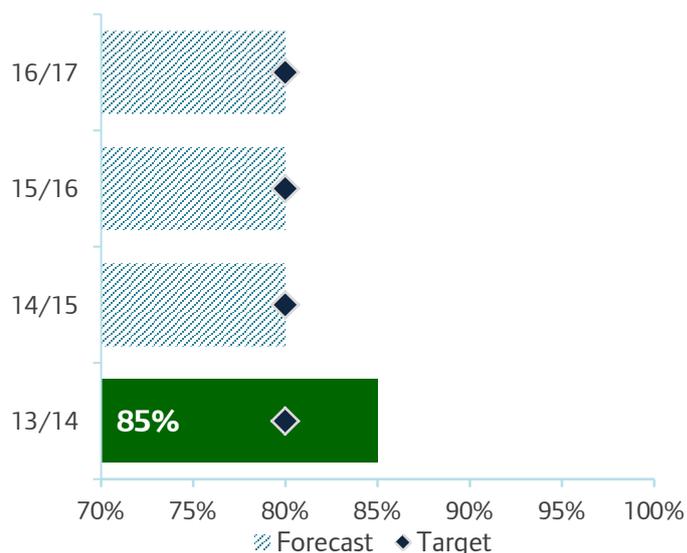
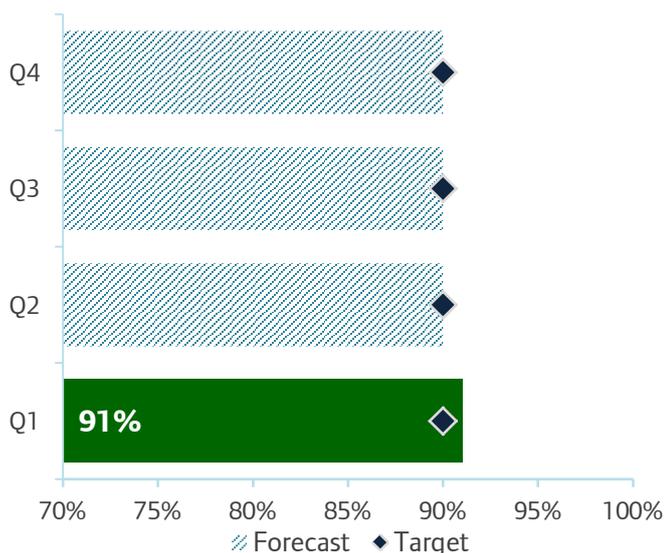
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2011-15
Target	336	600	1,179	5,045	7,160	N/A	N/A	45,000
Actual	336							
Forecast		600	1,179	5,045	7,160	N/A	N/A	45,000
Cumulative*	38,176							

* For the 2011-15 programme, to date.

14) Percentage of rough sleepers who did not spend a second night out as a result of the GLA-funded NSNO service

Quarter One 2014/15*	
Target	Actual
90%	91%
OF ROUGH SLEEPERS	GREEN

The Bigger Picture
What's our aim and where are we?
 Our target is that 90% of rough sleepers seen by NSNO do not spend a second night out in the same quarter. We met the target this quarter. Our prospects of continuing to meet the target are **AMBER**.



Commentary

- Quarter 1 performance has been rated as green as the target of 90 per cent has been met - 481 rough sleepers were seen by the service and 440 did not spend a second night out. This is an improvement on quarter 4 last year, when performance was 88 per cent.
- No Second Night Out and No Living on the Street will in future be co-located and co-staffed. This will result in efficiency savings that can be ploughed back in to the service to help ensure that targets continue to be met.

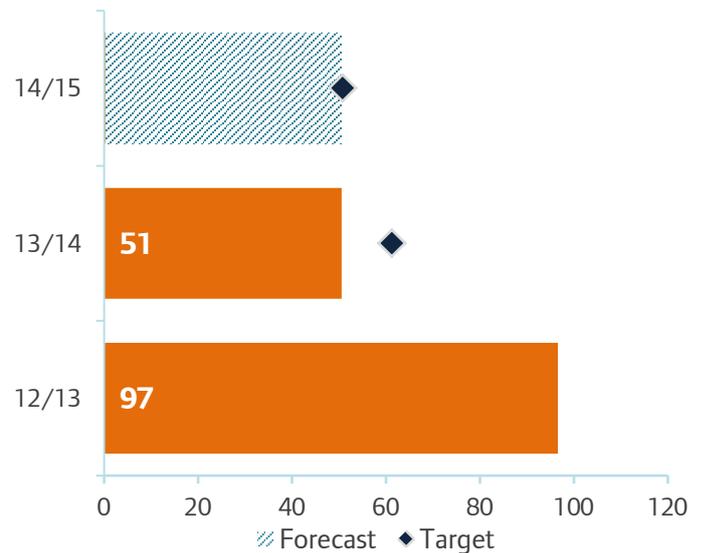
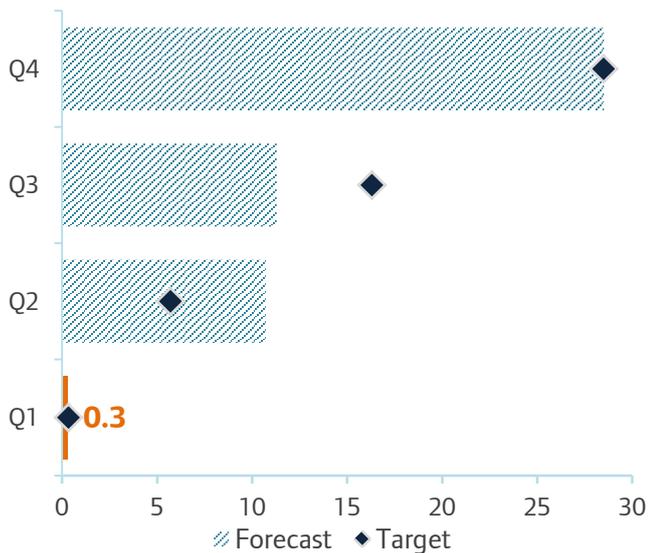
* Quarterly figures relate to rough sleepers seen by the service during the quarter in question and the proportion of those who did not spend a second night out during that same quarter. Annual figures relate to rough sleepers seen by the service in the year and the proportion those who did not spend a second night out during the same year.

	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	[Annual KPI]
Target	90%	90%	90%	90%	80%	80%	80%	N/A
Actual	91%							
Forecast		90%	90%	90%	80%	80%	80%	N/A

15) Release of GLA land in hectares

Quarter One 2014/15*	
Target	Actual
0.3	0.3
HECTARES	AMBER

The Bigger Picture
What's our aim and where are we?
Our target is to release 198 hectares of GLA land over 2012-15. So far, we have released 148 hectares - somewhat behind interim targets. Our prospects for meeting the overall target are AMBER .



Commentary

- The target in 2013/14 was not met because some sites did not enter contract within the expected timeframe. The most significant (circa 8 hectares) relates to White Hart Triangle, where there have been protracted negotiations with TfL/Crossrail.
- The rating is amber because there is always a risk of delays to completion of sales or signing of development agreements. Meeting forecasts is also reliant on Housing Investment Group approval for the disposal of sites.
- Project managers are working to ensure development agreements are being progressed and new sites are being marketed effectively.

* Based on the above risks, and due to slippage from 2013/14, contract dates have been reviewed and amended and the 2014/15 target has increased - in line with the overall business plan target.

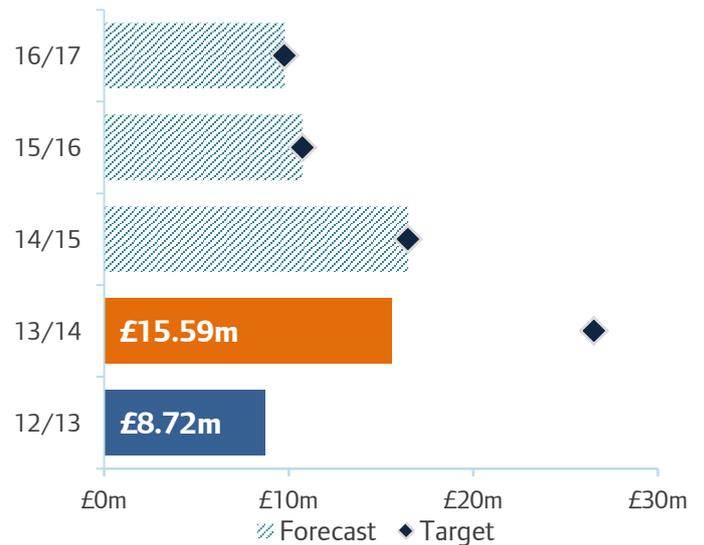
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2012-15
Target	0.3	5.7	16.3	28.5	50.8	N/A	N/A	198.0
Actual	0.3							
Forecast		10.7	11.3	28.5	50.5	N/A	N/A	198.0
Cumulative*	147.5							

* From the start of 2012/13.

16) Value of match funding from partner bodies as a result of GLA investment through the MRF and OLF

2013/14*	
Target	Actual
£4.80m	£15.59m
£ MATCH FUNDING	AMBER

The Bigger Picture
What's our aim and where are we?
Our target is £61.3m of match funding over 2012-17. To the end of 13/14, match funding had totalled £24.3m - somewhat behind our interim target. Our prospects of meeting the overall target are GREEN .



Commentary

- Performance data for quarter 1 is delayed due to the process of re-profiling grant agreements. It is expected that both quarters 1 and 2 performance will be available for the next report.
- As the remainder of MRF projects enter grant agreement this financial year, the aggregate level of match funding commitments will increase, contributing to achievement of the overall target.

* 2013/14 performance has been amended following final verification. The lifetime match funding target has been reprofiled across financial years following changes to approvals and slippage from 2013/14 into future years. The target has also reduced slightly, from that reported in the Business Plan, due to a change in match funding arrangements for the Croydon programme.

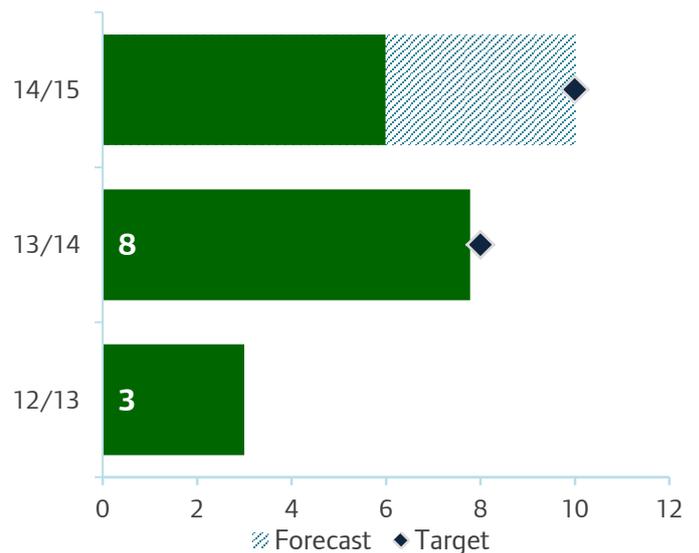
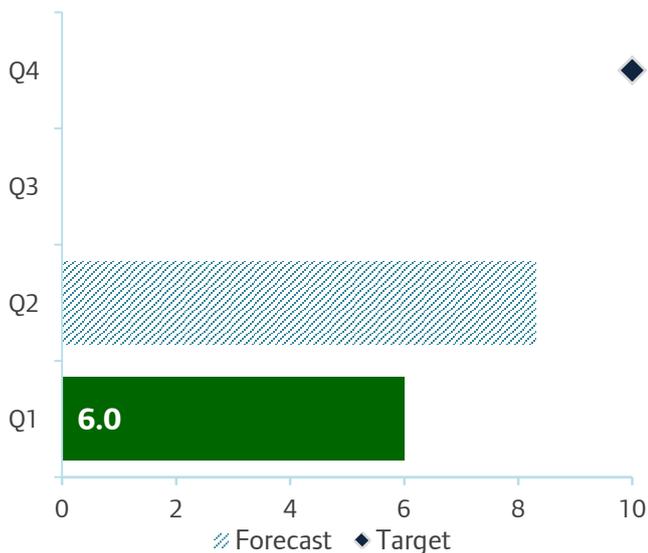
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2012-17
Target	£2.06m	£2.06m	£4.12m	£8.23m	£16.47m	£10.74m	£9.78m	£61.30m
Actual								
Forecast	£2.06m	£2.06m	£4.12m	£8.23m	£16.47m	£10.74m	£9.78m	£61.30m
Cumulative*								

* Since 2012/13.

17) The return on investment made to secure outside sponsorship

Quarter One 2014/15*	
Target	Actual
N/A	6.0
RETURN AS RATIO	GREEN

The Bigger Picture
What's our aim and where are we?
Our target is that there is a return on the investment to secure sponsorship over 2012-15 of a factor of 7. We are meeting interim targets and our prospects for meeting the overall target are AMBER .



Commentary

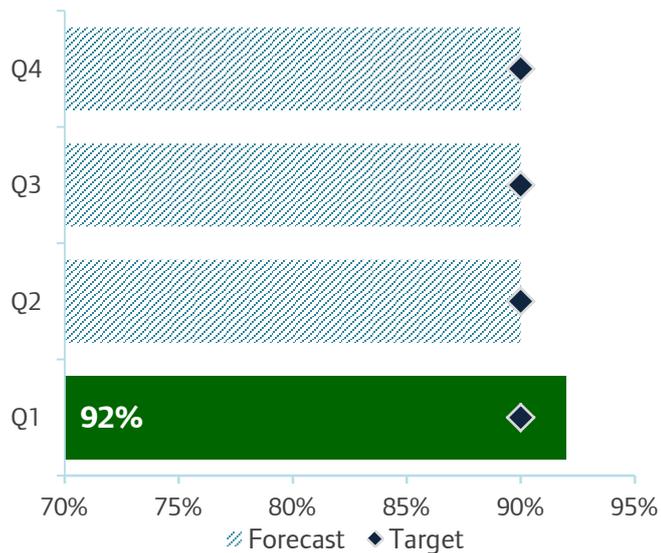
- At end of quarter 1, the value of sponsorship agreed for the year was £1.3m. The majority was generated from multi-year and prospective deals agreed in the preceding financial year. The value is expected to rise to £1.8m by the end of quarter 2, giving an income to cost ratio of 8.25:1. The majority of the additional income will be generated from two multi-year deals for Team London Young Ambassadors and HeadStart.
- The key risk to achieving the target is securing corporate partners to sponsorship opportunities that add value to both parties. The Commercial Partnerships Team (CPT) will work with Jack Morton to identify a headline sponsor for New Year's Eve and will identify partners to support other Mayoral programmes.

* It is not possible to profile this KPI across the year so there are no quarterly targets. In-year figures may include sponsorship income from contracts not yet signed / not yet paid. The cost element of the KPI - the annual spend of the CPT - is the budgeted figure. Data will not be confirmed until after year-end, based on actual income received and the actual spend on the CPT.

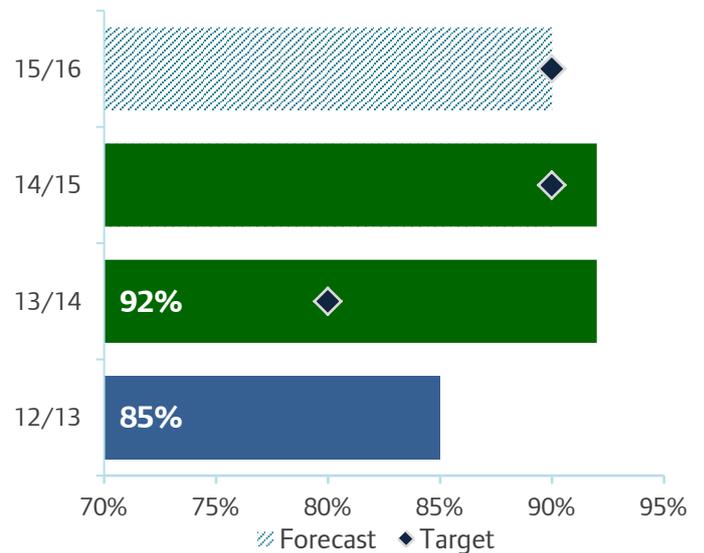
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	2012-15
Target	N/A	N/A	N/A	10.0	10.0	N/A	N/A	7.0
Actual	6.0							
Forecast		8.3	TBC	TBC	10.0	N/A	N/A	7.0

18) The percentage of invoices from small and medium sized enterprises (SMEs) paid within ten days

Quarter One 2014/15*	
Target	Actual
90%	92%
% OF INVOICES	GREEN



The Bigger Picture	
What's our aim and where are we?	
Our target is to pay 90% of all invoices from SMEs within 10 days. In the past quarter, we paid 92% of SME invoices within the set time. We rate our prospects of meeting the target over the medium-term as GREEN .	



Commentary

- Performance is consistent with that achieved in the previous financial year.

* This KPI is measured according to SAP periods, so does not precisely follow a quarterly timetable.

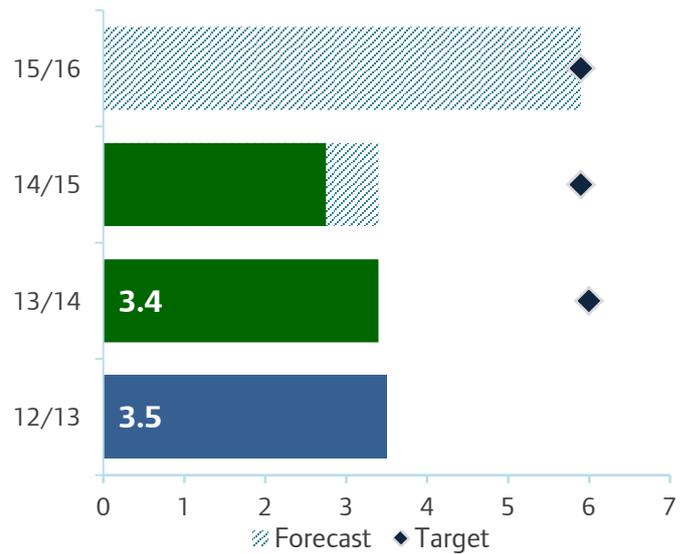
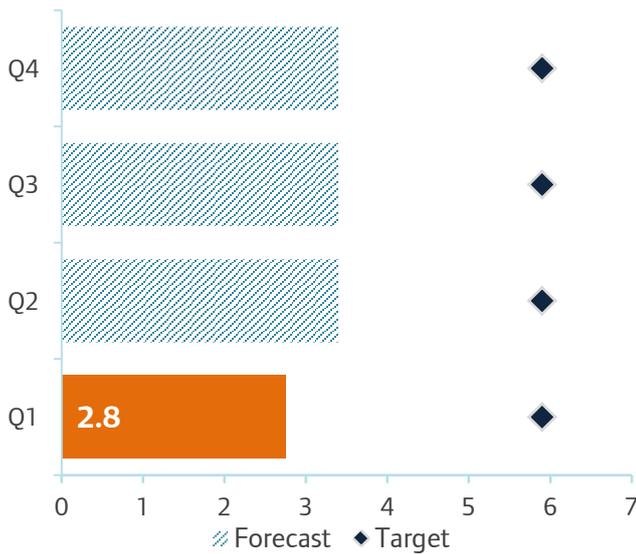
	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	[Annual KPI]
Target	90%	90%	90%	90%	90%	90%	90%	N/A
Actual	92%							
Forecast		90%	90%	90%	90%	90%	90%	N/A
Cumulative*								

* Over this financial year.

19) Average number of working days per GLA employee lost to sickness absence

Quarter One 2014/15*	
Target	Actual
5.9	2.8
DAYS	AMBER

The Bigger Picture
What's our aim and where are we?
 Our target is keep staff sickness absence at less than 5.9 days per year. Over the past 12 months the average number of days was 2.8. We rate our prospects of meeting the target over the medium-term as **GREEN**.



Commentary

- Performance remains better than target and that of comparator groups. However, we continue to have concerns about the data reported from the sickness absence system. Procurement of a new, more robust system will take longer than originally envisioned, but is otherwise progressing well. It will go live for the start of 2015/16.
- In the meantime, manual consistency checks are being undertaken and suggest the reported figure is broadly in line with expectations.
- The new system will support self-reporting of absence. It is unclear at this stage what impact this will have on the completeness of the data. However, this will be monitored closely.

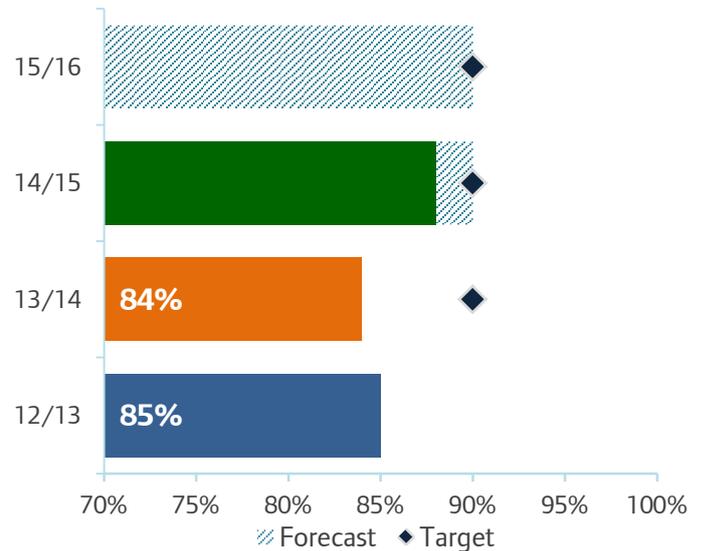
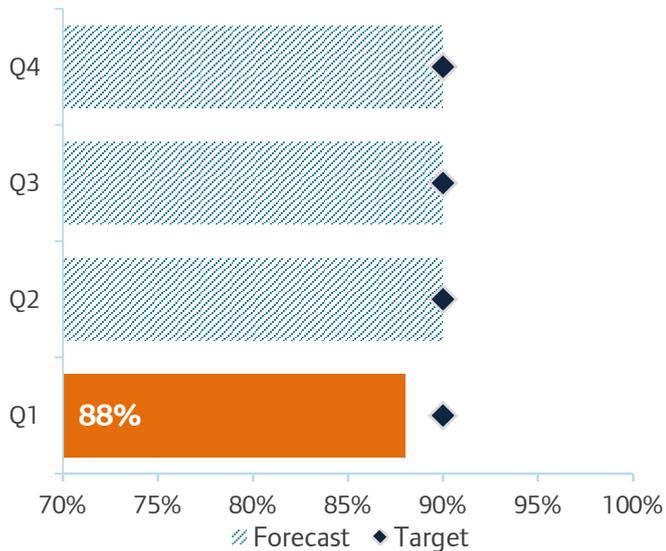
* This KPI is measured over a rolling year.

	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	[Annual KPI]
Target	5.9	5.9	5.9	5.9	5.9	5.9	5.9	N/A
Actual	2.8							
Forecast		3.4	3.4	3.4	3.4	5.9	0.9	N/A

20) The percentage of correspondence responded to in full in 20 working days

Quarter One 2014/15*	
Target	Actual
90%	88%
% CORRESPONDENCE	AMBER

The Bigger Picture
What's our aim and where are we?
 Our target is to respond to 90% of correspondence within 20 days. In the past quarter, we responded to 88% of correspondence within 20 days. Our prospects of meeting the target over the medium-term as **AMBER**.



Commentary

- Performance is consistent with that achieved in the previous financial year.

* This KPI is measured according to SAP periods, so does not precisely follow a quarterly timetable.

	This Year					Future Years		Lifetime
	Q1	Q2	Q3	Q4	2014/15	2015/16	2016/17	[Annual KPI]
Target	90%	90%	90%	90%	90%	90%	90%	N/A
Actual	88%							
Forecast		90%	90%	90%	90%	90%	90%	N/A
Cumulative*								

* Over this financial year.

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Central Programme Budget 2014-15 (as at 11 Sept 2014)

- 1.1 The central programme budget was introduced in 2013-14 to replace individual team programme budgets, with directorates bidding for funds on a project or task basis. The 2014-15 programme pot totals £2.9m.
- 1.2 Current levels are set out in **Table 1**.
- 1.3 **Table 2** lists the projects which have received in-principle approval; 82% of the budget has been approved. The remaining budget is earmarked for C+I.

Table 1: Summary

£000	Notional directorate allocations	Approved as at 11 Sept	Remaining 14-15 amount
DEE	1,180	1,180	0
C+I	1,080	558*	522
Across all directorates	640	640	0
Total	2,900	2,378	522

Table 2: Project details as at 11 Sept

	Title	Outline	2014-15	2015-16	Approval
DEE	School Food Plan London Flagship Boroughs	Matching DfE £600k and £50k from main Food budget. To establish two “flagship boroughs” in London to show how the School Food Plan can stimulate changes in health and attainment.	250,000	300,000	MD1328
DEE	ERDF Food Business Waste / Foodsave	£47,000 was approved last year for 14-15, not now required as Foodsave has own budget line.	0	0	MD1149
DEE	Environment Team work programme	Went through IPB. To support various streams of work of the environment team including Green Infrastructure programme and Energy work	424,000	0	MD1378
DEE	Smart London	To develop policies and actions around smart cities and improvements through technology and innovation	105,000	0	DD1214
DEE	London Higher EU Resource	Towards a £40k London Higher representative in Brussels hosted at London House	10,000	0	DD1182
DEE	LEP Eco Dev Plan	To match LEP and London First contribution towards an Economic Development Plan for the LEP	50,000	0	DD1185
DEE	Hydrogen London	Staffing costs to manage Hydrogen London	10,000	0	DD1234
DEE	Hydrogen London	Future years staffing costs with profiling to be confirmed over 2.5 years	0	25,000	n/a
DEE	Air Quality	Additional resourcing (May IPB)	107,000	0	DD 1254 circulating
DEE	Crystal Palace	Revenue funding to support the implementation and feasibility of the small capital improvements proposed.	160,000	0	MD in drafting
DEE	Expo	Various work strands to support the pre-bid work to Expo 2025 to include business engagement, competitor analysis and intelligence on BIE and voting process; economic impact study; cost consultants	220,000	0	DD1230 + MD in drafting
C+I	SMEWFL	To cover a contractual commitment inherited from the LDA re the tail-end of the Agency’s programmes	14,100	0	DD1056

*Erratum: please be advised the earlier published edition contained an arithmetical error for C+I Approved as at 11 Sept. The number is 558, not 458 as previously printed

C+I	London Datastore	Improvements to the London Datastore launched in 2010 (Programmers and IT developers costs)	50,000	0	DD1179
C+I	Sustainable development activity	To support the London Sustainable Development Commission programme (£17k), the London Leaders Programme for £25k and £5k to support accreditation of our events to ISO20121	47,000	0	ADD199
C+I	Diversity and social policy programme	To deliver the Mayor's 7 th annual Know Your Rights campaign, hold a Mayoral reception to promote the Built Environment Professional Education Project, and wider engagement work on Equal Life Chances for All.	Up to 44,000	0	ADD194
C+I	Health team budget	To take forward Workplace Health Charter, Alcohol Campaign, Events: HIV + Sexual Health, Breast Cancer Awareness, Mental Health, Urban planning for health, Health Inequalities Strategy implementation, Public Health professional issues and Consultancy support	111,800	0	ADD205 for £40.8k and ADD208 for £35k
C+I	Age Friendly London and Friendly London reports	Writing, production and printing of two reports: "Age Friendly London" and "Friendly London" led by the Diversity and Social Policy team	Up to 25,000	0	ADD204
C+I	Immigration post	to fund a temporary Grade 10 post on immigration, asylum and integration in the Diversity and Social Policy team for August 2014 to March 2015	42,000	0	ADD212
C+I	Busk in London	IPB approved this new scalable busking scheme for London, a digital initiative to support street performance and deliver the Mayor's pledge to "make London the most busker friendly city in the world".	78,000	0	MD1397
C+I	Additional Culture	To cover a range of activities: £34,000: Film London and London Design Festival evaluations £27,000: Music Education Strategy £18,000: "Informal Culture" conference and publication £11,000: Additional Cultural Tourism toolkit £10,000: World Cities Culture Forum	100,000	0	DD in drafting
Cross Dir	London 2012 Paralympic legacy work	To take forward, with Government, a project emerging from the Paralympic Legacy Advisory Group: Built Environment Professional Education Project and make Inclusive Design a required part of the education of all built environment professionals	40,000	0	ADD47
Cross Dir	Infrastructure Plan	To fund specialist technical consultancy support to complete the London Infrastructure Plan (includes £150k contingency).	182,000	0	MD1294
Cross Dir	Infrastructure Plan	Additional spend per IPB July 2014 paper but contingency was not approved	181,000	0	MD1394
Cross Dir	Timewise Partners	To join Timewise Partners in supporting flexible and part time working	3,500	0	n/a
Cross Dir	National Dementia Research Institute activity	to fund a senior project and partnership manager to lead the development of concepts and partnerships for a Dementia Research Institute based in London	123,000	0	DD1217
Totals			2,377,400	325,000	

Appendix 6

Forward plan

	IPB		HIG	LEP
	for decision	for review		
Timing tbc	<ul style="list-style-type: none"> London City Airport* London Curriculum GPF: Custom House Stage 1 GPF: Barking Riverside Stage 1 Parks and Trees Housing Zones - 2014 -15 resourcing 		<ul style="list-style-type: none"> Lewisham Gateway - Project Monitor Appointment North Greenwich Pier Carlsberg Tetley Thames Wharf Study Findings Single Property Unit Update RE:NEW Programme future funding 	<ul style="list-style-type: none"> GLA Land Asset Strategy GLA's Housing and Land Portfolio Area Based Presentation: Olympic Park- incl. employment impact post-games Old Oak Common / HS2 London Finance Commission Update
October 2014	<ul style="list-style-type: none"> Social Supermarkets Stage 2 GPF: Angel Road Station (Enfield) - Stage 2 Infrastructure Plan - follow up activity Junior electricity supply licence - Business Plan GPF: Games festival 	<ul style="list-style-type: none"> Mayoral Commitments – Transport MRF Croydon update ESF Update London & Partners update and 2015-16 priorities MedCity update and 2015-16 priorities. Museum of London update and 2015-16 priorities. SMEWFL 2015- 16 priorities. Special Constables – Implementation update 	<ul style="list-style-type: none"> Rough Sleeping Funding 2015/16 Floating Village Update Housing Zones - consultancy support No Second Night Out London “housing bank” Assessment Decisions 	<ul style="list-style-type: none"> Area Based Presentation: North London / Stansted – Cambridge corridor Growth Deal Update Update on key Working Group Activity – Care City (TBC) Governance Review – final report (TBC) EDP Final Recommendations Superfast Broadband Task Force EZ Capital Funding (TBC)
Nov 2014	<ul style="list-style-type: none"> Old Oak & Park Royal MDC 	<ul style="list-style-type: none"> Crystal Palace NSC Quarterly CPO update Growth Deal Update (inc FE Capital) Mayoral Commitments - Economy part 1 Single Property Unit Update 	<ul style="list-style-type: none"> Revolving Fund decisions Quarterly Affordable Housing update Estate Regeneration allocation recommendations Armada 3B Quarterly LSIP update Thameside West Procurement GLAP Freeholds Housing Zone Bids – Indicative designations Recycled Capital Grant Fund (RCGF) Financial Transactions update 	
Dec 2014	<ul style="list-style-type: none"> Expo 2025 GPF: West Anglia STAR scheme 	<ul style="list-style-type: none"> Mayoral Commitments - Economy part 2 (standing up for London) 	<ul style="list-style-type: none"> GLAP Freehold Strategy Development Sites Status Manor Road Retail Park 	<ul style="list-style-type: none"> London & Partners Update on Key working Group activity (TBC)
Jan 2015	<ul style="list-style-type: none"> High Streets Programme 	<ul style="list-style-type: none"> Mayoral Commitments – Crime 	<ul style="list-style-type: none"> London Housing Bank Assessment Decisions Albert Island 	

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